



City of Lodi

2017 Adopted Budget

November 15, 2016

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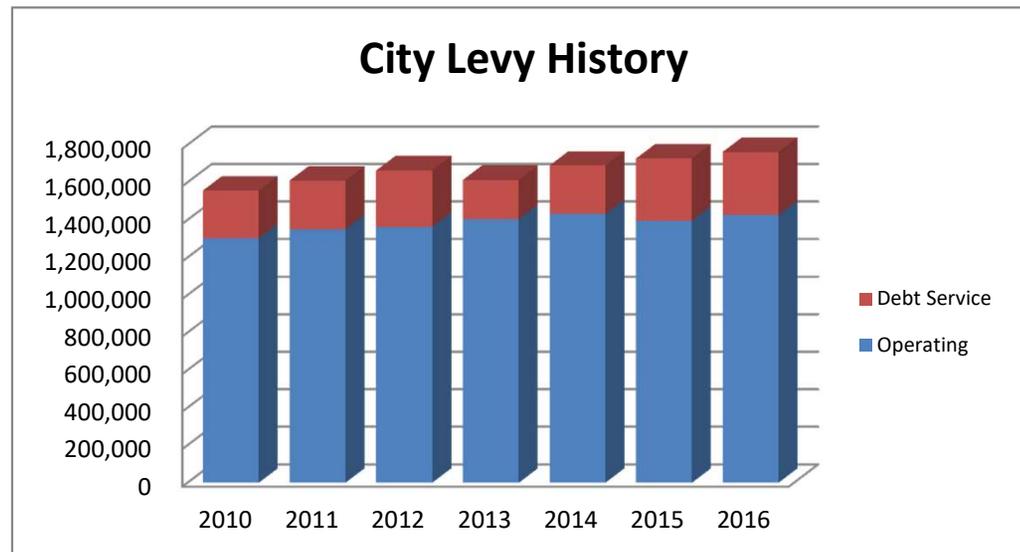
- 1. Be fiscally responsible**
  - a. Limit tax increases
  - b. Seek non-traditional funding sources
  - c. Use available resources in an effective and efficient manner
- 2. Maintain infrastructure**
  - a. Adhere to public works five-year plan
- 3. Enhance public health through recreational and cultural amenities**
  - a. Create bike paths and walking trails
  - b. Create spaces conducive for cultural and community events
  - c. Improve and expand City park system
- 4. Protect the environment**
  - a. Seek and support energy efficiency
  - b. Reduce carbon footprint
  - c. Preserve and improve water quality through phosphorous management
  - d. Consider environmental impacts when doing road work
- 5. Work collaboratively with others**
  - a. Encourage citizen involvement and awareness
  - b. Cooperate with adjoining and overlapping jurisdictions
  - c. Work in partnership with the business community to stimulate economic growth
  - d. Increase communication with affected property owners for street projects with special assessments
- 6. Continue to support Public Safety**
  - a. Create activity opportunities for the 12 to 20 year-old age group
- 7. Encourage Diversity**
  - a. Encourage diversity through inclusiveness

**City of Lodi  
2017 Budget  
Introduction - Mill Rate**

**Adopted Budget**

11/15/2016

	<u>General</u>	<u>Library</u>	<u>Capital Projects</u>	<u>Debt</u>	<u>Total</u>
<b>2010</b>	976,848	116,930	209,362	253,445	1,556,585
<b>2011</b>	960,660	116,930	272,869	259,372	1,609,831
<b>2012</b>	971,203	117,000	275,036	300,652	1,663,891
<b>2013</b>	1,004,675	117,000	282,654	209,127	1,613,456
<b>2014</b>	1,033,659	125,000	272,554	258,704	1,689,917
<b>2015</b>	1,041,449	125,000	230,000	331,228	1,727,677
<b>2016</b>	1,060,712	128,750	236,900	335,911	1,762,273



Average Residential \$	175,000
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	<b>Assessed Value</b>	<b>Total City Levy</b>	<b>City Mill Rate</b>	<b>Tax Bill (City Portion)</b>
<b>2011</b>	223,661,400	1,609,831	0.007198	1,259.58
<b>2012</b>	224,851,400	1,663,891	0.007400	1,294.99
<b>2013</b>	227,167,500	1,613,456	0.007102	1,242.94
<b>2014</b>	223,990,400	1,684,957	0.007522	1,316.43
<b>2015</b>	234,759,700	1,727,677	0.007359	1,287.88
<b>2016</b>	238,043,300	1,762,273	0.007403	1,295.55

**City of Lodi**  
**2017 Budget**  
**Introduction - Levy Limit**

**Adopted Budget**

11/15/2016

	<u>2016</u>	<u>2017</u>	<u>%</u> <u>Change</u>
General Fund	1,041,449	1,060,712	1.85%
Special Revenue Fund (Library)	125,000	128,750	3.00%
Debt Service Funds	331,228	335,911	1.41%
Capital Project Funds	230,000	236,900	3.00%
<b>Total Levy</b>	<b>1,727,677</b>	<b>1,762,273</b>	<b>2.00%</b>
<b>Allowable Levy</b>		<b>1,762,273</b>	
Over(Under) Allowable Levy		<b>0</b>	

Levy Limit Worksheet			
1	2015 payable 2016 actual levy (not including tax increment)	1,752,454	
3	Exclude 2015 levy for new GO debt (after 7/1/05)	(444,026)	
4	2015 payable 2016 adjusted actual levy	1,308,428	
6	Net new construction % applied to adjusted actual 2015 levy	1,317,334	0.68%
<i>Page 2 adjustments</i>			
E	Add debt service for GO debt authorized after 7/1/05	444,939	
9	<b>2015 payable 2016 allowable levy</b>	<b>1,762,273</b>	
..... <i>Page 2 adjustments</i>			
		<u>2017</u>	<u>2016</u>
Debt Issued After July 1, 2005 (Line E)			
	2015 GO Notes	85,754	84,459
	2012A GO	200,870	200,052
	2013A GO	158,315	159,515
	Total	444,939	444,026

**Introduction - Expenditure Restraint**

1 Total general fund budget (including transfers to other funds)

	2017	2016
Levy transfers		
Library	128,750	125,000
Capital	236,900	230,000
Debt	335,911	331,228
General Fund Expenditures	1,815,627	1,787,577
2 Subtract LT Debt P & I	(335,911)	(331,228)
6 Subtract Sevices Contracted to Town	(10,700)	

2,170,577	2,142,577
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11 2017 Adjusted general fund budget expenditures	2,170,577
12 2016 Adjusted general fund budget expenditures	2,142,577
13 General fund budget dollar change	28,000
14 General fund budget percent change	1.31%

To be eligible for Shared Revenue, the percentage change must be less than	1.31%
and the dollar change must be less than	28,033

2016 valuation factor	0.68%
(2016 Net New Construction divided by total 2015 Equalized Value)	
60% of valuation factor (max 2%)	0.41%
DOR percent increase in Consumer Price Index	0.90%
Allowable percent increase in 2017 budget (60% of valuation factor + increase in cpi)	1.31%

<i>Change in cpi</i>	
2015 July cpi	
2016 July cpi	
% Increase*	0.80% <i>Estimate from BLS!</i>
% Increase per WI DOR	0.90% <i>DOR Estimate as of 10/18/16</i>

\* WI DOR Uses cpi Oct - Sept through a formula. Calculation above is an estimate.

**City of Lodi  
2017 Budget  
General Fund**

**Adopted Budget**

11/15/2016

	<u>2017 Budget</u>	<u>2016 Budget</u>	<b>(Decrease)</b>
Projected Beginning Cash	\$ 1,419,585	\$ 1,100,388	29%
Revenues	\$ 1,738,356	\$ 1,688,328	3%
Property Tax Revenues	\$ 1,060,712	\$ 1,041,449	2%
Use of Fund Balance	\$ 77,271	\$ 99,249	-22%
Expenditures	\$ 1,815,627	\$ 1,787,577	2%
Projected Ending Cash	\$ 1,342,315	\$ 1,001,088	34%

**Department Goals**

- Admin 1. Search for Grant Funding and receive at least two grants
- Admin 2. Meet reporting deadlines for State and State Regulatory Agencies
- Admin 3. Support Economic Development by assisting four businesses with TIF or other funding
- Admin 4. Fully implement employee evaluation system to support merit increases
- Police 1. Search for grant or alternative funding for future police growth to match city growth
- Police 2. Research more fuel-efficient vehicles for squad cars and other city vehicles
- Police 3. Participate in public outreach in 3 or more events/presentations
- Public Works 1. Complete repair of drainage ditch by Dollar General
- Public Works 2. Review refuse and recycling process and request proposals (if necessary)
- Public Works 3. Address sidewalk repairs within 15 days of awareness
- Parks 1. Work with Parks Commission to develop 10-year capital plan

**What's New**

- Banking RFP Services for 2017 in the amount of \$2,000
- Personnel education reimbursement in the amount of \$6,000
- Rental of building for the Police Department in industrial park for 5 months
- Provision of law enforcement for the Town of Lodi started in 2016, first budgeted in 2017

**Purpose of Fund**

The General Fund is where all operations of the City are recorded if they are not part of an enterprise fund (Utilities) or a special revenue fund, such as Pool Operations and Solid Waste. This includes Administration, Police, Public Works, and Parks. For reporting purposes, the General Fund is a major, governmental fund.

**FTE's**

Administration	3.73
Police	6.37
Public Works	3.60
Parks	0.90
	<u>14.60</u>

**City of Lodi**  
**2017 Budget**  
**General Fund - Summary**

**Adopted Budget**  
11/15/2016

<u>Account Description</u>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Estimated</b>	<b>2017 Budget</b>	<b>2017 Req vs 2016 Bud</b>	<b>% Diff</b>
<b>Revenues</b>								
Total Taxes	1,232,408	1,279,694	1,264,690	1,277,449	1,277,449	1,296,712	19,263	2%
Total Special Assessments	0	0	0	0	0	0	0	n/a
Total Intergovernmental Revenues	313,155	292,010	294,867	284,889	284,889	290,044	5,155	2%
Total Licenses and Permits	55,149	64,585	68,677	60,190	61,786	61,400	1,210	2%
Total Fines, Forfeits and Penalties	38,159	29,629	39,196	27,500	27,666	27,500	0	0%
Total Public Charges for Services	111,468	13,169	6,074	3,200	31,952	27,200	24,000	750%
Total Miscellaneous Revenue	31,880	55,557	21,045	35,100	104,981	35,500	400	1%
Total Other Financing Sources								
<b>Total Revenues</b>	<b>1,782,218</b>	<b>1,734,644</b>	<b>1,694,549</b>	<b>1,688,328</b>	<b>1,788,723</b>	<b>1,738,356</b>	<b>50,028</b>	<b>3%</b>
<b>Expenses</b>								
<b>General Government</b>								
Legal	16,995	21,327	24,774	12,000	14,959	15,000	3,000	25%
Mayor and Council	30,604	32,171	31,033	30,350	31,130	30,300	(50)	0%
Finance and Accounting	230,117	243,212	264,914	274,040	278,713	281,527	7,487	3%
Human Resources	3,165	8,628	8,502	1,650	8,000	8,000	6,350	385%
Elections	3,433	5,318	3,185	10,050	11,039	5,875	(4,175)	-42%
Property Assessment	9,500	10,069	10,072	10,100	9,580	11,000	900	9%
Insurance	44,845	45,071	43,215	44,274	43,739	43,993	(281)	-1%
City Hall Maintenance	43,140	44,526	43,983	43,160	39,961	43,258	98	0%
<b>Total General Government</b>	<b>381,799</b>	<b>410,322</b>	<b>429,679</b>	<b>425,624</b>	<b>437,121</b>	<b>438,953</b>	<b>13,329</b>	<b>3%</b>
<b>Public Safety</b>								
Law Enforcement	514,102	489,481	508,872	534,810	536,265	561,510	26,700	5%
Provision of Service	0	0	0	0	11,244	10,700	10,700	#DIV/0!
Fire Protection	126,145	129,999	130,915	113,527	113,216	114,746	1,219	1%
Ambulance EMS	49,858	50,855	50,855	32,466	32,466	33,440	974	3%
Building Inspection	17,181	17,973	18,086	18,000	18,000	18,000	0	0%
<b>Total Public Safety</b>	<b>707,286</b>	<b>688,309</b>	<b>708,728</b>	<b>698,803</b>	<b>711,191</b>	<b>738,396</b>	<b>39,593</b>	<b>6%</b>
<b>Public Works</b>								
Highway and Street Administration	186,894	191,353	121,659	105,610	104,910	107,696	2,086	2%
Shop Operations	18,982	19,705	16,577	23,406	22,740	26,518	3,112	13%
Machinery Operations	49,481	33,389	23,481	53,410	46,010	51,798	(1,612)	-3%

**City of Lodi**  
**2017 Budget**  
**General Fund - Summary**

**Adopted Budget**  
11/15/2016

<u>Account Description</u>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Estimated</b>	<b>2017 Budget</b>	<b>2017 Req vs 2016 Bud</b>	<b>% Diff</b>
Highway/Street Maintenance	15,551	8,618	101,477	79,085	79,617	81,399	2,314	3%
Snow & Ice Supplies and Services	53,203	57,489	36,163	71,680	65,930	67,299	(4,381)	-6%
Bridges & Culverts	0	0	0	680	180	684	4	1%
Traffic Controls	4,044	4,027	2,547	7,350	7,850	7,417	67	1%
Street Lighting	63,276	54,367	61,773	66,757	63,398	65,658	(1,099)	-2%
Sidewalks	10,232	3,628	3,772	12,300	12,300	12,476	176	1%
Storm Sewers	865	1,831	2,712	1,500	1,500	1,500	0	0%
Garbage Collection	131,236	3,331	0	0	0	0	0	
Weed Control	546	645	3,820	4,050	4,600	5,019	969	24%
Trees and Brush Supplies and Services	144	189	434	12,910	13,210	13,162	252	2%
<b>Total Public Works</b>	<b>534,455</b>	<b>378,572</b>	<b>374,417</b>	<b>438,738</b>	<b>422,246</b>	<b>440,626</b>	<b>1,888</b>	<b>0%</b>
<b>Culture, Recreation and Education</b>								
Cemetery	0	0	0	300	0	300	0	0%
Parks	43,556	46,542	45,244	45,320	43,566	44,174	(1,146)	-3%
Recreation Programs	4,106	4,189	4,299	4,272	4,272	4,200	(72)	-2%
Swimming Area	33,154	0	0	0	0	0		
Winter Sports	300	300	304	0	0	0	0	#DIV/0!
<b>Total Culture, Recreation and Education</b>	<b>81,116</b>	<b>51,031</b>	<b>49,847</b>	<b>49,892</b>	<b>47,838</b>	<b>48,674</b>	<b>(1,218)</b>	<b>-2%</b>
<b>Conservation and Development</b>								
Zoning Supplies and Services	18,623	23,088	16,210	20,000	19,000	20,000	0	0%
Economic Development Supplies and Services	49,603	40,565	42,103	41,500	41,500	41,500	0	0%
<b>Total Conservation and Development</b>	<b>68,226</b>	<b>63,653</b>	<b>58,313</b>	<b>61,500</b>	<b>60,500</b>	<b>61,500</b>	<b>0</b>	<b>0%</b>
Contingency Supplies and Services	0	0	0	40,000	0	12,478	(27,522)	-69%
Transfers to Other Funds	0	296,807	75,580	73,020	73,020	75,000	1,980	3%
Credit Card Clearing	0	(3,811)	(0)	0	0	0	0	#DIV/0!
<b>Total Other Financing Uses</b>	<b>0</b>	<b>292,996</b>	<b>75,580</b>	<b>113,020</b>	<b>73,020</b>	<b>87,478</b>	<b>(25,542)</b>	<b>-23%</b>
<b>Total Expenditures</b>	<b>1,772,882</b>	<b>1,884,882</b>	<b>1,696,563</b>	<b>1,787,577</b>	<b>1,751,916</b>	<b>1,815,627</b>	<b>28,050</b>	<b>2%</b>
<b>Net Addition (Use) of Fund Balance</b>	<b>9,337</b>	<b>(150,238)</b>	<b>(2,014)</b>	<b>(99,249)</b>	<b>36,807</b>	<b>(77,271)</b>	<b>21,978</b>	<b>-22%</b>

**City of Lodi**  
**2017 Budget**  
**General Fund Cash Position**

**Adopted Budget**  
11/15/2016

Cash at End of 2015		1,382,778
Estimated Increase (Decrease) in Cash from 2016 Operations		36,807
Less 2016 Additional Transfer of Fund Balance to Other Funds		0
Cash at End of 2016		1,419,585
Planned Increase (Decrease) in Cash from 2017 Operations		(77,271)
<b>Cash at End of 2017</b>		<b>1,342,315</b>
Fund Balance Policy Required		918,907
Working Capital (3 Months Budgeted Exp)	453,907	
Sick Leave Conversion	65,000	
Line of Credit to TIF Districts	400,000	
Fund Balance in Excess of Minimum Requirement		423,408

City of Lodi  
2017 Budget  
General Fund - Line Item Budget

Adopted Budget  
11/15/2016

Fund 28100

Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>Taxes</b>											
41110-13-000-0000	General Property Taxes	998,262	1,033,699	1,032,265	1,032,265	1,041,449	1,041,449	1,041,449	1,060,712	19,263	2%
41111-11-000-0000	General Fund Omitted Taxes	0	0	346						0	n/a
41310-11-000-1630	Taxes - Regulated Muni-Owned GF/Electric Utility	127,454	132,756	122,674	133,000	130,000		130,000	130,000	0	0%
41310-11-000-1650	Taxes - Regulated Muni-Owned GF/Water Utility	106,168	112,832	109,088	113,000	106,000		106,000	106,000	0	0%
41800-13-000-0000	Interest & Penalties on Taxes	523	407	318	300		4			0	
	<b>Total Taxes</b>	<b>1,232,408</b>	<b>1,279,694</b>	<b>1,264,690</b>	<b>1,278,565</b>	<b>1,277,449</b>	<b>1,041,453</b>	<b>1,277,449</b>	<b>1,296,712</b>	<b>19,263</b>	<b>2%</b>
<b>Special Assessments</b>											
42400-18-000-0000	Street Related Facilities PW Special Assessments	0	0	0	0	0	0	0	0	0	n/a
	<b>Total Special Assessments</b>	<b>0</b>	<b>n/a</b>								
<b>Intergovernmental Revenues</b>											
43200-18-000-0000	Federal Grants PW									0	
	Federal Grants-Police-COPS Hiring								0		
43500-11-000-0000	State Grants									0	
43511-13-000-0000	State Shared Revenue	152,368	138,935	146,134	140,000	144,889	3,825	144,889	148,044	3,155	2%
43531-13-000-0000	State Transportation Aids	137,539	137,419	137,382	135,000	135,000	70,292	137,000	137,000	2,000	1%
43571-20-000-0000	Park Grants									0	
43600-13-000-0000	Other State Payments	25,248	9,655	6,613	3,000	3,000	2,217	3,000	3,000	0	0%
43600-14-000-0000	Grants, Aid, LAW Revenue			2,739						0	
43710-18-000-0000	Highway & Bridges PW	(2,000)	6,000	2,000	2,000	2,000	(2,000)		2,000	0	
	<b>Total Intergovernmental Revenues</b>	<b>313,155</b>	<b>292,010</b>	<b>294,867</b>	<b>280,000</b>	<b>284,889</b>	<b>74,334</b>	<b>284,889</b>	<b>290,044</b>	<b>5,155</b>	<b>2%</b>
<b>Licenses and Permits</b>											
44111-13-000-0000	Liquor & Beer Licenses	7,884	8,148	8,130	7,400	8,000	7,700	8,000	8,000	0	0%
44112-13-000-0000	Operator Licenses	3,676	5,226	3,993	3,500	2,850	2,020	3,500	3,000	150	5%
44121-13-000-0000	Amusement Device Licenses	240	150	300	250	300	225	225	300	0	0%
44122-13-000-0000	Cigarette Licenses	800	1,200	1,279	1,200	1,400	800	800	1,000	(400)	-29%
44123-13-000-0000	Cable TV Franchise	24,358	26,098	27,655	24,000	26,000	14,425	28,000	28,000	2,000	8%
44202-13-000-0000	Dog & Cat Licenses	2,106	1,153	2,399	1,500	2,150	1,927	2,000	2,000	(150)	-7%
44311-17-000-0000	Building - Single Family	5,230	8,094	12,178	5,000	6,000	6,348	6,500	6,000	0	0%
44312-17-000-0000	Building - Duplex				500	500		500	500	0	0%
44313-17-000-0000	Building - Multi-Family		1,940							0	
44314-17-000-0000	Building - Commercial/Industri	1,196	799		500	500	500	1,230	500	0	0%
44315-17-000-0000	Building - Residential-Alter/A	3,989	4,269	3,198	3,000	3,500	2,814	3,500	3,500	0	0%
44316-17-000-0000	Bldg - Comm/Industr-Alter/Addt	1,915	4,145	2,254	1,000	3,000	1,795	3,000	3,000	0	0%
44317-17-000-0000	Building - State Seal Fee	120	200	280		40	160	160	100	60	150%
44320-17-000-0000	Electrical Permits		160							0	
44340-17-000-0000	Other Construction Fees/Permit									0	
44360-18-000-0000	Street Opening Permits		50	550		50				(50)	
44400-17-000-0000	Zoning Permits & Inspection Fe	600	1,200	4,000	1,000	3,000		2,000	3,000	0	0%
44900-14-000-0000	Law Enforcement Fees	1,848	425	1,491	500	1,900	638	1,500	1,500	(400)	-21%
44900-14-000-5085	LAW Vehicle Registration & Titles	1,188	1,329	919	1,000	1,000	436	871	1,000	0	0%
44900-17-000-0000	Other Regulatory Permits & Fee			50						0	
	<b>Total Licenses and Permits</b>	<b>55,149</b>	<b>64,585</b>	<b>68,677</b>	<b>50,350</b>	<b>60,190</b>	<b>39,788</b>	<b>61,786</b>	<b>61,400</b>	<b>1,210</b>	<b>2%</b>

City of Lodi  
2017 Budget  
General Fund - Line Item Budget

Adopted Budget  
11/15/2016

Fund 28100

Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>Fines, Forfeits and Penalties</b>											
45110-14-000-0000	Court Penalties & Costs	35,244	26,614	35,154	24,000	25,000	12,583	25,166	25,000	0	0%
45130-14-000-0000	Parking Violations	2,915	3,015	4,043	2,500	2,500	1,848	2,500	2,500	0	0%
	<b>Total Fines, Forfeits and Penalties</b>	<b>38,159</b>	<b>29,629</b>	<b>39,196</b>	<b>26,500</b>	<b>27,500</b>	<b>14,431</b>	<b>27,666</b>	<b>27,500</b>	<b>0</b>	<b>0%</b>
<b>Public Charges for Services</b>											
46110-14-000-0000	Clerk's Fees Law Enforcement						4,502	4,502		0	#DIV/0!
46112-13-000-0000	Copy Fees	468	540	382	500	400	236	400	400	0	0%
46113-13-000-0000	Assessment Letter Fees	1,505	1,995	2,725	1,500	1,800	1,085	1,800	1,800	0	0%
46210-14-000-0000	Law Enforcement Fees	3,115	4,476	1,328	4,000	1,000	1,080	1,250	1,000	0	0%
46215-14-000-0000	Provision of Service Law Enforcement						8,000	24,000	24,000	24,000	#DIV/0!
	School Aid School Resource Officer								0	0	#DIV/0!
46420-18-000-0000	Refuse & Garbage Collection	60,784	6,115	1,479			600				
46421-18-000-0000	Recycle Bin Fees	45,597	44								
46720-20-000-0000	Parks Reservation Fees			160							
	<b>Total Public Charges for Services</b>	<b>111,468</b>	<b>13,169</b>	<b>6,074</b>	<b>6,000</b>	<b>3,200</b>	<b>15,503</b>	<b>31,952</b>	<b>27,200</b>	<b>24,000</b>	<b>750%</b>
<b>Miscellaneous Revenue</b>											
48100-13-000-0000	Interest	8,334	3,689	3,835	7,500	400	5,835	6,000	6,000	5,600	1400%
48100-13-000-1000	Interest on Del Taxes/Sp Assmt										
48100-13-000-6000	Investment Fees		483	1,863		1,200	460	920	1,000		
48100-13-000-6001	Unrealized Gain/Loss on Investments	(5,258)	(5,258)								
48200-13-000-0000	Rent	24,000	24,000	24,000	24,000	24,000	12,000	24,000	24,000	0	0%
48300-17-000-0000	Property Sales						38,030	38,030			
48500-14-000-3022	Donations & Contributions McGruff Program		518	70			72	72			
48500-11-000-0000	Grant Administration					1,500		1,500	1,500		
48700-11-000-0000	Misc Revenue	1,085			6,500	8,000	3,507	3,507	3,000	(5,000)	-63%
48700-13-000-0000	Misc Revenue - General Fund		27,248	(13,083)			30,837	30,837			
48700-15-000-8999	FIRE Misc Revenue			2,250							
48700-18-000-0000	Misc Revenue - Public Works	3,718	4,877	2,109			115	115		0	
	<b>Total Miscellaneous Revenue</b>	<b>31,880</b>	<b>55,557</b>	<b>21,045</b>	<b>38,000</b>	<b>35,100</b>	<b>90,855</b>	<b>104,981</b>	<b>35,500</b>	<b>400</b>	<b>1%</b>
<b>Other Financing Sources</b>											
49300-13-000-0000											
	<b>Total Other Financing Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REVENUES</b>	<b>1,782,218</b>	<b>1,734,644</b>	<b>1,694,549</b>	<b>1,679,415</b>	<b>1,688,328</b>	<b>1,276,365</b>	<b>1,788,723</b>	<b>1,738,356</b>	<b>50,028</b>	<b>3%</b>

City of Lodi  
2017 Budget  
General Fund - Line Item Budget

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Fund 28100

Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>GENERAL GOVERNMENT</b>											
<b>Legal:</b>											
51300-13-211-0000	Legal Prof Services Legal	16,995	21,327	24,774	9,000	12,000	7,480	14,959	15,000	3,000	25%
<b>51300</b>	<b>Total Legal</b>	<b>16,995</b>	<b>21,327</b>	<b>24,774</b>	<b>9,000</b>	<b>12,000</b>	<b>7,480</b>	<b>14,959</b>	<b>15,000</b>	<b>3,000</b>	<b>25%</b>
<b>General Administration:</b>											
51400-12-120-0000	General Admin EX Wages & Salaries						800	800		0	#DIV/0!
51400-13-000-9999	Misc Exp-Prior Year Adjustment									0	#DIV/0!
51400-13-110-0000	Council Wages	1,805	2,105	2,780	2,000	2,000		2,000	2,000	0	0%
51400-13-316-0000	General Admin - Misc		177								
51400-13-331-0000	Council Mileage	31	32	32							
51400-13-334-0000	General Admin Meetings						29	30			
<b>51400</b>	<b>Total General Administration</b>	<b>1,836</b>	<b>2,314</b>	<b>2,812</b>	<b>2,000</b>	<b>2,000</b>	<b>829</b>	<b>2,830</b>	<b>2,000</b>	<b>0</b>	<b>0%</b>
<b>Executive:</b>											
51410-12-120-0000	Mayors Wages - Straight Time	24,000	24,138	23,500	24,000	24,000	10,600	24,000	24,000	0	0%
51410-12-150-0000	Mayors Employer Contribution	1,725	1,819	1,904	1,850	1,850	925	1,850	1,850	0	0%
51410-12-310-0000	Executive EX Office Supplies	394	259		200	250	9	200	200	(50)	-20%
51410-12-320-0000	Executive EX Publ Subscriptns Dues	1,031	1,103	1,035	1,300	1,300	1,099	1,300	1,300	0	0%
51410-12-331-0000	Executive EX Mileage	836	234		300	300		300	300	0	0%
51410-12-333-0000	Executive EX Training non labor	150	444		500	500		500	500	0	0%
51410-12-334-0000	Executive EX Meetings	632	1,861	1,782	100	150	118	150	150	0	0%
<b>51410</b>	<b>Total Executive</b>	<b>28,768</b>	<b>29,857</b>	<b>28,221</b>	<b>28,250</b>	<b>28,350</b>	<b>12,751</b>	<b>28,300</b>	<b>28,300</b>	<b>(50)</b>	<b>0%</b>
<b>Clerk:</b>											
51420-13-120-0000	Clerk Wages Straight Time	134,373	129,178	178,583	129,397	173,300	92,763	173,300	176,766	3,466	2%
51420-13-121-0000	Clerk Wages Overtime	1,654	24	24	0		20	20	0	0	
51420-13-150-0000	Clerk Employer Contributions	46,168	67,486	39,516	50,010	63,540	31,719	63,540	64,811	1,271	2%
51420-13-214-0000	Clerk Prof Services Computer	4,492	8,198	11,436	5,000	10,000	10,063	12,000	10,000	0	0%
	<i>Clerk Prof Services Grants</i>					1,500		1,500	1,500	0	0%
51420-13-215-0000	Clerk Prof Services Other	8,781	8,660	1,885	0				2,000	2,000	#DIV/0!
51420-13-215-3055	Clerk Prof Services Safety Coordinator	788	1,305	1,044	1,400	1,400	274	1,096	1,400	0	0%
51420-13-221-0000	Clerk Telephone Exp	649	567	726	1,200	1,000	678	750	1,000	0	0%
51420-13-310-0000	Clerk Office Supplies	6,208	6,060	5,656	3,800	4,000	2,441	4,882	4,000	0	0%
51420-13-311-0000	Clerk Postage	1,583	1,208	1,682	1,000	1,100	696	1,392	1,200	100	9%
51420-13-312-0000	Clerk-Computer Supplies		30							0	#DIV/0!
51420-13-313-0000	Clerk Printing Supplies		1,304	1,614			896	1,200	1,000	1,000	#DIV/0!
51420-13-316-0000	Clerk Miscellaneous Exp	(196)	20	422	100	100	13	100	100	0	0%
51420-13-320-0000	Clerk Publ, Subscriptions, Dues	3,881	3,548	3,728	1,800	2,000	1,227	2,454	2,500	500	25%
51420-13-331-0000	Clerk Mileage	321	270	699	300	400	448	600	500	100	25%
51420-13-332-0000	Clerk Other Travel	3,927	1,680	2,816	250	500	782	1,000	750	250	50%
51420-13-333-0000	Clerk Training non-labor	2,472	2,180	2,899	2,000	2,000	1,135	2,000	2,000	0	0%
<b>51420</b>	<b>Total Clerk</b>	<b>215,100</b>	<b>231,717</b>	<b>252,730</b>	<b>196,257</b>	<b>260,840</b>	<b>143,156</b>	<b>265,835</b>	<b>269,527</b>	<b>8,687</b>	<b>3%</b>

City of Lodi  
2017 Budget  
General Fund - Line Item Budget

Adopted Budget  
11/15/2016

Fund 28100

Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>Personnel:</b>											
51430-13-120-0000	Performance Incentive/Service Awards				650			0	0		
51430-13-191-0000	Personnel AF Education Reimbursement						3,000	6,000	6,000	6,000	#DIV/0!
51430-13-192-0000	Personnel AF HR Service Recognition		4,180	1,071	1,000	650	649	1,000	1,000	350	54%
51430-13-200-0000	Personnel Contracted Svcs ( Pay Structure Study)	1,975			0	0					
51430-13-316-0000	Personnel AF Miscellaneous Exp	1,190	4,447	7,432	900	1,000	445	1,000	1,000	0	0%
<b>51430</b>	<b>Total Personnel</b>	<b>3,165</b>	<b>8,628</b>	<b>8,502</b>	<b>2,550</b>	<b>1,650</b>	<b>4,094</b>	<b>8,000</b>	<b>8,000</b>	<b>6,350</b>	<b>385%</b>
<b>Elections:</b>											
51440-13-120-0000	Elections AF Wages Straight Time	1,486	2,938	1,029	2,000	5,800	2,099	5,800	2,900	(2,900)	-50%
51440-13-310-0000	Elections AF Office Supplies	1,947	2,288	2,050	2,000	4,000	2,213	3,000	1,500	(2,500)	-63%
51440-13-320-0000	Electrions AF Publ. Subscriptions, Dues						275	550	225	225	#DIV/0!
51440-13-331-0000	Elections Mileage	0	93	106	100	250	88	200	100	(150)	-60%
51440-13-332-0000	Elections AF Meals						129	289	150	150	#DIV/0!
51440-13-333-0000	Elections AF Training non-labor						1,068	1,200	1,000	1,000	#DIV/0!
<b>51440</b>	<b>Total Elections</b>	<b>3,433</b>	<b>5,318</b>	<b>3,185</b>	<b>4,100</b>	<b>10,050</b>	<b>5,871</b>	<b>11,039</b>	<b>5,875</b>	<b>(4,175)</b>	<b>-42%</b>
<b>Accounting:</b>											
51510-13-213-0000	Accounting AF Prof Svcs Accounting	11,832	11,832	12,036	12,100	12,200	9,078	12,378	11,500	(700)	-6%
51510-13-316-0000	Bank Service Charges	148	348	149	1,000	1,000	236	500	500	(500)	-50%
<b>51510</b>	<b>Total Accounting</b>	<b>11,980</b>	<b>12,180</b>	<b>12,185</b>	<b>13,100</b>	<b>13,200</b>	<b>9,314</b>	<b>12,878</b>	<b>12,000</b>	<b>(1,200)</b>	<b>-9%</b>
<b>Assessment of Property:</b>											
51530-13-215-0000	Assessment of Property AF Prof Services Other	9,500	10,069	10,072	9,500	10,100	8,080	9,580	11,000	900	9%
<b>51530</b>	<b>Total Assessment of Property</b>	<b>9,500</b>	<b>10,069</b>	<b>10,072</b>	<b>9,500</b>	<b>10,100</b>	<b>8,080</b>	<b>9,580</b>	<b>11,000</b>	<b>900</b>	<b>9%</b>
<b>Risk and Property Management:</b>											
51540-13-511-0000	Risk & Property Management AF Unemployment Insur									0	
51540-13-512-0000	Risk & Property Management AF Workers Comp Insur	13,849	12,515	11,613	12,500	12,750	8,236	11,496	11,580	(1,170)	-9%
51540-13-513-0000	Risk & Property Management AF Insurance Property	7,842	9,163	7,264	8,262	8,427	1,117	8,254	8,397	(30)	0%
51540-13-514-0000	Risk & Property Management AF Insurance Liability	23,154	22,376	23,295	22,644	23,097	24,201	22,816	22,816	(281)	-1%
51540-13-516-0000	Risk & Property Management AF Insurance Other		1,017	1,043			1,173	1,173	1,200	1,200	#DIV/0!
<b>51540</b>	<b>Total Risk and Property Management</b>	<b>44,845</b>	<b>45,071</b>	<b>43,215</b>	<b>43,406</b>	<b>44,274</b>	<b>34,727</b>	<b>43,739</b>	<b>43,993</b>	<b>(281)</b>	<b>-1%</b>
<b>City Hall</b>											
51610-13-120-0000	City Hall Wages Straight Time	13,746	15,606	16,002	12,222	12,490	8,369	12,480	12,740	250	2%
51610-13-150-0000	City Hall Employer Contributions	3,924	4,043	7,294	4,637	4,920	2,420	4,920	5,078	98	2%
51610-13-222-0000	City Hall Elec Water Sewer Gas	15,808	18,191	14,546	17,500	17,750	6,828	16,000	17,500	(250)	-1%
51610-13-240-0000	City Hall Repair Maint Building	8,597	5,150	4,826	3,500	5,000	2,840	5,000	5,000	0	0%
51610-13-316-0000	City Hall Miscellaneous Exp	1,064	1,536	1,315	3,000	3,000	775	1,551	3,000	0	0%
<b>51610</b>	<b>Total City Hall</b>	<b>43,140</b>	<b>44,526</b>	<b>43,983</b>	<b>40,859</b>	<b>43,160</b>	<b>21,232</b>	<b>39,961</b>	<b>43,258</b>	<b>98</b>	<b>0%</b>
<b>Illegal Taxes, Tax Refunds, Uncollectible:</b>											
51910-11-000-0000	Tax refunds & Uncollect Taxes Gen Fund Default	3,037	(684)						0	0	
	<b>Total Illegal Taxes, Tax Refunds, &amp; Uncollectible</b>	<b>3,037</b>	<b>(684)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL GENERAL GOVERNMENT</b>		<b>381,799</b>	<b>410,322</b>	<b>429,679</b>	<b>349,022</b>	<b>425,624</b>	<b>247,532</b>	<b>437,121</b>	<b>438,953</b>	<b>13,329</b>	<b>3%</b>

City of Lodi  
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Fund 28100

Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>PUBLIC SAFETY</b>											
<b>Law Enforcement:</b>											
52100-14-120-0000	LE Wages Straight Time	307,855	284,239	286,829	323,132	319,020	138,572	300,000	324,020	5,000	2%
52100-14-120-5095	LE Wages Part Time	10,277	12,326	11,883	7,650	14,150	21,362	30,000	8,000		
52100-14-121-0000	LE Wages Overtime	6,482	10,809	23,460	17,850	28,570	13,173	28,570	29,141	571	2%
52100-14-126-0000	LE Wages Other		(1,294)	(419)				0	0		
52100-14-150-0000	LE Employer Contributions	116,753	112,700	116,763	134,159	98,580	49,405	98,580	100,552	1,972	2%
52100-14-151-0000	LE Uniform Allowance	2,963	3,972	3,753	3,100	3,300	1,815	3,300	3,500	200	
52100-14-154-0000	LE Employer Contributions Retirement		(872)	37			(272)				
52100-14-211-0000	LE Attorney's Fees	8,808	7,892	6,251	6,000	6,500	3,845	7,000	7,000	500	8%
52100-14-215-0000	LE Dept of Transportation Fees	113	161	281	500	300	359	400	300	0	0%
52100-14-215-3055	LE Safety Coordinator	527		0	0	0				0	#DIV/0!
52100-14-215-5068	LE County Jail Fees	700	700	1,277	500	1,000	175	1,500	1,500	500	
52100-14-221-0000	LE Telephone Exp	4,555	5,819	6,176	6,240	6,240	2,422	6,240	6,300	60	1%
52100-14-222-0000	LE Police Building Utilities	8,441	4,286	4,048	4,500	4,500	1,881	4,500	4,300	(200)	-4%
52100-14-240-0000	LE Police Building Maintenance Costs	772	885	1,242	1,000	1,000	171	1,000	4,800	3,800	380%
52100-14-241-0000	LE Squad Car Fleet Maintenance	3,961	6,177	4,797	4,000	4,000	1,572	5,000	5,000	1,000	25%
52100-14-242-0000	LE Equipment Maintenance	1,474	1,017	2,220	2,300	1,800	1,226	1,800	1,800	0	0%
52100-14-310-0000	LE Office Supplies	2,136	2,523	1,183	2,500	2,500	996	2,500	2,500	0	0%
52100-14-311-0000	LE Postage	252	247	351	500	500	200	525	525	25	5%
52100-14-316-0000	LE Miscellaneous Exp	3,185	4,940	6,447	3,000	3,000	2,258	3,500	4,000	1,000	33%
52100-14-318-0000	LE Crossing Guards	3,500	3,500		3,500	3,500	3,500	3,500	3,500	0	0%
52100-14-320-0000	LE Subscripts, Service, Spprt Agrmnts	6,588	8,868	10,409	11,415	8,500	7,738	8,500	10,000	1,500	18%
52100-14-333-0000	LE In-Service Training	3,302	571	3,382	5,000	5,000	2,189	5,000	5,000	0	0%
52100-14-340-0000	LE Operating Supplies	4,660	3,619	4,518	5,000	5,000	5,171	5,000	5,000	0	0%
52100-14-451-0000	LE Gas & Fuel	16,799	16,395	13,983	17,500	17,850	7,070	17,850	17,500	(350)	-2%
52100-XX-XXX-XXXX	LE Police Building Rent							2,000	17,272	17,272	#DIV/0!
<b>52100</b>	<b>Total Law Enforcement</b>	<b>514,102</b>	<b>489,481</b>	<b>508,872</b>	<b>559,346</b>	<b>534,810</b>	<b>264,830</b>	<b>536,265</b>	<b>561,510</b>	<b>26,700</b>	<b>5%</b>
<b>Provision of Service:</b>											
52110-14-120-0000	Provision of Service LE Wages & Salaries						3,585	7,171	7,000	7,000	#DIV/0!
52110-14-120-5095	Provision of Service LE Wages Part Time						1,928	3,855	3,500	3,500	#DIV/0!
52110-14-121-0000	Provision of Service LE Wages Overtime						109	218	200	200	#DIV/0!
<b>52110</b>	<b>Total Provision of Service</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,622</b>	<b>11,244</b>	<b>10,700</b>	<b>10,700</b>	<b>#DIV/0!</b>

City of Lodi  
2017 Budget  
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Fund 28100		2013	2014	2015	2015	2016	2016	2016	2017	2017 Bud vs	%
Acct Nbr	Account Description	Actual	Actual	Actual	Budget	Budget	6 Mos YTD	Estimate	Budget	2016 Bud	Diff
<b>Fire Protection:</b>											
52200-15-340-0000	Fire Protection Operating Supplies	65,149	69,003	68,699	69,360	51,311	6,375	51,000	52,530	1,219	2%
52200-15-531-0000	Fire Protection Hydrant Rent	60,996	60,996	62,216	62,216	62,216	31,108	62,216	62,216	0	0%
<b>52200</b>	<b>Total Fire Protection</b>	<b>126,145</b>	<b>129,999</b>	<b>130,915</b>	<b>131,576</b>	<b>113,527</b>	<b>37,483</b>	<b>113,216</b>	<b>114,746</b>	<b>1,219</b>	<b>1%</b>
<b>Ambulance:</b>											
52300-16-340-0000	Ambulance EMS Operating Supplies	49,858	50,855	50,855	50,856	32,466	16,233	32,466	33,440	974	3%
<b>52300</b>	<b>Total Ambulance</b>	<b>49,858</b>	<b>50,855</b>	<b>50,855</b>	<b>50,856</b>	<b>32,466</b>	<b>16,233</b>	<b>32,466</b>	<b>33,440</b>	<b>974</b>	<b>3%</b>
<b>Inspection:</b>											
52400-17-215-0000	Inspection Prof Services Other	17,181	17,973	18,086	16,000	18,000	7,744	18,000	18,000	0	0%
<b>52400</b>	<b>Total Inspection</b>	<b>17,181</b>	<b>17,973</b>	<b>18,086</b>	<b>16,000</b>	<b>18,000</b>	<b>7,744</b>	<b>18,000</b>	<b>18,000</b>	<b>0</b>	<b>0%</b>
<b>TOTAL PUBLIC SAFETY</b>		<b>707,286</b>	<b>688,309</b>	<b>708,728</b>	<b>757,778</b>	<b>698,803</b>	<b>331,912</b>	<b>711,191</b>	<b>738,396</b>	<b>39,593</b>	<b>6%</b>
<b>PUBLIC WORKS</b>											
<b>Highway and Street Administration:</b>											
53100-18-120-0000	Hwy & Str: PW Salaries Straight Time	146,014	149,471	68,632	77,044	47,350	10,416	47,350	48,297	947	2%
53100-18-121-0000	Hwy & Str PW: Wages - Overtime	648	687	77				0	0	0	
53100-18-150-0000	Hwy & Str PW Employer Contributions	39,454	40,519	52,634	64,418	56,960	28,016	56,960	58,099	1,139	2%
53100-18-150-5063	Hwy & Str PW Comm Proj Employer Contributions									0	
53100-18-215-0000	Hwy & Str PW Professional Svcs			93						0	
53100-18-332-0000	Hwy & Str PW Other Travel		267	143	500	500		200	500	0	0%
53100-18-333-0000	Hwy & Str PW Training non-labor	777	409	80	800	800	199	400	800	0	0%
<b>53100</b>	<b>Total Highway and Street Administration</b>	<b>186,894</b>	<b>191,353</b>	<b>121,659</b>	<b>142,762</b>	<b>105,610</b>	<b>38,631</b>	<b>104,910</b>	<b>107,696</b>	<b>2,086</b>	<b>2%</b>
<b>Shop Operations:</b>											
53230-18-120-0000	Shop Operations PW Wages Straight Time				1,489	1,900		1,900	1,938	38	2%
53230-18-150-0000	Shop Operations PW Employer Contributions		(212)	413						0	#DIV/0!
53230-18-215-3055	Shop Operations PW Safety Coordinator	3,637	6,221	4,976	4,957	5,056	1,306	5,224	5,224	168	3%
53230-18-221-0000	Shop Operations PW Telephone Exp	1,395	1,503	1,421	1,100	1,500	819	1,638	1,600	100	7%
53230-18-222-0000	Shop Operations PW Elec Water Sewer Gas	5,393	7,431	5,421	6,750	6,750	2,580	5,500	6,500	(250)	-4%
53230-18-240-0000	Shop Operations PW Repair Maint Building	1,199	1,968	240	1,500	1,500	269	1,000	1,500	0	0%
53230-18-316-0000	Shop Operations PW Miscellaneous Exp	3,920	1,292	2,475	3,700	3,700	2,003	4,950	6,756	3,056	83%
53230-18-340-0000	Shop Operations PW Operating Supplies	3,438	1,504	1,631	3,000	3,000	1,264	2,528	3,000	0	0%
<b>53230</b>	<b>Total Shop Operations</b>	<b>18,982</b>	<b>19,705</b>	<b>16,577</b>	<b>22,496</b>	<b>23,406</b>	<b>8,240</b>	<b>22,740</b>	<b>26,518</b>	<b>3,112</b>	<b>13%</b>
<b>Machinery Operations:</b>											
53240-18-120-0000	Machinery Operations PW Wages Straight Time	15			15,176	19,410		19,410	19,798	388	2%
53240-18-150-0000	Machinery Operations PW Employer Contributions									0	#DIV/0!
53240-18-240-0000	Machinery Operations Repair Maint Building			271			568	600		0	#DIV/0!
53240-18-242-0000	Machinery Operations PW Repair Maint Other	19,755	18,737	16,811	15,000	15,000	2,253	10,000	15,000	0	0%
53240-18-316-0000	Machinery Operations PW Miscellaneous Exp	358	830	685	1,200	1,000		0	1,000	0	0%
53240-18-451-0000	Machinery Operations PW Gas & Fuel	29,352	13,823	5,714	18,000	18,000	1,526	16,000	16,000	(2,000)	-11%
<b>53240</b>	<b>Total Machinery Operations</b>	<b>49,481</b>	<b>33,389</b>	<b>23,481</b>	<b>49,376</b>	<b>53,410</b>	<b>4,348</b>	<b>46,010</b>	<b>51,798</b>	<b>(1,612)</b>	<b>-3%</b>

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Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>Highway and Street Maint &amp; Construction:</b>											
53300-18-120-0000	Hwy & Street Maint & Construct PW Salaries Straight Time			86,538	47,869	72,820	59,892	72,820	74,276	1,456	2%
53300-18-121-0000	Hwy & Street Maint & Construct PW Salaries Overtime		97	679	109	120	368	120	122		
53300-18-122-0000	Hwy & Street Maint & Construct PW Wages Training									0	
53300-18-150-0000	Hwy & Street Maint & Construct PW Employer Contributions									0	#DIV/0!
53300-18-200-0000	HW & Street Maint & Construct PW Contract Services	900	1,276	6,200			503	503			
53300-18-240-0000	HW & Street Maint & Construct PW Repair Maint						29				
53300-18-340-0000	Hwy & Street Maint & Construct PW Operating Supplies	6,495	7,245	7,235	6,000	6,145	4,376	6,145	7,000	855	14%
53300-18-810-0000	Hwy & Street Maint & Construct PW Projects	8,156		825						0	#DIV/0!
<b>53300</b>	<b>Total Highway and Street Maint &amp; Construction</b>	<b>15,551</b>	<b>8,618</b>	<b>101,477</b>	<b>53,978</b>	<b>79,085</b>	<b>65,168</b>	<b>79,617</b>	<b>81,399</b>	<b>2,314</b>	<b>3%</b>
<b>Snow &amp; Ice:</b>											
53310-18-120-0000	Snow & Ice PW Wages Straight Time	8,643	7,400	6,083	14,538	22,960	4,135	22,960	23,419	459	2%
53310-18-121-0000	Snow & Ice PW Wages Overtime	8,266	4,874	4,843	5,334	7,970	1,606	7,970	8,129	159	2%
53310-18-150-0000	Snow & Ice PW Employer Contributions									0	#DIV/0!
53310-18-290-0000	Snow & Ice Contractual Services	333			750	750			750		
53310-18-371-0000	Snow & Ice PW Salt	35,962	45,214	25,236	40,000	40,000	24,913	35,000	35,000	(5,000)	-13%
<b>53310</b>	<b>Total Snow &amp; Ice</b>	<b>53,203</b>	<b>57,489</b>	<b>36,163</b>	<b>60,622</b>	<b>71,680</b>	<b>30,653</b>	<b>65,930</b>	<b>67,299</b>	<b>(4,381)</b>	<b>-6%</b>
<b>Street Cleaning:</b>											
53320-18-120-0000	Street Cleaning PW Wages Straight Time									0	#DIV/0!
53320-18-150-0000	Street Cleaning PW Employer Contributions									0	#DIV/0!
<b>53320</b>	<b>Total Street Cleaning</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>
<b>Bridges &amp; Culverts:</b>											
53330-18-120-0000	Bridges & Culverts PW Wages Straight Time				142	180		180	184	4	2%
53330-18-150-0000	Bridges & Culverts PW Employer Contributions									0	#DIV/0!
53330-18-340-0000	Bridges & Culverts PW Operating Supplies				750	500			500	0	0%
<b>53330</b>	<b>Total Bridges &amp; Culverts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>892</b>	<b>680</b>	<b>0</b>	<b>180</b>	<b>684</b>	<b>4</b>	<b>1%</b>
<b>Curb &amp; Gutter:</b>											
53340-18-120-0000	Curb & Gutter PW Wages Straight Time									0	#DIV/0!
53340-18-150-0000	Curb & Gutter PW Employer Contributions									0	#DIV/0!
<b>53340</b>	<b>Total Curb &amp; Gutter</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>
<b>Traffic Control:</b>											
53350-18-120-0000	Traffic Control PW Wages Straight Time				2,623	3,350		3,350	3,417	67	2%
53350-18-150-0000	Traffic Control PW Employer Contributions									0	#DIV/0!
53350-18-340-0000	Traffic Control PW Operating Supplies	4,044	4,027	2,547	4,000	4,000	3,423	4,500	4,000	0	0%
<b>53350</b>	<b>Total Traffic Control</b>	<b>4,044</b>	<b>4,027</b>	<b>2,547</b>	<b>6,623</b>	<b>7,350</b>	<b>3,423</b>	<b>7,850</b>	<b>7,417</b>	<b>67</b>	<b>1%</b>
<b>Street Lighting:</b>											
53420-18-222-0000	Street Lighting PW Elec Water Sewer Gas	63,276	54,367	61,773	64,000	66,757	30,699	63,398	65,658	(1,099)	-2%
<b>53420</b>	<b>Total Street Lighting</b>	<b>63,276</b>	<b>54,367</b>	<b>61,773</b>	<b>64,000</b>	<b>66,757</b>	<b>30,699</b>	<b>63,398</b>	<b>65,658</b>	<b>(1,099)</b>	<b>-2%</b>

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Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>Sidewalks, Curb &amp; Gutter:</b>											
53430-18-120-0000	Sidewalks PW Wages Straight Time				6,879	8,800		8,800	8,976	176	2%
53430-18-150-0000	Sidewalks PW Employer Contributions									0	#DIV/0!
53430-18-340-0000	Sidewalks PW Operating Supplies	4,891	3,628	3,772	3,000	3,500	150	3,500	3,500	0	0%
53430-18-340-5094	Sidewalks Safe Routes 2 School	5,342									
<b>53430</b>	<b>Total Sidewalks, Curb &amp; Gutter</b>	<b>10,232</b>	<b>3,628</b>	<b>3,772</b>	<b>9,879</b>	<b>12,300</b>	<b>150</b>	<b>12,300</b>	<b>12,476</b>	<b>176</b>	<b>1%</b>
<b>Storm Sewers:</b>											
53440-18-120-0000	Storm Sewers PW Wages Straight Time				1,561	0				0	#DIV/0!
53440-18-150-0000	Storm Sewers PW Employer Contributions									0	#DIV/0!
53440-18-340-0000	Storm Sewers PW Operating Supplies	865	1,831	2,712	1,500	1,500		1,500	1,500	0	0%
<b>53440</b>	<b>Total Storm Sewers</b>	<b>865</b>	<b>1,831</b>	<b>2,712</b>	<b>3,061</b>	<b>1,500</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0%</b>
<b>Refuse and Garbage Collection: (moved to separate fund)</b>											
53620-18-120-0000	Refuse & Garbage Collection PW Salaries Straight Time									0	#DIV/0!
53620-18-130-0000	Transfer to Solid Waste Fund									0	
53620-18-150-0000	Refuse & Garbage Collection PW Employer Contributions									0	#DIV/0!
53620-18-290-0000	Refuse & Garbage Collection PW Other Contractual Serv	123,401								0	#DIV/0!
53620-18-340-0000	Refuse & Garbage Collection PW Operating Supplies	7,835	3,331							0	#DIV/0!
<b>53620</b>	<b>Total Refuse and Garbage Collection</b>	<b>131,236</b>	<b>3,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>
<b>Weed and Nuisance Control:</b>											
53640-18-120-0000	Weed & Nuisance Control PW Wages Straight Time				2,695	3,450	1,011	3,450	3,519	69	2%
53640-18-150-0000	Weed & Nuisance Control PW Employer Contributions									0	#DIV/0!
53640-18-290-0000	Weed & Nuisance Control PW Other Contractual Services			2,980							
53640-18-340-0000	Weed & Nuisance Control PW Operating Supplies	546	645	840	600	600		1,150	1,500	900	150%
<b>53640</b>	<b>Total Weed and Nuisance Control</b>	<b>546</b>	<b>645</b>	<b>3,820</b>	<b>3,295</b>	<b>4,050</b>	<b>1,011</b>	<b>4,600</b>	<b>5,019</b>	<b>969</b>	<b>24%</b>
<b>Trees &amp; Brush:</b>											
53650-18-120-0000	Trees & Brush PW Wages Straight Time				9,857	12,610		12,610	12,862	252	2%
53650-18-150-0000	Trees & Brush PW Employer Contributions									0	#DIV/0!
53650-18-340-0000	Trees & Brush PW Operating Supplies	144	189	434	500	300	68	600	300	0	0%
<b>53650</b>	<b>Total Trees &amp; Brush</b>	<b>144</b>	<b>189</b>	<b>434</b>	<b>10,357</b>	<b>12,910</b>	<b>68</b>	<b>13,210</b>	<b>13,162</b>	<b>252</b>	<b>2%</b>
<b>TOTAL PUBLIC WORKS</b>		<b>534,455</b>	<b>378,572</b>	<b>374,417</b>	<b>427,341</b>	<b>438,738</b>	<b>182,391</b>	<b>422,246</b>	<b>440,626</b>	<b>1,888</b>	<b>0%</b>
<b>Culture, Recreation and Education</b>											
<b>Cemetery</b>											
54910-11-316-0000	Cemetery - Miscellaneous Expense				500	300			300	0	0%
<b>54910</b>	<b>Total Cemetery</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0%</b>

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Acct Nbr	Account Description	2013 Actual	2014 Actual	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget	2017 Bud vs 2016 Bud	% Diff
<b>Parks:</b>											
55200-20-120-0000	Parks PA Wages Straight Time	24,453	25,705	22,213	26,298	22,960	11,943	22,960	23,419	459	2%
55200-20-121-0000	Parks PA Wages Overtime	285		1,501			390	0	0	0	
55200-20-150-0000	Parks PA Employer Contributions	114	1,680	3,292	2,005	1,710	434	1,710	1,744	34	2%
55200-20-215-3055	Parks PA Safety Coordinator	788	1,305	1,044	1,076	1,100	274	1,096	1,100	0	0%
55200-20-222-0000	Parks PA Elec Water Sewer Gas	4,336	4,327	6,402	4,100	4,250	1,790	4,250	4,250	0	0%
55200-20-222-1909	Parks Tennis Court Utilities Exp	292	221	289	300	300	151	300	300	0	0%
55200-20-222-5042	Parks PA Fairground Ball Park Lights	349	474	472	250	250	494	700	400	150	60%
55200-20-241-0000	Parks PA Repair Maint Vehicle	2,761	2,868	1,554	1,300	1,000	673	1,500	1,300	300	30%
55200-20-242-0000	Parks PA Repair Maint Other	743	480	853	750	750	75	500	750	0	0%
55200-20-242-1909	Parks PA Repair Maint Tennis Courts	227	414	511	550	300		300	300	0	0%
55200-20-290-0000	Parks Tree Trimming and Planting	865	534	145	4,900	4,000	420	2,000	2,000	(2,000)	-50%
55200-20-316-0000	Parks PA Miscellaneous	2,716	759	485	1,900	1,500	199	1,250	1,611	111	7%
55200-20-340-0000	Parks Operating Supplies	2,032	2,950	2,214	1,700	1,700	1,525	2,000	2,000	300	18%
55200-20-350-0000	Parks PA Repair or Maintenance	1,118	1,395	2,735	1,500	1,500	465	1,000	1,000	(500)	-33%
55200-20-450-0000	Parks PA Raw Materials (Woodchips, etc)	90	1,960		2,500	2,500	640	2,500	2,500	0	0%
55200-20-451-0000	Parks PA Gas & Fuel	1,838	1,471	1,534	1,200	1,500	627	1,500	1,500	0	0%
55200-20-810-0000	Parks PA Equip Outlay	549								0	#DIV/0!
<b>55200</b>	<b>Total Parks</b>	<b>43,556</b>	<b>46,542</b>	<b>45,244</b>	<b>50,329</b>	<b>45,320</b>	<b>20,099</b>	<b>43,566</b>	<b>44,174</b>	<b>(1,146)</b>	<b>-3%</b>
<b>Recreation Programs and Events:</b>											
55300-20-340-0000	Recreation Programs & Events Parks Operating Supplies	4,106	4,189	4,299	4,000	4,272	350	4,272	4,200	(72)	-2%
<b>55300</b>	<b>Total Recreation Programs and Events</b>	<b>4,106</b>	<b>4,189</b>	<b>4,299</b>	<b>4,000</b>	<b>4,272</b>	<b>350</b>	<b>4,272</b>	<b>4,200</b>	<b>(72)</b>	<b>-2%</b>
<b>Swimming Areas: (moved to separate fund)</b>											
55420-20-120-0000	Swimming Areas PA Wages Straight Time	19,474									
55420-20-121-0000	Swimming Areas PA Wages Overtime	43									
55420-20-150-0000	Swimming Areas PA Employer Contributions	1,309									
55420-20-215-3055	Swimming Areas PA Safety Coordinator	788									
55420-20-222-0000	Swimming Areas PA Elec Water Sewer Gas (& Phone)	5,845									
55420-20-242-0000	Swimming Areas PA Repair Maint Other	964									
55420-20-340-0000	Swimming Areas Parks Operating Supplies	1,429									
55420-20-452-0000	Swimming Areas PA Chemicals	3,303									
<b>55420</b>	<b>Total Swimming Areas</b>	<b>33,154</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Winter Sports Areas:</b>											
55440-20-120-0000	Winter Sports Areas PA Wages Straight Time				1,836	0		0	0	0	#DIV/0!
55440-20-150-0000	Winter Sports Areas PA Employer Contributions	300	300	304	367	0		0	0	0	#DIV/0!
<b>55440</b>	<b>Total Winter Sports Areas</b>	<b>300</b>	<b>300</b>	<b>304</b>	<b>2,203</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>
<b>TOTAL CULTURE, RECREATION &amp; EDUCATION</b>		<b>81,116</b>	<b>51,031</b>	<b>49,847</b>	<b>57,032</b>	<b>49,892</b>	<b>20,449</b>	<b>47,838</b>	<b>48,674</b>	<b>(1,218)</b>	<b>-2%</b>

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Fund 28100		2013	2014	2015	2015	2016	2016	2016	2017	2017 Bud vs	%
Acct Nbr	Account Description	Actual	Actual	Actual	Budget	Budget	6 Mos YTD	Estimate	Budget	2016 Bud	Diff
<b>Zoning:</b>											
56400-17-215-0000	Zoning BPZ Prof Services Other	18,623	23,088	16,210	20,000	20,000	7,075	19,000	20,000	0	0%
<b>56400</b>	<b>Total Zoning</b>	<b>18,623</b>	<b>23,088</b>	<b>16,210</b>	<b>20,000</b>	<b>20,000</b>	<b>7,075</b>	<b>19,000</b>	<b>20,000</b>	<b>0</b>	<b>0%</b>
<b>Economic Development:</b>											
56700-13-316-0000	Economic Development AF Miscellaneous Exp	49,603	40,565	42,103	41,500	41,500	4,542	41,500	41,500	0	0%
<b>56700</b>	<b>Total Economic Development</b>	<b>49,603</b>	<b>40,565</b>	<b>42,103</b>	<b>41,500</b>	<b>41,500</b>	<b>4,542</b>	<b>41,500</b>	<b>41,500</b>	<b>0</b>	<b>0%</b>
<b>TOTAL CONSERVATION &amp; DEVELOPMENT</b>		<b>68,226</b>	<b>63,653</b>	<b>58,313</b>	<b>61,500</b>	<b>61,500</b>	<b>11,617</b>	<b>60,500</b>	<b>61,500</b>	<b>0</b>	<b>0%</b>
<b>Other Financing Uses</b>											
<b>Contingency:</b>											
59100-13-316-0000	Contingency				50,000	40,000			12,478	(27,522)	-69%
<b>*59###</b>	<b>Total Contingency</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>12,478</b>	<b>(27,522)</b>	<b>-69%</b>
<b>Transfers to Other Funds</b>											
59240-13-548-0000	Transfer to Capital Projects Fund		225,900								
	Transfer to Debt Service Fund										
59240-11-000-8224	Transfer to Solid Waste Fund		29,000	32,415	32,415	32,000	32,000	32,000	32,000	0	0%
59240-11-000-8223	Transfer to Pool Operations Fund		41,907	43,165	43,165	41,020	41,020	41,020	43,000	1,980	5%
	<b>Total Transfers to Other Funds</b>	<b>0</b>	<b>296,807</b>	<b>75,580</b>	<b>75,580</b>	<b>73,020</b>	<b>73,020</b>	<b>73,020</b>	<b>75,000</b>		
<b>TOTAL OTHER FINANCING USES</b>		<b>0</b>	<b>292,996</b>	<b>75,580</b>	<b>125,580</b>	<b>113,020</b>	<b>73,020</b>	<b>73,020</b>	<b>87,478</b>		
<b>Total Expenditures</b>		<b>1,772,882</b>	<b>1,884,882</b>	<b>1,696,563</b>	<b>1,778,253</b>	<b>1,787,577</b>	<b>866,921</b>	<b>1,751,916</b>	<b>1,815,627</b>	<b>28,050</b>	<b>2%</b>
<b>Contribution to (Use of) Fund Balance</b>		<b>9,337</b>	<b>(150,238)</b>	<b>(2,014)</b>	<b>(98,838)</b>	<b>(99,249)</b>	<b>409,444</b>	<b>36,807</b>	<b>(77,271)</b>	<b>21,978</b>	

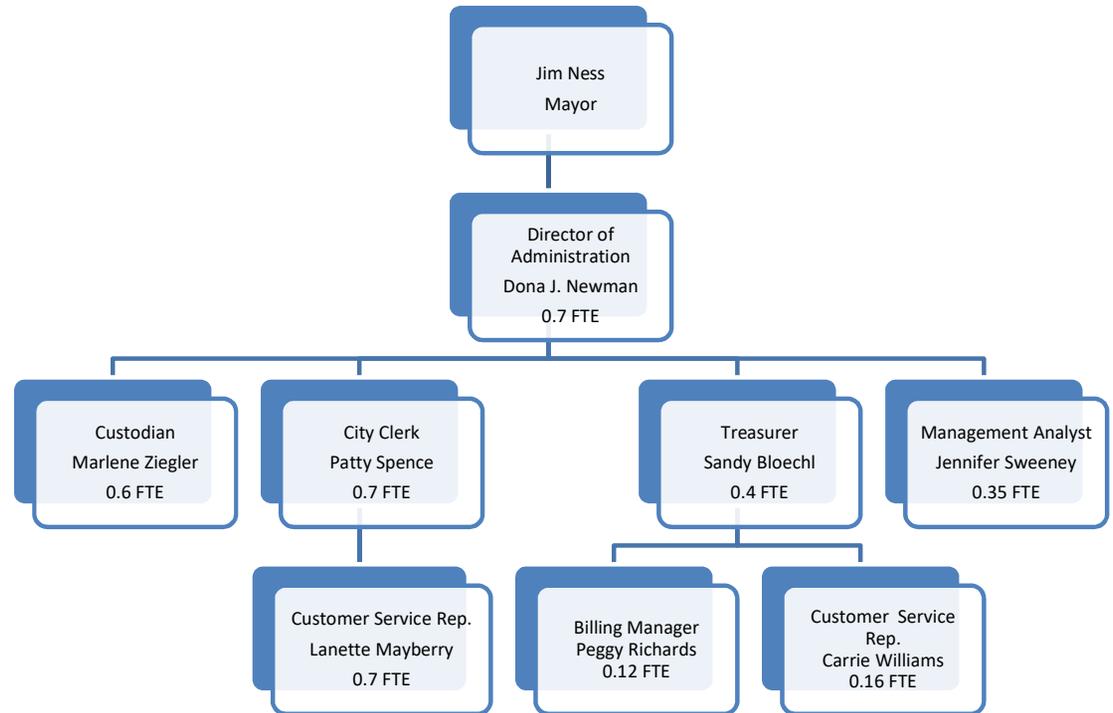
**City of Lodi  
2017 Budget  
General Fund - Administrative Services**

**Adopted Budget**  
11/15/2016

**Services Provided:**

Administration

- Records Management
- Meeting Management
- Licensing
- Elections
- Risk Management
- Payroll
- Benefits Management
- Recruitment
- Accounts Payable
- Accounts Receivable
- Accounting and Reporting
- Budgeting
- Tax Collection
- Website Management
- Debt Management
- Investment Management
- Economic Development
- Financial and Strategic Planning
- Policy Recommendation and Implementation
- Grant Applications



	<b>2016 Budget</b>	<b>2017 Request</b>
Total # FTEs	3.57	3.73
Total Salaries & Benefits	\$254,250	\$259,335

**City of Lodi**  
**2017 Budget**  
**General Fund - Operations**

**Adopted Budget**  
 11/15/2016

**Services Provided:**

Public Works

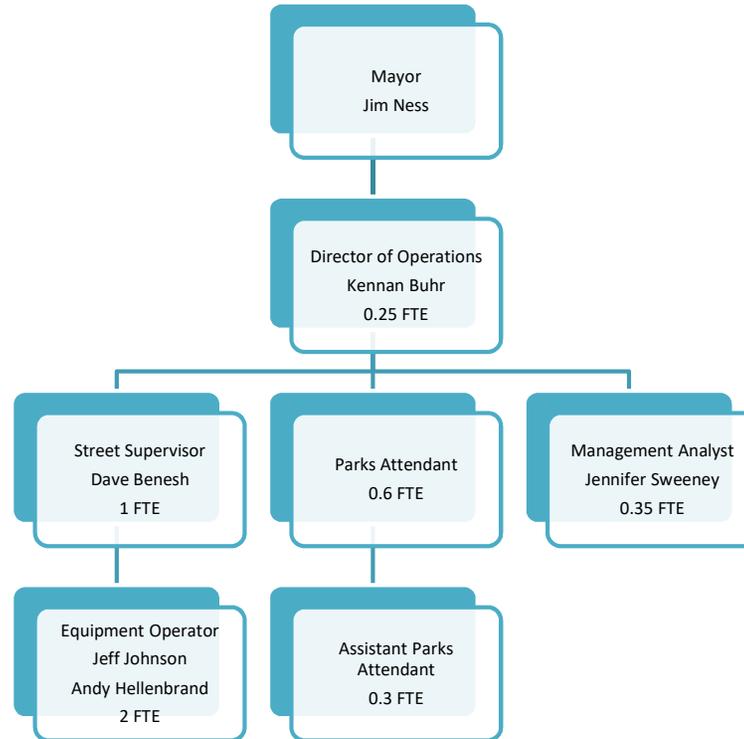
- Highway & Street Maintenance
- Snow & Ice Removal
- Traffic Control
- Street Lighting
- Sidewalks, Curb & Gutter Maintenance
- Storm Sewers Maintenance
- Weed & Nuisance Control
- Tree & Brush Management

Parks

- Parks Maintenance
- Recreation Programs
- Winter Sports Areas Maintenance

City Hall

- Cleaning of City Hall
- Furnishings Maintenance
- Building Maintenance



	<b>2016 Budget</b>	<b>2017 Request</b>
Total # FTEs	4.50	4.50
Total Salaries & Benefits	\$282,550	\$288,201

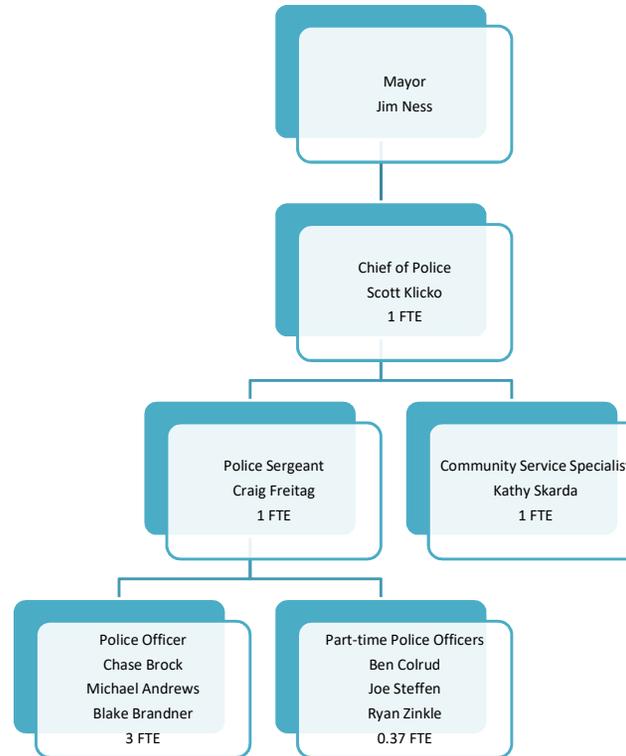
**City of Lodi**  
**2017 Budget Request**  
**General Fund - Police**

**Adopted Budget**

11/15/2016

**Services Provided:**

- Provide protective service/patrol to community
- Conduct investigations, manage cases & follow-up
- Detect and deter use of controlled substances
- Document policing events and retrieve upon
- Provide a store front for customer services
- Collect, store and dispose of case evidence and found property
- Make arrests
- Process & assist with prosecution of suspects
- Formulate sustained community partnerships
- Contractual Services



	2016 Budget	2017 Request
Total # FTEs	6.37	6.37
Total Salaries & Benefits	\$460,320	\$472,413

**City of Lodi  
2017 Budget  
Capital Projects Fund**

**Adopted Budget**  
11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ (117,629)	\$ 107,278	-210%
Revenues	\$ 357,160	\$ 255,200	40%
Property Tax Revenues	\$ 236,900	\$ 230,000	3%
Expenditures	\$ 617,331	\$ 364,600	69%
Projected Ending Cash	\$ (377,800)	\$ (2,122)	17704%

**What's New**

1. Addition of 4th vehicle in rotation at the Police Department beginning in 2018
2. Use of Municipal Vehicle Registration Fee toward Road Program, \$45,000
3. Purchase of four kevlar helmets and a ballistic shield for the Police Department
5. Ball park fence repair in Goeres Park for \$11,000
6. Corner Street Storm Sewer repair for \$50,000
7. Spring Creek wall repairs, Veteran's Park landscaping and update/park development, Goeres Park step repairs
8. Waterway improvements near Dollar General for \$140,000

**Purpose of the Fund**

This fund is used to fund capital assets for the City, other than those purchased by the Utility Funds. This would include such projects and items as streets, sidewalks, snow plows, squad cars, computers, buildings, and furnishings.

For reporting purposes, the Capital Projects Fund is a major governmental fund.

**FTE's**

No employee costs are charged to the Capital Projects fund.

**City of Lodi  
2017 Budget  
Capital Projects Fund - Line Item Budget**

**Adopted Budget**  
11/15/2016

<b>Fund 28443</b>	<b>2016 Budget</b>	<b>2016 Estimated</b>	<b>2017 Budget</b>	
<b>Revenue:</b>				
41110-99-000-0000	Property Taxes	230,000	230,000	236,900
42300-99-000-0000	Special Assessments		40,000	40,000
48100-99-000-6080	Cap Project Investment Interest	1,200	1,200	1,260
49100-99-000-0000	Debt Proceeds			
49400-99-000-0000	Sale of Equipment	24,000	24,000	-
49200-99-000-0000	Transfer In from General Fund			
	Parks Donations			4,000
	Transfer in from Strangeway			30,000
49200-99-000-XXXX	Transfer in from Wheel Tax Fund			45,000
	<b>Total Revenue</b>	<b>\$ 255,200</b>	<b>\$ 295,200</b>	<b>\$ 357,160</b>
<b>Expenditures:</b>				
51420-99-800-1701	Gen Cap - Computer Replacement	5,600	3,000	4,603
51420-99-800-1702	Gen Cap - Election Equipment			6,500
51420-99-800-1703	Gen Cap - City Hall Furnishings	3,200	4,540	2,700
51420-99-800-1704	Gen Cap - Telephone System			28,000
51420-99-800-1705	Gen Cap - Printer			625
52100-99-800-0000	Law Enforcement Capital		637	6,300
52100-99-800-1603	LE Cap - In-Car Video Camera	6,500	6,500	
52100-99-800-xxxx	LE Cap - ECD Tasers			
52100-99-800-1604	LE Cap - PD Building Maintenance	3,000	3,000	-
52100-99-800-xxxx	LE Cap - Squad Car Replacement			
52100-99-800-1605	LE Cap - Radios & Weapons Replacem	5,500	5,000	
52100-99-800-1706	LE Cap - Computer Replacement	3,200	3,369	3,300
52100-99-800-1707	LE Cap - Ballistic Shield			1,600
53240-99-800-1708	PW Equipment	6,000	-	6,000
53300-99-800-xxxx	PW Salt Shed Extension			-
53300-99-800-1709	PW Stormwater Management		50,000	140,000
53300-99-800-1710	PW Hwy & Street Maint & Construction	250,000	250,000	278,703
53300-99-800-1711	PW Hwy - Street Trees	7,500	7,500	5,000
53300-99-800-1712	PW Hwy - Next Year Engineering	16,500	45,762	16,500
53300-99-800-xxxx	PW Hwy - Seal Coat/Crack Fill: Every 3rd Yr	-		-
53300-99-800-1713	PW Hwy - Sidewalk Repair	13,600	7,000	13,600
53300-99-800-1714	PW Hwy - Recycled Concrete Crushing			18,500
55110-99-800-1715	Library Building Maintenance	9,000	15,522	16,000
55200-99-800-1716	Parks Capital Outlay			69,400
55200-99-800-1613	Parks Contingency	35,000	11,000	0
59999-99-000-0000	Contingency			
	<b>Total Expenditures</b>	<b>\$ 364,600</b>	<b>\$ 412,829</b>	<b>\$ 617,331</b>
	Addition to (Use of) Fund Balance	(109,400)	(117,629)	(260,171)

**City of Lodi**  
**2017 Budget**  
**Capital Projects Fund - Projects**

**Adopted Budget**  
11/15/2016

	Budget 2015	Budget 2016	Estimated 2016	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022
<i>General Government</i>									
City Hall Furnishings	3,200	3,200	4,540	2,700		8,250			
Election Equipment				6,500					
Telephone System				40,000					
<i>Electric Portion of Phone System</i>				(6,000)					
<i>Water Portion of Phone System</i>				(3,000)					
<i>Wastewater Portion of Phone System</i>				(3,000)					
AED for City Hall	1,200								
HVAC Control System									
Computer Replacement General	7,000	5,600	3,000	4,603	1,935	850	6,003	7,288	1,615
Printer Replacement				2,500					
<i>Electric Portion of Printer</i>				(625)					
<i>Water Portion of Printer</i>				(625)					
<i>Wastewater Portion of Printer</i>				(625)					
City Hall Maint and Repairs									
<b>Total General Government</b>	<b>11,400</b>	<b>8,800</b>	<b>7,540</b>	<b>42,428</b>	<b>1,935</b>	<b>9,100</b>	<b>6,003</b>	<b>7,288</b>	<b>1,615</b>
<i>Police</i>									
PD Building Maintenance	5,000	3,000	3,000		4,000	4,000	4,000	4,000	4,000
Camera/Surveillance Upgrade				3,500					
In-Car Video Camera		6,500	6,500						
Police Department 6 Pistol Firearms									
Squad Car Computer License									
Computer Replacement Police	100	3,200	3,369	3,300	13,500	0		3,400	
Kevlar Helmets				2,800					2,800
Ballistic Shield				1,600					1,600
Squad Car (graphics, radio, radar, lightgroup)			637		45,000	45,000	45,000		45,000
Sale of Old Squad Car		0			(2,000)	(2,000)	(2,000)		(2,000)
Radios & Weapons	0	5,500	5,000		5,500	0	10,500		10,500
<b>Total Police</b>	<b>12,000</b>	<b>18,200</b>	<b>18,506</b>	<b>11,200</b>	<b>66,000</b>	<b>47,000</b>	<b>57,500</b>	<b>7,400</b>	<b>61,900</b>
<i>Other Public Safety</i>									
City Portion EMS Ambulance (40%)	0	0		0	100,000				
City Portion Fire Truck (40%)	0	0		0					
<b>Total Other Public Safety</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Lodi**  
**2017 Budget**  
**Capital Projects Fund - Projects**

**Adopted Budget**  
11/15/2016

	Budget 2015	Budget 2016	Estimated 2016	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022
<i>Public Works</i>									
Annual street, curb, and gutter work		250,000	250,000	278,703	1,107,005	534,574	1,575,360	896,115	476,393
Assessed Portion			(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Engineering for next year's Street Project	16,500	16,500	45,762	16,500	16,500	16,500	17,500	17,500	17,500
Street Trees		7,500	7,500	5,000	5,000	5,000	5,000	5,000	5,000
Street Work: Seal Coat and Crack Fill	75,500				135,000				
5 yr Sidewalk Repair Program	6,800	13,600	7,000	13,600	13,600	13,600	13,600	13,600	13,600
Recycled Concrete Crushing				18,500			18,500		
Waterway Improvements (near Dollar General)				140,000					
Stormwater Improvement - Corner Street			50,000						
Salt Shed Extension					22,000				
Line Stripper							8,500		
Asphalt Saw		6,000	0	6,000					
PW Equipment Replacement									
<i>Street Sweeper</i>								90,000	
<i>Street Sweeper Trade-In</i>								(5,000)	
Plow Truck 1	152,000								
Plow Truck 1 Trade-in	(15,000)	(24,000)	(24,000)						
Lawn Tractor (1/2, shared with Utilities)	16,000								
Lawn Tractor Trade-in (1/2)	(3,000)								
Staff Pick Up Truck						35,000			
Staff Pick Up Truck Trade-in						(3,000)			
Director Pick Up Truck (4-way Split w/Utilities)					10,000				
Director Pick Up Truck Trade-in (Split w/Util)					(4,500)				
Skid Steer	40,000								
Skid Steer Trade-in	(10,000)								
Tandem Truck 1	80,000								
Tandem Truck 1 Trade-in	(2,500)								
Plow Truck 2	152,000				152,000				
Plow Truck 2 Trade-in	(15,000)				(15,000)				
Chipper									
Leaf Vacuum									
Loader Tractor	145,000								
Loader Tractor Trade-in	(35,000)								
Tandem Truck 2	130,000						132,000		
Tandem Truck 2 Trade-in	(5,000)						(10,000)		
1 1/2 Ton Truck Chassis, Plow and Hoist							70,000		
Rubber Tire Backhoe							90,000		
<b>Public Works Total</b>	<b>964,800</b>	<b>269,600</b>	<b>296,262</b>	<b>438,303</b>	<b>1,401,605</b>	<b>561,674</b>	<b>1,880,460</b>	<b>977,215</b>	<b>472,493</b>

**City of Lodi**  
**2017 Budget**  
**Capital Projects Fund - Projects**

**Adopted Budget**  
11/15/2016

	Budget 2015	Budget 2016	Estimated 2016	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022
<i>Library</i>									
Building Maintenance - Windows	3,000		5,522	0	0	0	0	0	
A/C Units Replacement		7,000	10,000	10,000					
Furnace Replacement						8,000	8,000		
Interior Painting								2,000	
Basement				3,500					
Copier							6,000		
Parking Lot Maintenance				500		500		500	
Roof Replacement					100,000				
Ramp and Railing Repairs		2,000		2,000					
<b>Total Library</b>	<b>3,000</b>	<b>9,000</b>	<b>15,522</b>	<b>16,000</b>	<b>100,000</b>	<b>8,500</b>	<b>14,000</b>	<b>2,500</b>	<b>0</b>
<i>Parks</i>									
Shed									
Spring Creek Wall				40,000					
Ball Park Fence			11,000						
Veteran's Park Pavers, Landscape, 2 Benches				6,400					
Goeres Park Steps from Main Street				7,000					
Park Development				5,000					
Replace Haberman Park Shelter Roof									
Lawn Mower Replacement (JD 1145)	37,250								
John Deere X754 Lawn Mower				11,000					
<b>Parks Total</b>	<b>37,250</b>	<b>0</b>	<b>11,000</b>	<b>69,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Other</i>									
<b>Parks Contingency (Shed)</b>		25,000							
<b>Parks Contingency (Replace Haberman Park Shelter Roof)</b>		10,000							
<b>Total Other</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total GF Capital Outlay</b>	<b>1,028,450</b>	<b>340,600</b>	<b>348,829</b>	<b>577,331</b>	<b>1,669,540</b>	<b>626,274</b>	<b>1,957,963</b>	<b>994,403</b>	<b>536,008</b>
Equipment purchased with Notes Proceeds				0					

**City of Lodi**  
**2017 Budget**  
**Capital Improvement Fund - Replacement Plans -Police**

**Adopted Budget**  
11/15/2016

**Radios and Weapons**

	<u>Useful</u> <u>Life</u>	<u>Purchase</u> <u>Year</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Car Radio 1	10	2014						
Car Radio 2	10	2015						
Car Radio 3	10	2006						
Car Radio 4	10	2007		5,500				
Kevlar Helmet 1	5	2017	700					700
Kevlar Helmet 2	5	2017	700					700
Kevlar Helmet 3	5	2017	700					700
Kevlar Helmet 4	5	2017	700					700
Ballistic Shield	5	2017	1600					1600
Portable Radio 1	10	2014				3500		
Portable Radio 2	10	2014				3500		
Portable Radio 3	10	2014				3500		
Portable Radio 4	10	2014						3500
Portable Radio 5	10	2014						3500
Portable Radio 6	10	2014						3500
Pistols (6)	10	2013						
<b>Amount to Budget</b>			<b>4,400</b>	<b>5,500</b>	<b>0</b>	<b>10,500</b>	<b>0</b>	<b>14,900</b>

**Squad Car Replacement**

	<u>Useful</u> <u>Life</u>	<u>Purchase</u> <u>Year</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Vehicle 1	6	2014				45,000		
Vehicle 2	6	2015						45,000
Vehicle 3	6	2013			45,000			
Vehicle 4	6	2011		45,000				
<b>Amount to Budget</b>			<b>-</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>	<b>45,000</b>
<b>Revenue to Budget</b>				<b>2,000</b>	<b>2,000</b>	<b>2,000</b>		<b>2,000</b>

**City of Lodi**  
**2017 Budget**  
**Capital Improvement Fund - Replacement Plans - Public Works Equipment**

**Adopted Budget**  
11/15/2016

	<u>Useful</u>	<u>Cost</u>	<u>Purchase</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
	<u>Life</u>		<u>Year</u>						
Street Sweeper	10	90,000	2014					90,000	
Loader Tractor	15	150,000	2015						
Tandem Truck 1	15	132,000	2016						
Tandem Truck 2	15	132,000	2005				132,000		
Plow Truck 1	15	152,000	2016						
Plow Truck 2	15	152,000	2003		152,000				
Lawn Tractor (1/2)	10	18,000	2015						
Director PU Truck	7	10,000	2012		10,000				
Staff PU Truck	7	35,000	2011			35,000			
Chipper	10	30,200	2012						30,200
Leaf Vacuum	10	24,000	2012						24,000
Skid Steer	20	40,000	2016						
<b>Amount to Budget</b>				-	162,000	35,000	132,000	90,000	54,200

	<u>Trade-In</u>								
Street Sweeper	5,000							5,000	
Loader Tractor	50,000								
Tandem Truck 1	5,000								
Tandem Truck 2	10,000						10,000		
Plow Truck 1	24,000								
Plow Truck 2	15,000				15,000				
Lawn Tractor (1/2)	1,500								
Director PU Truck	4,500				4,500				
Staff PU Truck	3,000					3,000			
Chipper	7,000								7,000
Leaf Vacuum	5,000								5,000
Skid Steer	8,500								
<b>Revenue to Budget</b>				-	19,500	3,000	10,000	5,000	12,000

**City of Lodi  
2017 Budget**

**Adopted Budget**  
11/15/2016

**Capital Improvement Fund - Replacement Plans - Computers**

<b>Comp. Replacement</b>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Cap Projects Total	1715	1935	850	4902.5	4400	1615
Electric Fund Total	467.5	382.5	500	2217.5	0	967.5
Water Fund Total	3617.75	191.25	500	1215	0	733.75
Sewer Fund Total	233.75	191.25	0	2065	0	233.75
<b>All Funds Comp Total</b>	<b>6034</b>	<b>2700</b>	<b>1850</b>	<b>10400</b>	<b>4400</b>	<b>3550</b>
<b>iPad Replacement</b>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Cap Projects Total	2887.5	0	0	1100	2887.5	0
Electric Fund Total	412.5	275	825	275	412.5	275
Water Fund Total	275	137.5	412.5	137.5	275	137.5
Sewer Fund Total	275	137.5	412.5	137.5	275	137.5
<b>All Funds iPad Total</b>	<b>3850</b>	<b>550</b>	<b>1650</b>	<b>1650</b>	<b>3850</b>	<b>550</b>
<b>Cap Proj Comp/iPads Total</b>	<b>4602.5</b>	<b>1935</b>	<b>850</b>	<b>6002.5</b>	<b>7287.5</b>	<b>1615</b>
<b>Comp/iPads All Funds</b>	<b>9884</b>	<b>3250</b>	<b>3500</b>	<b>12050</b>	<b>8250</b>	<b>4100</b>

**City of Lodi**  
**2017 Budget**  
**Pool Donations/Construction Fund**

**Adopted Budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ 293,000	\$ 371,165	-21%
Revenues	\$ 12,000	\$ 52,000	-77%
Expenditures	\$ 110,000	\$ 112,000	-2%
Projected Ending Cash	\$ 195,000	\$ 311,165	-37%

**What's New**

All bond proceeds for construction have been spent.  
 \$110,000 use of donated funds toward 2017 debt service on Pool Bonds

**Purpose of the Fund**

This fund was created to track transactions including donations and bond proceeds for the construction of the new outdoor pool, as well as, construction costs. For reporting purposes this Capital Projects fund is a Major Governmental fund.

**FTE's**

No employee costs are charged to this fund.

City of Lodi  
 2017 Budget  
 Pool Donations/Construction Fund

Adopted Budget  
 11/15/2016

	2015 Actual	2015 Budget	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget
<b>Revenue:</b>						
Interest		2,000	2,000	-		2,000
Investment Fees	3,934			1,000	2,000	
Donations	30,000	50,000	50,000	-	10,000	10,000
Debt Proceeds			-	-		
Miscellaneous				-		
Use of Fund Balance						
<b>Total Revenue</b>	<b>33,934</b>	<b>52,000</b>	<b>52,000</b>	<b>1,000</b>	<b>12,000</b>	<b>12,000</b>
<b>Expenditures:</b>						
Engineering						
Construction						
Miscellaneous						
Transfer to Debt Service Fund	116,000	116,000	112,000		112,000	110,000
Transfer to Capital Projects Fund	15,800	15,800				
<b>Total Expenditures</b>	<b>131,800</b>	<b>131,800</b>	<b>112,000</b>	<b>-</b>	<b>112,000</b>	<b>110,000</b>

**City of Lodi**  
**2017 Budget**  
**Pool Donations/Construction Fund**  
**As of 8/28/2015**

**Adopted Budget**  
 11/15/2016

		<u>Donated Funds</u>	<u>Bond Proceeds</u>	<u>Other</u>
Revenue to Date		658,536	1,998,711	60,614
Expenditures to Date		343,000	2,087,608	8,634
Funds Remaining	\$ 278,619	\$ 315,536	\$ (88,897)	\$ 51,980

**City of Lodi  
2017 Budget  
Strangeway Fund**

**Adopted Budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	<b>\$ 108,335</b>	\$ 134,120	-19%
Revenues	<b>\$ 28,300</b>	\$ 28,300	0%
Expenditures	<b>\$ 30,000</b>	\$ -	#DIV/0!
Projected Ending Cash	<b>\$ 106,635</b>	\$ 162,420	-34%

**What's New:**

1. \$30,000 transfer to Capital Projects Fund

**Purpose of the Fund**

This fund was established from a bequest by Louis W. Strangeway and per the bequest may only be used for park purposes and general beautification of the City. Traditionally, the City has deposited all revenues earned through Park and Shelter House rentals to this fund. An effort has been made to use the funds for improvements in parks and public areas including landscaping and park furniture. Use of funds for equipment or services has been avoided in order that the tangible results of the bequest can be seen and enjoyed by Lodi residents.

The Strangeway Fund is a Special Revenue Fund within the category of Governmental Funds. Although for reporting purposes it is a minor fund, it is budgeted because it typically funds capital assets for City parks.

**FTE's**

No employee costs are charged to the Strangeway fund.

City of Lodi  
 2017 Budget  
 Strangeway Fund - Line Item Budget

Adopted Budget  
 11/15/2016

Fund: 28221	2016 Budget	2016 6 Mos YTD	2016 Estimated	2017 Budget
<b>Revenue:</b>				
Park Reservation Fees	2,000	1,980	2,100	2,000
Interest				
Strgwy Gen'l Investment Fees	300	130	300	300
Rent - Land for Comm. Tower	26,000	13,695	26,000	26,000
<b>Total Revenue</b>	<b>\$ 28,300</b>	<b>\$ 15,805</b>	<b>\$ 28,400</b>	<b>\$ 28,300</b>
<b>Expenditures:</b>				
Contract Services - Spring Creek Wall	0			
Parks Equipment		2,120	2,120	
Spring Creek Wall Repair				
Park Furniture	0			
Spring Creek Park Bridge	0			
Transfer to Capital Projects				30,000
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 2,120</b>	<b>\$ 2,120</b>	<b>\$ 30,000</b>
Addition to (Use of) Fund Balance	28,300	13,685	26,280	(1,700)

**City of Lodi  
2017 Budget  
TIF District #3**

**Adopted Budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ (39,040)	\$ (99)	39334%
Revenues	\$ 24,305	\$ 24,940	-3%
Expenditures	\$ 500	\$ 34,650	-99%
Projected Ending Cash	\$ (15,235)	\$ (9,809)	55%

**What's New**

The Equalized Value for the District dropped 2% between 2015 and 2016.

**Purpose of the Fund**

This fund was created to track transactions within Tax Incremental District #3. For reporting purposes this Capital Projects fund is a Minor Governmental fund.

**FTE's**

No employee costs are charged to this fund.

City of Lodi  
 2017 Budget  
 TIF District #3 - Line Item Budget

Adopted Budget  
 11/15/2016

	2015 Actual	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget
<b>Revenue:</b>					
Property Taxes	25,710	24,940		24,803	24,305
<b>Total Revenue</b>	<b>25,710</b>	<b>24,940</b>	<b>0</b>	<b>24,803</b>	<b>24,305</b>
<b>Expenditures:</b>					
Professional Contractual Services	2,674	15,000	5,486	0	
Miscellaneous	418	500	150	500	500
Gen Bldg & Plant Cap Outlay		10,000			
Hwy & Street Maint & Construction		150			
Hwy & Street Maint & Construction		9,000			
Interest & Fiscal Charges Contingency			2,282	2,500	
<b>Total Expenditures</b>	<b>3,092</b>	<b>34,650</b>	<b>7,918</b>	<b>3,000</b>	<b>500</b>

**City of Lodi  
2017 Budget  
TIF District #4**

**Adopted Budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ (188,218)	\$ -	#DIV/0!
Revenues	\$ 504,434	\$ 130,000	288%
Expenditures	\$ 500,500	\$ 130,000	285%
Projected Ending Cash	\$ (184,284)	\$ -	#DIV/0!

**What's New**

Includes \$500,000 in funding for the Veterinary Clinic funded through debt proceeds.  
Includes \$25,000 in funding for the Log Tavern Project.

**Purpose of the Fund**

This fund was created to track transactions within Tax Incremental District #4 which is on the north end of the Highway 113 Corridor. For reporting purposes this Capital Projects fund is a Minor Governmental fund.

**FTE's**

No employee costs are charged to this fund.

City of Lodi  
 2017 Budget  
 TIF District #4 - Line Item Budget

Adopted Budget  
 11/15/2016

	2015 Actual	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget
<b>Revenue:</b>					
Property Taxes				4,525	4,434
Interest Earnings					
Loan Proceeds		130,000			
Debt Proceeds					500,000
<b>Total Revenue</b>	<b>-</b>	<b>130,000</b>	<b>-</b>	<b>4,525</b>	<b>504,434</b>
<b>Expenditures:</b>					
Professional Contractual Services		9,500	11,384	15,000	
Miscellaneous		500	168	500	500
Capital Projects		120,000		25,000	500,000
Interest & Fiscal Charges Contingency			2,798	3,000	
<b>Total Expenditures</b>	<b>-</b>	<b>130,000</b>	<b>14,349</b>	<b>43,500</b>	<b>500,500</b>

**City of Lodi  
2017 Budget  
TIF District #5**

**Adopted budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ (30,037)	\$ -	
Revenues	\$ 30,000	\$ 130,000	-77%
Expenditures	\$ 30,500	\$ 130,000	-77%
Projected Ending Cash	\$ (30,537)	\$ -	

**What's New**

Includes \$30,000 in funding for Lane Main Street Project funded through debt proceeds.

The base of the district decreased by \$285,700 between 2015 to 2016

**Purpose of the Fund**

This fund was created to track transactions within Tax Incremental District #5 which is the Historic Downtown area of the City. For reporting purposes this Capital Projects fund is a Minor Governmental fund.

**FTE's**

No employee costs are charged to this fund.

City of Lodi  
 2017 Budget  
 TIF District #5 - Line Item Budget

Adopted budget  
 11/15/2016

	2015 Actual	2016 Budget	2016 6 Mos YTD	2016 Estimate	2017 Budget
<b>Revenue:</b>					
Due to/from the General Fund					
Property Taxes				-	-
Loan Proceeds		130,000			
Debt Proceeds					30,000
<b>Total Revenue</b>	<b>-</b>	<b>130,000</b>	<b>-</b>	<b>-</b>	<b>30,000</b>
<b>Expenditures:</b>					
Professional Contractual Services	14,237	9,500	11,384	15,000	
Miscellaneous		500	168	500	500
Capital Projects		120,000			30,000
Interest & Fiscal Charges Contingency			267	300	
<b>Total Expenditures</b>	<b>14,237</b>	<b>130,000</b>	<b>11,819</b>	<b>15,800</b>	<b>30,500</b>

**City of Lodi**  
**2017 Budget**  
**General Debt Service Fund**

**Adopted budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ -	\$ -	
Revenues	\$ 445,911	\$ 443,228	1%
Property Tax Revenues	\$ 335,911	\$ 331,228	1%
Expenditures	\$ 445,911	\$ 443,228	1%
Projected Ending Cash	\$ -	\$ -	

**What's New:**

No new borrowing budgeted  
\$110,000 from Pool Contributions Fund

**Purpose of Fund**

This fund is used to pay principal and interest on general debt of the City. Debt owed by Utility funds are budgeted within the fund in which the proceeds were used. For reporting purposes, the Debt Service fund is a major governmental fund.

**FTE's**

No employee costs are charged to the Debt Service Fund.

City of Lodi  
2017 Budget

Adopted budget  
11/15/2016

General Debt Service Fund - Line Item Budget

	2016 Budget	2016 6 Mos. YTD	2016 Estimate	2017 Budget
<b>Revenue:</b>				
Property Taxes	331,228		331,228	335,911
Debt Proceeds				
Tsf from General Fund			-	
Tsf from Donation Fund	112,000		112,000	110,000
<b>Total Revenue</b>	<b>\$ 443,228</b>	<b>\$ -</b>	<b>\$ 443,228</b>	<b>\$ 445,911</b>
<b>Expenditure</b>				
Principal	352,998	352,131	352,998	359,419
Cost to Issue				
Interest	90,230	45,900	90,230	86,492
<b>Total Expenditure</b>	<b>\$ 443,228</b>	<b>\$ 398,031</b>	<b>\$ 443,228</b>	<b>\$ 445,911</b>

**City of Lodi and Lodi Utilities  
2017 Budget  
Debt Capacity  
All Funds**

**Adopted budget  
11/15/2016**

	Last Payment Date	As of 12/31/2015		
		Principal	Interest	Total Payment
2015 GO Notes	2025	1,420,000	116,410	1,536,410
2013A GO Bonds	2033	1,745,000	590,151	2,335,151
2012A GO Bonds	2024	1,340,000	91,191	1,431,191
2012B Revenue Bonds	2021	940,000	72,163	1,012,163
2007 GO Bonds	2015	-	-	-
2014 STFL	2015	-	-	-
2008 STFL	2015	-	-	-
2005 STFL	2015	-	-	-
1996 Clean Water	2016	-	-	-
<b>Total</b>		<b>5,445,000</b>	<b>869,914</b>	<b>6,314,914</b>

**Total General Obligation Debt Principal Outstanding** \$ **5,302,752**

**Statutory Debt Limit**

2016 Equalized Property Value (Prelim) 238,043,300 5% 11,902,165

**Remaining Debt Capacity** \$ **6,599,413.50**

City of Lodi and Lodi Utilities  
 2017 Budget  
 Outstanding Debt as of December 31, 2015

Adopted budget  
 11/15/2016

General Fund	Last Payment Date	Principal	Interest	Total Payment
2015 GO Notes	2025	511,200	41,908	553,108
2013A GO	2033	1,745,000	590,151	2,335,151
2012A GO	2024	1,238,428	84,278	1,322,706
2014 STFL	2015	-	-	-
<b>Total</b>		<b>3,494,628</b>	<b>716,337</b>	<b>4,210,965</b>

Electric Distribution	Last Payment Date	Principal	Interest	Total Payment
2015 GO Notes	2025	170,400	13,969	184,369
2012B Revenue Bonds	2033	940,000	72,163	1,012,163
2007 GO Refunding Bonds	2015	-	-	-
<b>Total</b>		<b>1,110,400</b>	<b>86,132</b>	<b>1,196,532</b>

Water	Last Payment Date	Principal	Interest	Total Payment
2015 GO Notes	2025	624,800	51,220	676,020
2012A GO Bonds	2024	101,572	6,912	108,484
2007 GO Refunding Bonds	2015	-	-	-
2008 STFL	2015	-	-	-
2005 STFL	2015	-	-	-
<b>Total</b>		<b>726,372</b>	<b>58,133</b>	<b>784,505</b>

Sewer	Last Payment Date	Principal	Interest	Total Payment
2015 GO Notes	2025	127,800	10,477	138,277
1996 Clean Water Fund Loan	2016	-	-	-
<b>Total</b>		<b>127,800</b>	<b>10,477</b>	<b>138,277</b>

<b>City Total</b>		<b>\$ 5,459,200</b>	<b>\$ 871,078</b>	<b>\$ 6,330,278</b>
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**City of Lodi  
2017 Budget  
Library Fund**

**Adopted Budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	(36,572)	(62,719)	42%
Revenues	265,050	286,500	-7%
Use of Property Taxes	128,750	125,000	3%
Expenditures	271,300	286,500	-5%
Projected Ending Cash	(42,822)	(62,719)	32%

**Department Goals:**

- 1 Provide helpful, efficient educational services to the community
- 2 Provide convenient access to diverse resources that meet the community's needs
- 3 Be an active presence in learning for all ages
- 4 Maintain well organized, clean, efficient facility and grounds
- 5 Fill identified need as a community hub and safe-haven for children
- 6 Reflect the diversity of our community and library patrons
- 7 Provide responsible advocacy and leadership for the library
- 8 Maintain a responsible, balanced budget that provides adequate support for library services
- 9 Plan for future library needs

**What's New:**

1. The City provided a \$20,000 line of credit for support included in the 2016 estimated actual.
2. A 3% increase increase of operational support from the City for the 2017 budget.

**Purpose of Fund**

This fund is used to record revenues and expenses related to the operation of the Lodi Woman's Club Library. The Library receives funding from other jurisdictions as well as the City and fees that can only be used for Library purposes. This Special Revenue fund ensures any unspent funds at year-end will only be used for Library purposes. Although for reporting purposes this is a minor fund in the governmental Funds, it is budgeted because it represents a use of property taxes and it contains financial information about a significant service in the City.

The Library's operating financial transactions run through the City checking accounts, except for contributions from the Library Board.. Whenever there is a shortfall of revenues to cover expenses, the Library Board is supposed to cover the difference. Some of the expenditures in the 2017 Budget Request are planned for coverage by the Library Board.

<b>FTE's</b>	4.6
Co-Directors	2
Staff	2.6

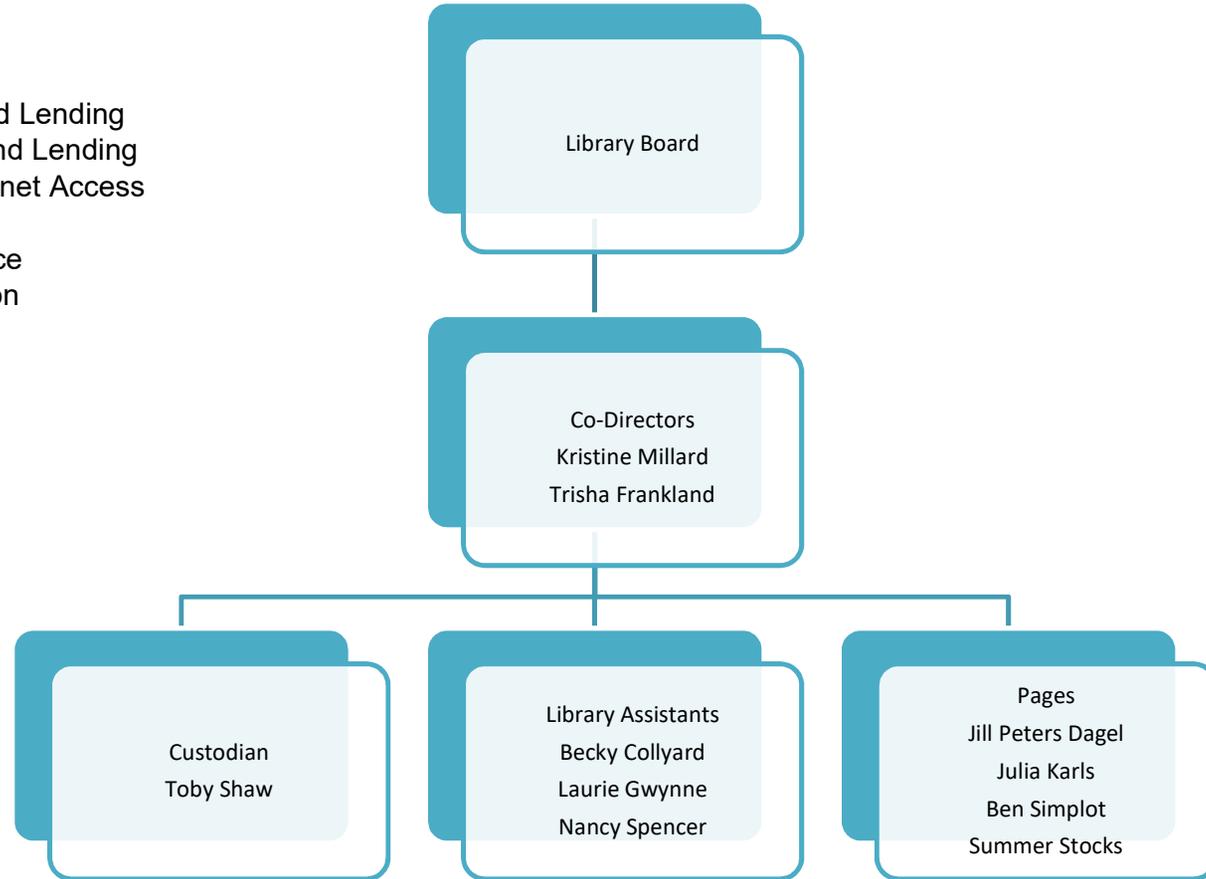
**City of Lodi  
2017 Budget  
Library Fund**

**Adopted Budget  
11/15/2016**

<u>Account Description</u>	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Budget</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>	<u>% Diff</u>
<b>Income</b>						
Columbia County	74,485	82,963	73,579	84,090	69,972	-5%
Adjacent County Payments	14,902	12,505	13,479	13,512	10,406	-23%
Desk Receipts	16,000	12,913	13,000	13,000	13,000	0%
Lodi Woman's Club	3,000	11,857	3,000			-100%
City of Lodi	120,000	120,000	125,000	145,000	128,750	3%
Library Board			58,442	42,936	42,922	n/a
<b>Total Income</b>	<b>228,387</b>	<b>240,237</b>	<b>286,500</b>	<b>298,538</b>	<b>265,050</b>	<b>-7%</b>
<b>Expenses</b>						
Wages - Straight Time	152,000	141,176	147,900	172,000	177,000	20%
Employer Contributions	40,000	31,993	40,800	40,000		-100%
Contractual Services	32,500	30,584	32,000	30,687	32,000	0%
Telephone	2,300	1,978	2,000	2,000	2,000	0%
Utilities	10,000	7,635	9,000	9,000	9,000	0%
Building Repair/Maintenance	4,000	2,848	6,000	7,000	5,000	-17%
Office Supplies	6,000	6,666	6,000	2,600	6,000	0%
Computers & Technology			6,000	125	3,500	-42%
Postage	400	21	300	150	300	0%
Library Supplies & Expenses	20,000	16,812	29,000	13,000	29,000	0%
Miscellaneous Expenses	300	50	500	33	500	0%
Promotional Expenses	1,000	667	2,000	525	2,000	0%
Programming Expenses			2,000	500	2,000	0%
Mileage	1,000	881	800	216	800	0%
Meetings	200	98	200	59	200	0%
Operating Supplies	2,000	1,060	2,000	643	2,000	0%
<b>Total Expenses</b>	<b>271,700</b>	<b>242,468</b>	<b>286,500</b>	<b>278,538</b>	<b>271,300</b>	<b>-5%</b>

**Services Provided:**

Library    Book Borrowing and Lending  
               Media Borrowing and Lending  
               Computer and Internet Access  
               Meeting Spaces  
               Research Assistance  
               Reference Collection  
               Events & Programs  
               Classes



	<b>2016 Budget</b>	<b>2017 Request</b>
Total # FTEs	4.63	4.63
Total Salaries & Benefits	\$205,000	\$208,600

**City of Lodi  
2017 Budget  
Pool Operations Fund**

**Adopted Budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase Decrease</b>
Projected Beginning Cash	<b>\$ (10,014)</b>	<b>\$ (2,264)</b>	
Revenues	<b>\$ 43,050</b>	\$ 41,070	5%
Transfer from General Fund	<b>\$ 43,000</b>	\$ 41,020	5%
Expenditures	<b>\$ 42,729</b>	\$ 41,070	4%
Projected Ending Cash	<b>\$ (9,692)</b>	<b>\$ (2,264)</b>	

**What's New:**

The pool operated through Labor Day weekend. Previously the pool closed the weekend prior.

**Purpose of Fund**

This fund is used to record revenues and expense related to the operation of the outdoor swimming pool. One revenue source is the interest on funds donated to an endowment fund that can only be used for pool operations. This Pool Operations fund is a Special Revenue fund and was created to ensure any unspent funds at year-end will only be used for pool operations. Although for reporting purposes this is a minor fund in the Governmental Funds, it is budgeted because it contains financial information about a significant service in the City.

**FTE's\***

Aquatic Manager	0.25
Assistant Aquatic Manager	0.10
Lifeguards	0.56
	<b>0.91</b>

*\*All seasonal part-time*

City of Lodi  
 2017 Budget  
 Pool Operations Fund - Budget Request

Adopted Budget  
 11/15/2016

<u>Account Description</u>	<u>2015 Actual</u>	<u>2015** Budget</u>	<u>2016 Budget</u>	<u>2016 6 Mos YTD</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>
<b>Revenues</b>						
Locker Fees	15					
Transfer from General Fund	43,165	43,165	41,020	41,020	41,020	43,000
Transfer from Pool Operations Endowment Fund			50		26	50
<b>Total Revenues</b>	<b>43,180</b>	<b>43,165</b>	<b>41,070</b>	<b>41,020</b>	<b>41,046</b>	<b>43,050</b>
<b>Aquatic Program Expenses</b>						
Aquatic Program Wages Straight Time	14,576	24,085	20,220	3,164	18,413	18,413
Aquatic Program Wages Overtime	406		0			0
Aquatic Program Employer Contributions	1,549	925	1,380	797	1,301	1,380
Aquatic Program Contracted Services						
Aquatic Program Operating Supplies	1,124	2,850	1,770		213	700
<b>Total Aquatic Program Expenses</b>	<b>17,656</b>	<b>27,860</b>	<b>23,370</b>	<b>3,961</b>	<b>19,926</b>	<b>20,493</b>
<b>Pool Maintenance Expenses</b>						
Pool Maintenance Wages Straight Time	6,401		3,040	2,008	5,500	4,500
Pool Maintenance Wages Overtime	1,671		0	412	1,357	500
Pool Maintenance Employer Contributions	41		170		203	170
Pool Maintenance Contracted Services	3,588		200	270	270	270
Pool Maintenance Safety Coordinator	1,044	1,070	1,050	274	1,096	1,096
Pool Maintenance Elec Water Sewer Gas (& Phone)	10,002	7,735	7,000	5,189	10,000	10,000
Pool Maintenance Repair Maint Other	805	500	600	590	950	600
Pool Maintenance Operating Supplies	2,149		1,140	308	800	600
Pool Maintenance Chemicals	4,017	6,000	4,500	1,699	4,500	4,500
<b>Total Pool Maintenance Expenses</b>	<b>29,718</b>	<b>15,305</b>	<b>17,700</b>	<b>10,750</b>	<b>24,676</b>	<b>22,236</b>
<b>Total Expenses</b>	<b>47,374</b>	<b>43,165</b>	<b>41,070</b>	<b>14,711</b>	<b>44,602</b>	<b>42,729</b>
<b>Net Income (Expense)</b>	<b>(4,194)</b>	<b>0</b>	<b>0</b>	<b>26,309</b>	<b>(3,556)</b>	<b>321</b>

\*2014 = First year of Pool Operations Special Revenue Fund, revenues and expenses previously recorded in General Fund

\*\*2015 = Last year account structure was depicted as all revenues vs. all expenses. Expense accounts changed to a separation of Aquatic Program and Pool Maintenance Expenses

5.3 Special Revenue: Solid Waste

**City of Lodi  
2017 Budget  
Solid Waste Fund**

**Adopted budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	<b>\$ 11,202</b>	\$ 12,905	
Revenues	<b>\$ 141,900</b>	\$ 141,950	0%
Transfer from General Fund	<b>\$ 32,000</b>	\$ 32,000	0%
Expenditures	<b>\$ 147,008</b>	\$ 142,847	3%
Projected Ending Cash	<b>\$ 6,094</b>	\$ 12,008	

**What's New:**

1. Refuse and recycling request for proposal (RFP) in 2017, if necessary.

**Purpose of the Fund**

This fund is used to record revenues and expenses related to garbage and recycling collection and disposal. It is a Special Revenue fund within the category of Governmental Funds. Although for reporting purposes it is a minor fund, it is budgeted because it funds an important service in the City.

**FTE's**

This service is outsourced. No employee costs are charged to the Solid Waste fund.

**City of Lodi  
2017 Budget  
Solid Waste Fund - Line Item Budget**

**Adopted budget  
11/15/2016**

<u>Account Description</u>	<u>2016 Budget</u>	<u>2016 6 Mos YTD</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>
State Shared Revenue				
Sale of Trash Bags	64,000	27,915	64,000	64,000
Recycling Fees (Spec Chg on Tax Bill)	45,200		45,000	45,200
Sale of Recycle Bins	750	297	649	700
Transfer from General Fund	32,000	32,000	32,000	32,000
<b>Total Revenues</b>	<b>141,950</b>	<b>28,212</b>	<b>141,649</b>	<b>141,900</b>
Garbage Collection Contractual Services	91,747	38,120	91,705	94,586
Garbage Operating Supplies	8,600	3,331	6,662	8,000
<b>Total Garbage</b>	<b>100,347</b>	<b>41,452</b>	<b>98,367</b>	<b>102,586</b>
Recycling Contractual Services	41,300	17,487	41,969	43,222
Recycling Operating Supplies	1,200		1,200	1,200
<b>Total Recycling</b>	<b>42,500</b>	<b>17,487</b>	<b>43,169</b>	<b>44,422</b>
<b>Total Expenses</b>	<b>142,847</b>	<b>58,939</b>	<b>141,536</b>	<b>147,008</b>
<b>Net Income (Expense)</b>	<b>(897)</b>	<b>(30,727)</b>	<b>113</b>	<b>(5,108)</b>

\*2014 = First year of Solid Waste Special Revenue Fund, revenues and expenses previously recorded in General Fund

## 5.4 Special Revenue: Canine Unit

### City of Lodi 2017 Budget Canine Unit Fund

Adopted Budget

11/15/2016

	2017 Budget	2016 Budget	Increase (Decrease)
Projected Beginning Cash	\$ 7,356	\$ -	
Revenues	\$ 2,500	\$ 2,000	25%
Expenditures	\$ 2,500	\$ 2,000	25%
Projected Ending Cash	\$ 7,356	\$ -	

#### What's New:

The K9 continues to assist in drug enforcement and search and rescue. The type of dog is a Labrador Retriever, and the animal is not be trained to be aggressive.

#### Purpose of the Fund

This fund is used to record revenues and expenses related to a Canine Unit in the Police Department. It is a Special Revenue fund within the category of Governmental Funds. Although for reporting purposes it is a minor fund, it is budgeted because it funds an important service in the City.

#### FTE's

No employee costs are charged to the Canine Unit fund.

City of Lodi  
 2017 Budget  
 Canine Unit Fund

Adopted Budget  
 11/15/2016

<u>Account Description</u>	<u>2016 Budget</u>	<u>2016 6 Mos YTD</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>
Donations	2,000	2,699	2,700	<b>2,500</b>
<b>Total Revenues</b>	<b>2,000</b>	<b>2,699</b>	<b>2,700</b>	<b>2,500</b>
Animal Purchase				
Supplies	600	540	900	<b>700</b>
Services - Training	500	746	900	<b>900</b>
Services - Insurance	900		900	<b>900</b>
<b>Total Expenditures</b>	<b>2,000</b>	<b>1,286</b>	<b>2,700</b>	<b>2,500</b>
<b>Net Income (Expense)</b>	<b>0</b>	<b>1,414</b>	<b>0</b>	<b>0</b>

\*2015 = First year of Canine Unit Special Revenue Fund, program starts in 2016

5.5 Special Revenue: Wheel Tax Fund

**City of Lodi  
2017 Budget  
Wheel Tax Fund**

**Adopted Budget**

11/15/2016

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	<b>\$ 45,000</b>	\$ -	
Revenues	<b>\$ 86,400</b>	\$ -	
Expenditures	<b>\$ 45,000</b>	\$ -	
Projected Ending Cash	<b>\$ 86,400</b>	\$ -	

**What's New:**

2016 is the first year of the Municipal Vehicle Registration Fee (Wheel Tax). Revenues were collected for the last six months of the year. The amount budgeted for use in 2017 represents the estimated cash on hand at the end of 2016.

**Purpose of the Fund**

This fund is used to record revenues generated by the municipal vehicle registration fee. These revenues are restricted for transportation purposes. It is a Special Revenue fund within the category of Governmental Funds. Although for reporting purposes it is a minor fund, it is budgeted to ensure funds are only used for their designated purpose.

**FTE's**

No employee costs are charged to the Wheel Tax fund.

City of Lodi  
 2017 Budget  
 Wheel Tax Fund

Adopted Budget  
 11/15/2016

<u>Account Description</u>	<u>2016 Budget</u>	<u>2016 6 Mos YTD</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>
Motor Vehicle Registration Fees			45,000	<b>86,400</b>
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>86,400</b>
Transfer to Capital Projects Fund				<b>45,000</b>
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>
<b>Net Income (Expense)</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>41,400</b>

**City of Lodi  
2017 Budget**

**Adopted Budget**

10/18/2016

**Lodi Utilities - Electric Distribution Fund**

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ 1,570,724	\$ 1,747,070	-10%
Revenues	\$ 3,500,682	\$ 3,557,015	-2%
Expenditures	\$ 3,408,867	\$ 3,443,738	-1%
Projected Ending Cash	\$ 1,246,850	\$ 1,495,815	-17%

**Department Goals:**

1. Complete Phase 1A of Conversion Project.
2. Advance one year in both apprenticeships
3. Provide continuous service with no outages over 90 minutes 90% of the time.
4. Encourage conservation through customer education, use of alternative energy sources, and LED lighting

**What's New:**

Addition of a part-time customer service rep.  
Replacement of Lineman pick up  
Replacement of digger truck moved from 2016 to 2017.  
Added \$5100 to 2017 Budget and \$1250 to 2016 est. actual for industrial park building rental

**Purpose of Fund**

This fund is used to record revenues and expenses related to electric distribution services. Since it is supported by fees for services, it is an Enterprise fund and is reported with the City's other Proprietary Funds.

The Electric Utility is governed by the Utility Commission..

**FTE's**

Director of Operations	0.25
Utilities Foreman	1.00
Lineman (Apprentice)	2.00
Director of Administration	0.15
Management Analyst	0.15
City Clerk	0.15
Treasurer	0.30
Billing Clerk	0.24
Customer Service Rep.	0.27
	<hr/>
	4.51

City of Lodi  
 2017 Budget  
 Lodi Utilities - Electric Distribution Department

Adopted Budget  
 10/18/2016

	2013 Actual	2014 Actual	2015 Budget	2015 Actual	2016 Budget	2016 YTD (6 Mos)	2016 Estimate	2017 Budget	Incr (Decr) Bud to Bud	% Diff
<b>OPERATING REVENUES</b>										
Sales of Electricity										
Residential	1,411,797	1,420,786	1,476,124	1,381,165	1,461,216	644,381	1,440,000	1,439,923	(21,293)	-1%
Small Commercial and industrial	1,153,754	1,096,748	1,221,107	1,085,989	1,208,001	508,636	1,200,000	1,233,956	25,955	2%
Large Commercial and industrial	688,309	725,378	740,057	730,597	731,436	313,836	675,000	672,482	(58,954)	-8%
Public street and highway lighting	73,305	72,106	72,023	71,720	72,757	35,129	72,000	71,658	(1,099)	-2%
Interdepartmental	39,511	37,684	37,000	34,867	35,240	15,656	35,000	35,000	(240)	-1%
Total Sales of Electricity	3,366,676	3,352,703	3,546,311	3,304,338	3,508,650	1,517,639	3,422,000	3,453,019	(55,631)	-2%
Other Operating Revenues										
Forfeited discounts	8,190	7,498	6,000	8,167	8,202	3,208	6,000	8,000	(202)	-2%
Miscellaneous service revenues	1,833	1,908	1,000	4,976	1,500	2,173	2,500	2,000	500	33%
Rent from electric property	15,094	15,387	16,000	15,687	16,000	210	16,000	16,000	0	0%
Other	2,154	2,662	2,000	4,727	2,500	179	2,500	2,500	0	0%
<b>Total Operating Revenues</b>	<b>3,393,947</b>	<b>3,380,158</b>	<b>3,571,311</b>	<b>3,337,895</b>	<b>3,536,852</b>	<b>1,523,409</b>	<b>3,449,000</b>	<b>3,481,519</b>	<b>(55,333)</b>	<b>-2%</b>
<b>OPERATING EXPENSES</b>										
Purchased Power	2,462,141	2,431,535	2,574,564	2,387,958	2,569,181	1,086,538	2,427,211	2,517,555	(51,626)	-2%
Distribution										
Operation supervision	40,543	38,263	28,096	21,297	29,328	10,453	29,328	29,915	587	2%
Station	10,937	8,011	12,660	8,140	15,175	3,593	14,458	15,048	(127)	-1%
Meter	8,117	7,971	9,327	11,634	11,865	6,084	12,872	13,034	1,169	10%
Maintenance - Structures	0	1,109	0	0	0	0	0	0	0	#DIV/0!
Maintenance - Overhead lines	43,658	38,803	46,510	54,329	68,570	38,173	72,070	71,381	2,811	4%
Maintenance - UG Lines	16,570	17,872	29,204	30,194	39,960	15,681	40,255	40,617	657	2%
Maintenance - Line Transformers	6,600	5,872	13,413	6,503	13,280	1,490	13,580	13,830	550	4%
Maintenance - Street lights	9,053	7,137	11,782	8,923	15,150	3,761	14,850	15,117	(33)	0%
Maintenance - Meters	2,733	735	2,000	219	1,500	58	1,000	3,500	2,000	133%
Maintenance - Miscellaneous	38	0	398	26	330	0	180	182	(148)	-45%
Total Distribution	138,250	125,775	153,391	141,264	195,158	79,293	198,593	202,623	7,465	4%
Customer Accounts										
Meter reading	4,403	5,949	4,412	5,372	4,930	3,506	5,283	6,459	1,529	31%
Accounting and collecting labor	47,055	49,424	50,067	57,237	55,970	29,431	53,970	56,549	579	1%
Uncollectible accounts	(36)	28	100	(4)	100	(2)	0	100	0	0%
Total Customer Accounts	51,422	55,401	54,579	62,605	61,000	32,935	59,253	63,108	2,108	3%
Administrative and General										
Salaries	0	0	1,600	0	1,600	0	0	0	(1,600)	-100%
Office supplies	11,017	11,320	9,100	9,949	11,700	4,959	10,720	10,400	(1,300)	-11%
Outside services employed	18,532	25,259	21,311	22,900	19,243	10,864	20,775	20,600	1,357	7%
Property insurance	19,632	19,215	18,576	19,693	20,236	15,816	20,483	20,530	294	1%
Employee pensions and benefits	54,295	66,306	72,669	75,857	62,050	30,776	62,050	63,291	1,241	2%
Regulatory commission	6,321	1,638	1,000	967	1,000	0	1,600	1,600	600	60%
Miscellaneous	46,095	51,885	69,413	53,615	56,220	33,962	59,320	66,012	9,792	17%

City of Lodi  
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Lodi Utilities - Electric Distribution Department

	2013 Actual	2014 Actual	2015 Budget	2015 Actual	2016 Budget	2016 YTD (6 Mos)	2016 Estimate	2017 Budget	Incr (Decr) Bud to Bud	% Diff
Maintenance	39,295	24,245	41,290	28,917	37,200	14,569	37,900	37,600	400	1%
Total Administrative and General	195,187	199,868	234,959	211,898	209,249	110,946	212,848	220,033	10,784	5%
Depreciation	217,669	213,755	225,000	227,959	225,000	111,645	223,287	225,000	0	0%
Taxes	159,446	150,045	155,646	151,272	160,346	78,950	154,941	159,777	(569)	0%
<b>Total Operating Expenses</b>	<b>3,224,114</b>	<b>3,176,379</b>	<b>3,398,139</b>	<b>3,182,956</b>	<b>3,419,934</b>	<b>1,500,307</b>	<b>3,276,133</b>	<b>3,388,097</b>	<b>(31,837)</b>	<b>0</b>
<b>OPERATING INCOME</b>	<b>169,833</b>	<b>203,779</b>	<b>173,172</b>	<b>154,939</b>	<b>116,918</b>	<b>23,102</b>	<b>172,867</b>	<b>93,422</b>	<b>(23,496)</b>	<b>-20%</b>
<b>NON-OPERATING REVENUES (EXPENSES)</b>										
Investment Income	1,388	565	1,500	467	1,500	234	500	500	(1,000)	-67%
Contributions	(1,607)	11,169	1,000	15,635	1,000	760	1,000	1,000	0	0%
Interest Income	0	1,552	0	1,802	0	444	1,100	0	0	#DIV/0!
Interest expense	(35,288)	(28,372)	(25,470)	(27,948)	(23,804)	(11,802)	(23,804)	(20,770)	3,034	-13%
Amortizations	16,180	13,888	17,663	13,667	17,663	0	17,663	17,663	0	0%
Other (Income Deductions & Misc Re	0	(62)	0	(119)	0	(636)	(636)	0	0	#DIV/0!
Pension Expense Contingency	0	0	0	815	0	0	0	0	0	#DIV/0!
<b>Total Non-operating Rev/Expenses</b>	<b>(19,327)</b>	<b>(1,260)</b>	<b>(5,307)</b>	<b>4,320</b>	<b>(3,641)</b>	<b>(11,000)</b>	<b>(4,177)</b>	<b>(1,607)</b>	<b>2,034</b>	<b>-56%</b>
<b>NET INCOME</b>	<b>150,505</b>	<b>202,519</b>	<b>167,865</b>	<b>159,259</b>	<b>113,277</b>	<b>12,102</b>	<b>168,691</b>	<b>91,815</b>	<b>(21,462)</b>	<b>-19%</b>

City of Lodi  
2017 Budget

Adopted Budget  
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Lodi Utilities - Electric Distribution - Capital Expenditures

Annual Capital Expenditure Request

	Useful Life	Cost	Purchase Year	2016 Budget	2016 Estimate	2017 Budget	2018 Projection	2019 Projection	2020 Projection	2021 Projection	2022 Projection	2023 Projection
Conversion Project, Phase 1a and 2b				100,000	70,000	100,000	75,000	75,000	75,000	75,000		
System Mapping Project				23,460	-	23,929						
Transformers				26,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Misc tools				4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Electric Meters				2,550	2,500	2,550	2,550	2,550	2,550	2,550	2,550	2,550
Move Poles Annual Str Proj				20,000	32,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Computers & iPads				500	500	880	658	1,325	2,493	413	1,243	1,208
Telephone System (70% City, 15%E, 7.5%W, 7.5%S)						6,000						
Printer (25% City, 25%E, 25%W, 25%S)						625						
Little Bucket Truck	10	140,000	2016		128,000							
Lawnmower (1/2 GF, 1/2 Utiliti	10	9,000	2015									
Lineman Pickup	7	50,000	2009			50,000						
Digger Truck	15	244,000	2002	244,000	-	244,000						
Trencher	10	40,000	2008				40,000					
Manager Pickup (1/4E, 1/4W,	7	10,000	2013				10,000					
Big Bucket Truck	20	150,000	2002								150,000	
<b>Total Capital Plan</b>				<b>420,510</b>	<b>257,000</b>	<b>471,984</b>	<b>172,208</b>	<b>122,875</b>	<b>124,043</b>	<b>121,963</b>	<b>197,793</b>	<b>47,758</b>

Use of 2015 Notes Proceeds

City of Lodi  
2017 Budget

Adopted Budget

Lodi Utilities - Electric Distribution - Debt Service

Debt	2015 Actual	2016 Estimated	2017 Budget	2018 Projection	2019 Projection	2020 Projection	2021 Projection	2022 Projection	2023 Projection	Final Year	12/31/2017 Remaining Principal (Electric)
2015 GO Notes (5%)										2025	
Principal	-	24,853	25,431	25,431	26,009	13,872	14,450	14,450	15,028		138,718
Interest	1,025	2,574	2,417	2,194	1,897	1,624	1,398	1,138	842		
Total	1,025	27,427	27,848	27,625	27,906	15,496	15,848	15,588	15,870		
2012B MRB (100%)										2023	
Principal	130,000	135,000	135,000	135,000	140,000	140,000	140,000	125,000	125,000		805,000
Interest	24,250	21,600	18,900	16,200	13,450	10,475	7,325	4,344	1,469		
Total	154,250	156,600	153,900	151,200	153,450	150,475	147,325	129,344	126,469		
2012 GF Loan (Old PILOT)										2022	
Principal	6,813	6,813	6,813	6,813	6,813	6,813	6,813	6,813			34,064
Interest											
Total	6,813	6,813	6,813	6,813	6,813	6,813	6,813	6,813	-		
2011 Gen Fund Loan										2021	
Principal	8,575	8,896	9,230	9,576	9,935	10,308	10,814				40,634
Interest	2,525	2,204	1,870	1,524	1,165	792	406				
Total	11,100	11,100	11,100	11,100	11,100	11,100	11,220				
2007 GO (9.5%)										2015	
Principal	47,975										-
Interest	1,172										
Total	49,147										
<b>Total Debt Service</b>	<b>222,335</b>	<b>201,940</b>	<b>199,661</b>	<b>196,738</b>	<b>199,269</b>	<b>183,884</b>	<b>181,206</b>	<b>151,744</b>	<b>142,339</b>		<b>1,018,416</b>
Total Principal	193,363	150,709	151,043	151,389	156,748	157,121	157,627	131,813	125,000		
Total Interest	27,947	23,804	20,770	17,724	14,615	11,267	7,731	4,344	1,469		
<b>Total Debt Service</b>	<b>221,310</b>	<b>174,513</b>	<b>171,813</b>	<b>169,113</b>	<b>171,363</b>	<b>168,388</b>	<b>165,358</b>	<b>136,156</b>	<b>126,469</b>		

City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Lodi Utilities - Electric Distribution - Cash Flow

	2015	2016	2017	2018	2019	2020	2021	2022
Total Cash January 1		1,415,583	1,570,724	1,246,850	1,176,787	1,133,731	1,038,545	891,040
Operating Revenues		3,449,000	3,481,519	3,516,094	3,542,296	3,568,695	3,595,292	3,622,088
Less Operating Expenses		(3,276,133)	(3,388,097)	(3,475,856)	(3,539,638)	(3,619,807)	(3,703,719)	(3,789,830)
Operating Income		172,867	93,422	40,238	2,658	(51,112)	(108,427)	(167,742)
Plus Depreciation		223,287	225,000	232,500	250,000	250,000	250,000	250,000
Plus Debt Proceeds		189,000						
NonOperating Revenue (Expense)		(4,641)	(1,607)	(1,542)	1,572	4,752	8,174	11,788
Less Amortization		(17,663)	(17,663)	(17,663)	(17,663)	(17,663)	(17,663)	(17,663)
LT Debt Principal Payment		(150,709)	(151,043)	(151,389)	(156,748)	(157,121)	(157,627)	(131,813)
Capital Projects		(257,000)	(471,984)	(172,208)	(122,875)	(124,043)	(121,963)	(197,793)
Total Cash December 31	1,415,583	1,570,724	1,246,850	1,176,787	1,133,731	1,038,545	891,040	637,818
Cash Available for use	1,135,276	1,317,342	995,169	923,688	882,507	789,230	660,121	413,003
Restricted Cash	170,140	145,140	145,140	145,140	145,140	145,140	145,140	145,140
Debt Service Redemption	110,167	108,242	106,541	107,959	106,084	104,175	85,779	79,675

Note: Purchased Power costs average about \$215,000 per month in 2015. In the past, the goal has been to maintain at least one month Purchased Power cost in available cash.

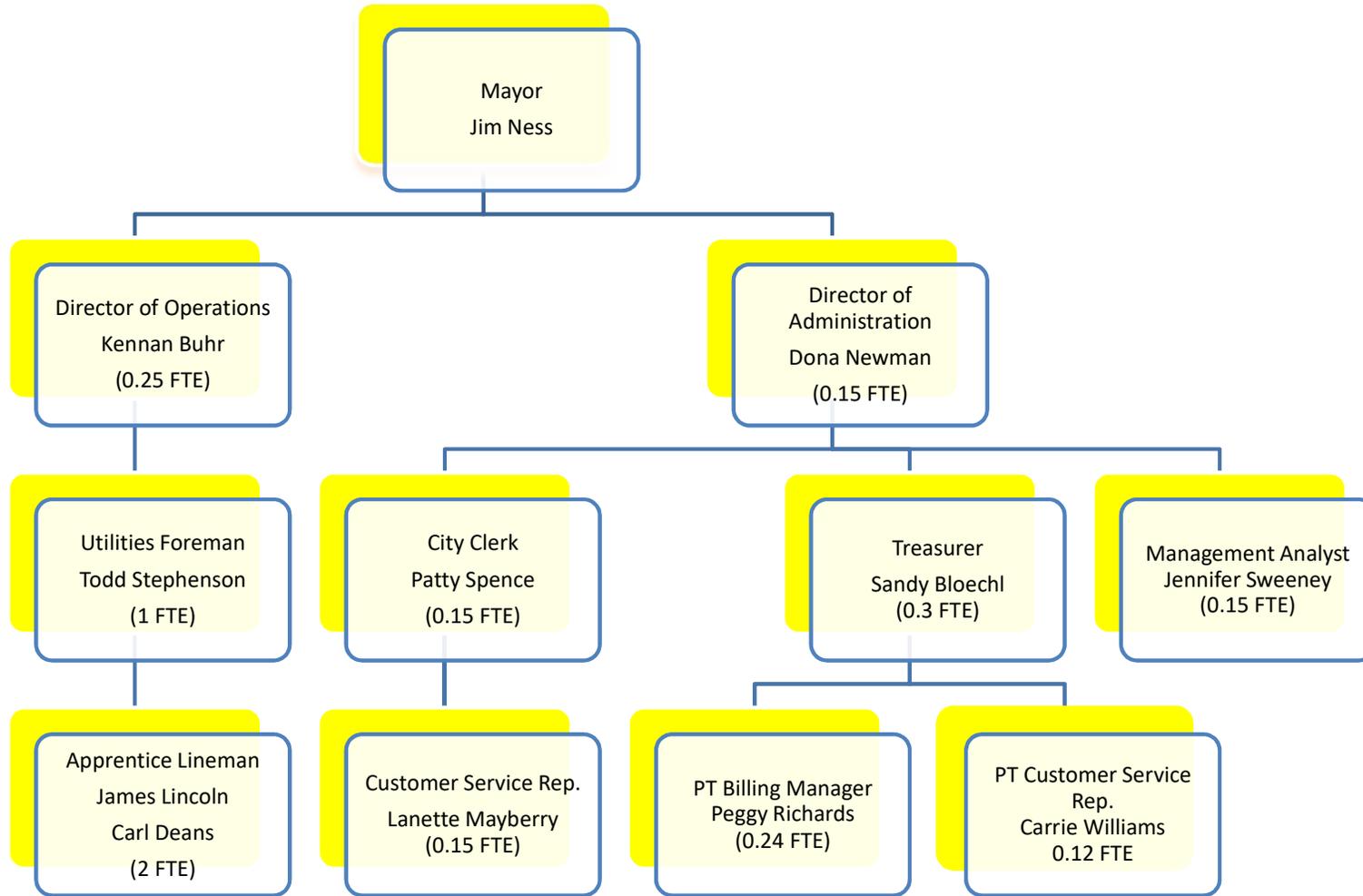
**City of Lodi  
2017 Budget**

**Adopted Budget  
10/18/2016**

**Lodi Utilities - Electric Distribution - Rate of Return**

	2015	2016	2017	2018	2019	2020	2021	2022
Total Operating Revenues	3,337,895	3,449,000	3,481,519	3,516,094	3,542,296	3,568,695	3,595,292	3,622,088
Less Total Operating Expenses	(3,182,141)	(3,276,133)	(3,388,097)	(3,475,856)	(3,539,638)	(3,619,807)	(3,703,719)	(3,789,830)
Net Operating Income	155,754	172,867	93,422	40,238	2,658	(51,112)	(108,427)	(167,742)
Plus: Depr. On Contrib Cap	41,546	41,546	41,546	41,546	41,546	41,546	41,546	41,546
Adjusted Operating Inc.	197,300	214,413	134,968	81,784	44,204	(9,566)	(66,881)	(126,196)
Utility Plant in Service								
Beginning of Year	5,602,757	5,674,559	5,931,559	6,167,551	6,253,655	6,315,092	6,377,114	6,438,095
End of Year	5,674,559	5,931,559	6,403,543	6,339,759	6,376,530	6,439,135	6,499,076	6,635,887
Average	5,638,658	5,803,059	6,167,551	6,253,655	6,315,092	6,377,114	6,438,095	6,536,991
Materials & Supplies								
Beginning of Year	98,235	92,808	95,500	95,500	95,500	95,500	95,500	95,500
End of Year	92,808	95,500	95,500	95,500	95,500	95,500	95,500	95,500
Average	95,522	94,154	95,500	95,500	95,500	95,500	95,500	95,500
Accumulated Depreciation								
Beginning of Year	(2,141,220)	(2,326,756)	(2,432,134)	(2,625,664)	(2,599,510)	(2,614,587)	(2,640,257)	(2,664,835)
End of Year	(2,326,756)	(2,432,134)	(2,625,664)	(2,599,510)	(2,614,587)	(2,640,257)	(2,664,835)	(2,720,932)
Average	(2,233,988)	(2,582,245)	(2,744,437)	(2,782,751)	(2,810,090)	(2,837,688)	(2,864,823)	(2,908,830)
Deferred Regulatory Liability								
Beginning of Year	(158,960)	(141,297)	(123,634)	(105,971)	(88,308)	(70,645)	(52,982)	(35,319)
End of Year	(141,297)	(123,634)	(105,971)	(88,308)	(70,645)	(52,982)	(35,319)	(17,656)
Average	(150,129)	(132,466)	(114,803)	(97,140)	(79,477)	(61,814)	(44,151)	(26,488)
Average Net Investment Rate Base	3,350,063	3,182,502	3,403,812	3,469,264	3,521,026	3,573,112	3,624,621	3,697,173
Rate of Return	5.89%	6.74%	3.97%	2.36%	1.26%	-0.27%	-1.85%	-3.41%
Debt Service		174,513	171,813	169,113	171,363	168,388	165,358	136,156
Debt Service as a percent of Revenue		5.06%	4.93%	4.81%	4.84%	4.72%	4.60%	3.76%

Lodi Utilities - Electric Distribution Fund - Organization Chart



	2016 Budget	2017 Request
Total # FTEs	4.39	4.51
Total Salaries & Benefits	\$363,908	\$371,186

**City of Lodi  
2017 Budget**

**Adopted Budget**

10/18/2016

**Lodi Utilities - Water Fund**

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ 716,845	\$ 717,827	0%
Revenues	\$ 731,315	\$ 729,826	0%
Expenditures	\$ 530,997	\$ 511,591	4%
Projected Ending Cash	\$ 260,475	\$ 370,020	-30%

**Department Goals:**

1. Cross-train Water Operator with Wastewater Treatment Operators by having him complete Biological Growth, Biological Solids, and Solids Separation classes
2. Complete 150 Cross Connections inspections.

**What's New:**

Major street project - replacement of mains  
 Purchase of Generator for Well #4  
 Purchase of Water Operator Toughbook (computer) & software  
 2018-2023 Annual Main Replacement Capital reflects changes in the five-year road improvement plan  
 Added \$1100 to 2017 budget and \$250 to 2016 est. actual for industrial park building rental

**Purpose of the Fund**

This fund is used to record revenues and expenses related to provision of potable water. Since it is supported by fees for services, it is an Enterprise fund and is reported with the City's other Proprietary Funds.

The Water Utility is governed by the Utility Commission.

**FTE's**

Director of Operations	0.25
Water Operator	1.00
Director of Administration	0.08
City Clerk	0.08
Treasurer	0.15
Management Analyst	0.08
Billing Clerk	0.12
Customer Service Rep	0.14
	<hr/>
	1.88

City of Lodi  
2017 Budget  
Lodi Utilities - Water Fund

Adopted Budget  
10/18/2016

	2013 Actual	2014 Actual	2015 Budget	2015 Actual	2016 Budget	2016 6 Mos. YTD	2016 Estimate	2017 Budget	Bud to Bud Incr (Decr)	% Diff
<b>OPERATING REVENUES</b>										
Interest and Dividend Income	374	3,458	3,000	3,892	2,500	989	2,500	2,500	0	0%
Misc Nonoperating Income:	91,032	18,931	7,100	6,802	6,000	5,423	8,371	6,000	0	0%
Metered Sales - Water:	456,615	454,527	437,000	469,316	439,185	168,073	436,575	439,185	0	0%
Miscellaneous Operating Revenues	264,452	268,322	259,800	268,752	273,630	132,541	264,562	273,630	0	0%
Other Water Revenues:	8,399	8,197	8,000	11,238	8,511	5,395	10,789	10,000	1,489	17%
<b>Total Revenue</b>	<b>820,872</b>	<b>753,435</b>	<b>714,900</b>	<b>759,999</b>	<b>729,826</b>	<b>312,421</b>	<b>722,797</b>	<b>731,315</b>	<b>1,489</b>	<b>0%</b>
<b>OPERATING EXPENSES</b>										
Depreciation Expense	123,771	127,581	116,000	137,662	116,000	66,528	133,056	129,671	13,671	12%
Taxes	116,745	114,128	113,400	122,494	114,090	59,299	118,731	118,252	4,162	4%
Miscellaneous Amortization	(4,520)	(4,520)	(4,520)	(4,520)	(4,520)	0	(4,520)	(4,520)	0	
Long Term Debt Interest Expense	39,191	35,377	31,310	22,753	11,709	6,059	11,709	10,939	(770)	-7%
Amortization of Debt Discount	3,909	4,128	0	9,250	0	0	0	0	0	#DIV/0!
Water Supply- Labor & Expenses:	18,187	18,836	11,269	22,155	18,650	11,577	18,650	19,023	373	2%
Pumping Fuel	32,589	30,597	32,000	29,388	32,000	12,135	28,000	32,000	0	0%
Pumping-Maint of Pumping Eqp:	8,299	11,070	30,040	4,620	28,240	3,496	9,240	28,265	25	0%
Water Treatment Chemicals	946	3,804	5,000	1,657	4,000	0	3,000	2,500	(1,500)	-38%
Supervision and Engineering	40,543	38,263	27,678	21,297	24,590	10,453	24,590	25,082	492	2%
Professional Services	2,058	3,315	5,500	1,880	3,000	897	2,000	2,500	(500)	-17%
Maintenance of Reservoir	7,142	0	418	0	250	0	250	255	5	2%
Maintenance of Mains	14,109	20,127	9,455	5,701	7,380	1,317	5,380	7,408	28	0%
Maintenance of Service	6,154	19,914	10,069	13,455	13,010	3,567	13,810	14,566	1,556	12%
Maintenance of Meters	4,455	11,912	6,329	11,407	9,330	6,238	9,330	9,567	237	3%
Maintenance of Hydrants	7,800	13,014	4,476	10,351	6,650	4,487	6,650	6,773	123	2%
Maintenance of Misc Plant	306	1,560	347	2,684	1,200	564	1,200	1,026	(174)	-14%
Cust Accts-Meter Reading:	219	251	161	120	220	0	220	224	4	2%
Cust Accts-Records & Collectns	22,353	24,132	23,534	28,690	26,990	14,689	26,992	27,530	540	2%
Cust Accts-Uncollectible Accts	43	(10)	40	0	40	0	0	40	0	
Admin and General Salaries	0	0	1,500	0	1,530	0	1,500	1,500	(30)	-2%
Office Supplies & Expenses	8,770	8,661	10,000	7,811	9,725	4,252	9,475	9,200	(525)	-5%
Outside Services Employed	10,568	13,239	12,000	13,467	13,022	6,831	13,391	13,800	778	6%
Property Insurance:	7,397	7,569	7,254	8,475	8,800	6,573	8,126	8,150	(650)	-7%
Employee Pensions & Benefits	28,305	27,454	23,745	35,217	32,500	16,194	32,500	33,150	650	2%
Regulatory Commission Expenses	1,092	1,070	1,500	1,078	1,500	125	1,500	1,500	0	0%
Miscellaneous General Expense	14,545	15,576	16,712	35,779	15,885	6,286	16,207	17,135	1,250	8%
Maintenance of General Plant	17,596	14,924	17,309	10,564	15,800	5,430	14,500	15,462	(338)	-2%
Pension Expense Contingency	0	0	0	(349)	0	0	0	0	0	#DIV/0!
<b>Total Expenses</b>	<b>532,572</b>	<b>561,972</b>	<b>512,526</b>	<b>553,085</b>	<b>511,591</b>	<b>247,000</b>	<b>505,486</b>	<b>530,997</b>	<b>19,406</b>	<b>4%</b>
<b>NET INCOME</b>	<b>288,300</b>	<b>191,463</b>	<b>202,374</b>	<b>206,914</b>	<b>218,235</b>	<b>65,421</b>	<b>217,311</b>	<b>200,318</b>	<b>(17,917)</b>	<b>-8%</b>

City of Lodi  
 2017 Budget  
 Lodi Utilities - Water Fund - Capital Expenditures

Adopted Budget  
 10/18/2016

	<u>Useful Life</u>	<u>Cost</u>	<u>Purchase Year</u>	<u>2016 Budget</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>	<u>2018 Projection</u>	<u>2019 Projection</u>	<u>2020 Projection</u>	<u>2021 Projection</u>	<u>2022 Projection</u>
Annual Main Replacement				188,086	188,086	328,048	572,867	273,404	730,634	452,385	213,358
Loop Fairgrounds											
2017 Main Replacement Engineering				17,850	17,850	18,207	18,571	18,943	19,321	19,708	20,102
Water Meters				4,000	4,000	8,000	8,160	8,323	8,490	8,659	8,833
ERT Replacement				4,000	0	4,080	4,162	4,245	4,330	4,416	4,505
Hydrants				10,000	10,000	10,100	10,201	10,303	10,406	10,510	10,615
Replace Chemical Pumps 2,3,4											
Hydrant Pressure Project											
Computers & iPads				775	775	3,209	329	913	1,353	275	871
Toughbook Software						684					
Telephone System (70% City, 15%E, 7.5%W, 7.5%S)						3,000					
Printer (25% City, 25%E, 25%W, 25%S)						625					
SCADA (40%)											
Tools			2016	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
2011 One-Ton Truck	7	50,000	2010			50,000					
Director Pickup (1/4E, 1/4W, 1/4S 1/4PW)	7	10,000	2013				10,000				
Forklift	15	30,000	2001	30,000	0		30,000				
Lawnmower (1/4E, 1/4W, 1/2PW)	10	9,000	2015								
Spin Doctor						12,000					
Well #4 Back Up Generator	20	225,000	1994	225,000		225,000					
Well #2 Back Up Generator	20	80,000	1995	80,000			80,000				
<b>Total Capital Plan</b>				<b>565,711</b>	<b>226,711</b>	<b>668,953</b>	<b>740,289</b>	<b>322,130</b>	<b>780,533</b>	<b>501,954</b>	<b>264,284</b>

City of Lodi  
 2017 Budget  
 Lodi Utilities - Water Fund - Long Term Debt

Adopted Budget  
 10/18/2016

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Final Year	(12/31/17) Remaining Principal (Water Portion)
<b>2015 GO Notes (43%)</b>												
Principal			95,073	97,284	97,284	99,495	53,064	55,275	55,275	57,485	2025	530,639
Interest		3,922	9,847	9,245	8,393	7,260	6,216	5,348	4,353	3,224		
Total	0	3,922	104,920	106,529	105,677	106,755	59,280	60,623	59,628	60,709		
<b>2012 GF Loan (Old PILOT)</b>												
Principal	6,858	6,858	6,858	6,858	6,858	6,858	6,858	6,858			2021	27,431
Interest (0%)												
Total	6,858	6,858	6,858	6,858	6,858	6,858	6,858	6,858	0	0		
<b>2007 GO Refunding</b>												
Principal	81,450	457,025										2015 Pay off
Interest	19,458	11,165										2019 Orig term
Total	100,908	468,190	0	0	0	0	0	0	0	0		
<b>2005 STFL</b>												
Principal	54,124	50,623										2015 Pay off
Interest (4.50%)	2,436	2,869										2025 Orig term
Total	56,560	53,491	0	0	0	0	0	0	0	0		
<b>2008 STFL</b>												
Principal	12,430	250,687										2015 Pay off
Interest (4.75%)	12,498	15,062										2028 Orig term
Total	24,928	265,749	0	0	0	0	0	0	0	0		
<b>2012A GO</b>												
Principal	14,402	14,402	14,402	13,265	15,160	15,160	15,160	14,781	14,023	4,169	2024	82,679
Interest	2,121	2,006	1,862	1,694	1,499	1,272	1,006	707	391	172		
Total	16,523	16,408	16,264	14,959	16,659	16,432	16,166	15,488	14,414	4,341		
<b>Total</b>	<b>205,776</b>	<b>814,618</b>	<b>128,041</b>	<b>128,346</b>	<b>129,194</b>	<b>130,044</b>	<b>82,304</b>	<b>82,969</b>	<b>74,042</b>	<b>65,050</b>		<b>640,750</b>
<b>All Debt</b>												
Principal	169,264	779,595	116,333	117,407	119,302	121,513	75,082	76,914	69,298	61,654		
Interest	36,512	35,023	11,709	10,939	9,892	8,532	7,222	6,055	4,744	3,396		
Total Debt Service	205,776	814,618	128,041	128,346	129,194	130,044	82,304	82,969	74,042	65,050		

City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Lodi Utilities - Water Fund - Cash Flow

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
<b>Total Cash January 1</b>		<b>709,522</b>	<b>716,845</b>	<b>260,475</b>	<b>(274,621)</b>	<b>(394,729)</b>	<b>(927,949)</b>	<b>(1,185,837)</b>
Operating Revenues		722,797	731,315	733,159	739,078	745,049	751,072	757,149
Less Operating Expenses		(505,486)	(530,997)	(538,463)	(545,473)	(552,715)	(560,283)	(567,896)
Operating Income		217,311	200,318	194,695	193,604	192,334	190,789	189,253
Plus Depreciation		133,056	129,671	129,801	129,930	130,060	130,190	130,321
Plus Debt Proceeds								
Long Term Debt Principal		(116,333)	(117,407)	(119,302)	(121,513)	(75,082)	(76,914)	(69,298)
Capital Projects		(226,711)	(668,953)	(740,289)	(322,130)	(780,533)	(501,954)	(264,284)
<b>Cash Available for Use</b>		<b>637,271</b>	<b>180,375</b>	<b>(355,248)</b>	<b>(445,757)</b>	<b>(979,390)</b>	<b>(1,231,743)</b>	<b>(1,240,176)</b>
Redemption Account		79,574	80,100	80,627	51,029	51,441	45,906	40,331
<b>Total Cash December 31</b>	<b>709,522</b>	<b>716,845</b>	<b>260,475</b>	<b>(274,621)</b>	<b>(394,729)</b>	<b>(927,949)</b>	<b>(1,185,837)</b>	<b>(1,199,845)</b>
Three month's operating expenses =			\$ 132,749					

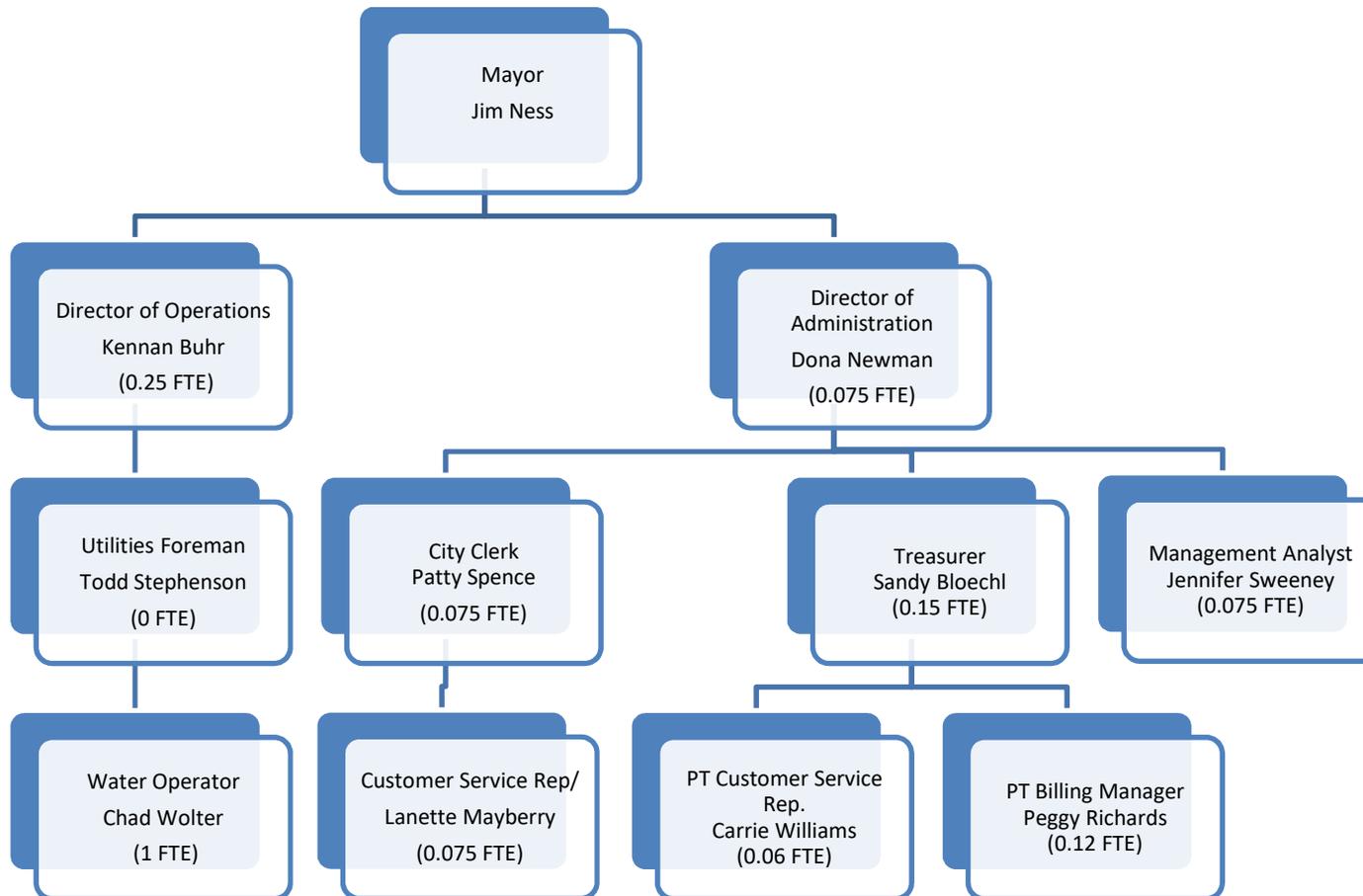
City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Lodi Utilities - Water Fund - Rate of Return

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Plant in Service							
Beginning of year	5,054,448	5,274,968	5,501,679	6,170,632	6,910,921	7,233,051	8,013,585
End of year	5,274,968	5,501,679	6,170,632	6,910,921	7,233,051	8,013,585	8,515,538
Average	5,164,708	5,388,324	5,836,155	6,540,776	7,071,986	7,623,318	8,264,562
Accumulated Depreciation							
Beginning of year	(1,316,512)	(1,436,716)	(1,498,464)	(1,680,663)	(1,882,292)	(1,970,029)	(2,182,619)
End of year	(1,436,716)	(1,498,464)	(1,680,663)	(1,882,292)	(1,970,029)	(2,182,619)	(2,319,334)
Average	(1,376,614)	(1,467,590)	(1,589,564)	(1,781,478)	(1,926,161)	(2,076,324)	(2,250,976)
Materials and Supplies							
Beginning of year	24,481	26,395	25,438	25,917	25,677	25,797	25,737
End of year	26,395	25,438	25,917	25,677	25,797	25,737	25,767
Average	25,438	25,917	25,677	25,797	25,737	25,767	25,752
Deferred Regulatory Credit							
Beginning of year	(40,680)	(36,160)	(31,640)	(27,120)	(22,600)	(18,080)	(13,560)
End of year	(36,160)	(31,640)	(27,120)	(22,600)	(18,080)	(13,560)	(9,040)
Average	(38,420)	(33,900)	(29,380)	(24,860)	(20,340)	(15,820)	(11,300)
Average Net Rate Base	3,775,112	3,912,750	4,242,889	4,760,236	5,151,223	5,556,941	6,028,037
Net Operating Income	220,546	207,602	188,975	188,635	187,484	186,152	184,546
Plus Contrib Cap Depreciation	20,453	21,639	22,894	24,222	25,627	27,113	28,686
Adjusted Net Operating Income	240,999	229,241	211,869	212,858	213,111	213,266	213,232
<b>Rate of Return</b>	<b>6.38%</b>	<b>5.86%</b>	<b>4.99%</b>	<b>4.47%</b>	<b>4.14%</b>	<b>3.84%</b>	<b>3.54%</b>

Lodi Utilities - Water Fund - Organization Chart



	2016 Budget	2017 Request
Total # FTEs	1.82	1.88
Total Salaries & Benefits	\$150,060	\$152,867

**City of Lodi  
2017 Budget**

**Adopted Budget  
10/18/2016**

**Lodi Utilities - Wastewater Fund**

	<b>2017 Budget</b>	<b>2016 Budget</b>	<b>Increase (Decrease)</b>
Projected Beginning Cash	\$ 977,771	\$ 1,153,484	-15%
Revenues	\$ 905,169	\$ 860,355	5%
Expenditures	\$ 746,451	\$ 700,749	7%
Projected Ending Cash	\$ 1,030,367	\$ 1,061,382	-3%

**Department Goals:**

- 1 Continue phosphorus management process, meeting 2017 DNR deadlines
- 2 Clean 25% of sewer lines
- 3 Complete six blocks of televising of sewer lines.

**What's New:**

Contains revenues based on new rates

First year without Clean Water Loan debt service

\$80,000 included for Phosphorous Management

2018-2023 Capital for Sewer Main Replacement reflect changes in five-year road improvement plan

**Purpose of Fund**

This fund is used to record revenues and expenses related to provision of sanitary sewer collection and treatment. Since it is supported by fees for services, it is an Enterprise fund and is reported with the city's other Proprietary Funds.

The Wastewater Utility is governed by the Utility Commission.

**FTE's**

Director of Operations	0.25
Wastewater Lead Operator	1.00
Wastewater Operator	1.00
Director of Administration	0.08
City Clerk	0.08
Treasurer	0.15
Management Analyst	0.08
Billing Clerk	0.12
Customer Service Rep.	0.14
	<hr/>
	2.88

City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Wastewater Fund - Budget Summary

<u>Account Description</u>	<u>2013 Actual</u>	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2015 Budget</u>	<u>2016 Budget</u>	<u>2016 6 Mos. YTD</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>	<u>Diff</u>	<u>%</u>
<b>Revenues</b>										
Interest & Dividend Income	357	9,927	7,819	500	3,849	2,013	3,849	0	(3,849)	-100%
Residential Sales	559,343	551,557	534,413	560,000	606,546	265,665	606,546	654,050	47,504	8%
Multi-Family Sales	0	2,703	27,959	0	28,592	14,633	28,592	33,923		
Small Comm & Industrial Sales	107,028	107,140	92,116	110,000	117,822	48,958	117,822	111,377	(6,445)	-5%
Large Comm & Industrial Sales	13,538	14,123	16,609	13,700	15,531	7,534	15,531	16,712	1,181	8%
Other Sales to Public Authorities	27,914	34,405	32,013	31,000	37,835	16,535	37,835	42,530	4,695	12%
Interdepartmental Sales	1,083	2,421	2,087	2,000	2,662	492	2,662	2,000	(662)	-25%
Forfeited Discounts	3,248	2,926	2,342	2,600	2,495	983	2,495	2,500	5	0%
Miscellaneous Service Revenues	3,317	10,001	17,762	3,000	7,698	11,266	12,000	10,000	2,302	30%
Miscellaneous Service Revenues Sewer Hook up Fees	4,500	4,500	0	6,000	3,299	0	3,000	3,000	(299)	-9%
Misc Nonoperating Income	0	0	135,006	0	4,949	0	4,949	0	(4,949)	0%
Non-Operating Amort of Constr Grants	26,441	26,441	26,441	26,441	29,077	0	29,077	29,077	0	0%
<b>Total Revenue</b>	<b>746,769</b>	<b>766,144</b>	<b>894,568</b>	<b>755,241</b>	<b>860,355</b>	<b>368,079</b>	<b>864,358</b>	<b>905,169</b>	44,814	5%
<b>Expenses</b>										
Depreciation Expense Default	199,649	201,604	204,202	205,000	205,000	103,526	207,050	204,000	(1,000)	0%
Amortization	230	182	132	0	0	0	0	0	0	
Total Non-Cash Expenses	199,879	201,785	204,334	205,000	205,000	103,526	207,050	204,000	(1,000)	0%
Interest on Long-Term Debt	28,004	19,903	12,470	11,540	6,282	6,581	6,282	1,803	(4,479)	-71%
Total Interest on Long-Term Debt	28,004	19,903	12,470	11,540	6,282	6,581	6,282	1,803	(4,479)	(1)
Supervision & Labor Salaries and Benefits	142,231	143,496	172,896	118,113	121,120	93,677	126,198	123,542	2,422	2%
Supervision & Labor Supplies and Services	0	0	0	0	0	0	0	0	0	
Total Supervision & Labor	142,231	143,496	172,896	118,113	121,120	93,677	126,198	123,542	2,422	2%
Power/Fuel for Pumping Salaries and Benefits	0	0	0	0	0	0	0	0	0	
Power/Fuel for Pumping Supplies and Services	54,721	58,123	59,693	59,000	60,500	26,636	59,000	60,000	(500)	-1%
Total Power/Fuel for Pumping	54,721	58,123	59,693	59,000	60,500	26,636	59,000	60,000	(500)	-1%
Phosphorous Removal Chemicals	12,059	24,429	8,436	24,600	28,410	12,366	27,410	27,478	(932)	-3%
Sludge Cond Chemical Chemicals	5,852	9,858	22,786	5,850	14,400	5,256	10,512	15,000	600	4%
Other Chemicals	4,489	3,948	5,913	4,100	4,100	2,797	5,594	5,000	900	22%
Total Chemicals	22,400	38,234	37,135	34,550	46,910	20,419	43,516	47,478	568	1%
Operating Supplies	201	284	0	400	300	0	200	200	(100)	-33%
Office Supplies	9,194	9,697	9,434	9,000	9,200	4,713	9,364	9,200	0	0%
Miscellaneous Supplies	3,081	3,179	4,515	1,900	3,900	2,458	5,300	5,200	1,300	33%

City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Wastewater Fund - Budget Summary

<u>Account Description</u>	<u>2013 Actual</u>	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2015 Budget</u>	<u>2016 Budget</u>	<u>2016 6 Mos. YTD</u>	<u>2016 Estimate</u>	<u>2017 Budget</u>	<u>Diff</u>	<u>%</u>
Total Supplies	12,476	13,160	13,950	11,300	13,400	7,171	14,864	14,600	1,200	9%
Transportation Salaries and Benefits									0	
Transportation Supplies and Services	9,836	12,959	23,082	14,250	13,750	492	14,750	14,785	1,035	8%
Total Transportation	9,836	12,959	23,082	14,250	13,750	492	14,750	14,785	1,035	8%
Collection System Maintenance Salaries and Benefits	0	0	0	7,703	8,810	0	8,810	8,808	(2)	
Collection System Maintenance Supplies and Services	1,015	1,297	2,663	8,820	7,820	216	5,000	5,000	(2,820)	-36%
Total Collection System Maintenance	1,015	1,297	2,663	16,523	16,630	216	13,810	13,808	(2,822)	-17%
Collection Pumping Equipment Salaries and Benefits									0	
Collection Pumping Equipment Supplies and Services	2,633	3,464	2,700	4,500	4,500	0	2,500	2,500	(2,000)	-44%
Total Pumping Equipment	2,633	3,464	2,700	4,500	4,500	0	2,500	2,500	(2,000)	-44%
Treatment & Disposal Equipment Salaries and Benefits	0	0	0	29,178	25,650	0	25,650	26,163	513	
Treatment & Disposal Equipment Supplies and Services	4,086	11,105	2,654	12,500	10,500	2,111	8,222	8,000	(2,500)	-24%
Total Treatment & Disposal Equipment	4,086	11,105	2,654	41,678	36,150	2,111	33,872	34,163	(1,987)	-5%
General Plant Maintenance Salaries and Benefits	0	0	0	32,854	27,475	0	27,475	28,025	550	
General Plant Maintenance Supplies and Services	3,685	3,911	463	4,000	3,500	1,778	3,500	3,000	(500)	-14%
Total General Plant Maintenance	3,685	3,911	463	36,854	30,975	1,778	30,975	31,025	50	0%
Billing, Collection & Accounting Salaries and Benefits	31,708	33,524	36,145	34,533	34,640	14,603	34,640	35,333	693	2%
Billing, Collection & Accounting Supplies and Services	20,333	19,505	23,478	24,500	24,500	11,914	24,501	24,500	0	0%
Total Billing, Collection & Accounting	52,041	53,029	59,623	59,033	59,140	26,517	59,141	59,833	693	1%
Phosphorous Study	2,055	51,450	73,543	80,000	20,000	66,348	80,000	80,000	60,000	300%
Professional Services	13,970	17,120	19,353	13,040	23,590	15,930	23,860	17,600	(5,990)	-25%
Insurance	23,838	24,242	22,621	23,409	25,302	18,841	23,736	23,814	(1,488)	-6%
Regulatory Commission	5,509	3,776	6,108	5,500	5,500	3,770	5,500	5,500	0	0%
Total Outside Services	45,372	96,589	121,624	121,949	74,392	104,889	133,096	126,914	52,522	71%
Rent	12,000	12,000	12,000	12,000	12,000	6,000	12,000	12,000	0	0%
Total Rent	12,000	12,000	12,000	12,000	12,000	6,000	12,000	12,000	0	0%
<b>Total Expenses</b>	<b>590,379</b>	<b>669,055</b>	<b>725,286</b>	<b>746,290</b>	<b>700,749</b>	<b>400,012</b>	<b>757,053</b>	<b>746,451</b>	<b>45,702</b>	<b>7%</b>
<b>NET INCOME</b>	<b>156,390</b>	<b>97,089</b>	<b>169,282</b>	<b>8,951</b>	<b>159,606</b>	<b>(31,933)</b>	<b>107,305</b>	<b>158,718</b>	<b>(888)</b>	<b>-1%</b>

City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Wastewater Fund - Capital Projects

Capital Expenditure Plan

	2016 Budget	2016 Estimate	2017 Budget	2018 Projection	2019 Projection	2020 Projection	2021 Projection	2022 Projection
Adaptive Management Implementation				200,000	200,000	200,000	200,000	200,000
Boilers - Building Heat			40,000					
BOD Probe			1,200					
Modular Building to House Gas Mixer								
Street Project Sewer Replacement	86,960	86,960	158,531	436,814	171,337	557,112	344,945	162,867
Street Project Engineering			18,207					
Phosporus Analyzer								
Computers & iPads	325	325	509	329	413	2,203	275	371
Telephone System (70% City, 15%E, 7.5%W, 7.5%S)			3,000					
Printer (25% City, 25%E, 25%W, 25%S)			625					
Truck and Utility Box (15 Yr Life)								
Sewer Nozzle & Root Cutter	5,724	5,724						
Director Pickup (1/4E, 1/4W, 1/4S 1/4PW)				10,000				
Director Pickup Trade in Value(1/4E, 1/4W, 1/4S 1/4PW)				(4,500)				
Vactor (20 Yr Life)						200,000		
SCADA (60%)								
Plant Replacement Fund Accumulation	38,000							
Use of Plant Replacement Fund								
Lab Equipment								
Digester Gas Compressor								
Valve Actuators	8,000	8,000						
Wastewater Camera (Cost shared w/ other municipalities)			40,000					
<b>Total Capital Projects</b>	<b>139,009</b>	<b>101,009</b>	<b>262,072</b>	<b>642,643</b>	<b>371,750</b>	<b>959,315</b>	<b>545,220</b>	<b>363,238</b>

City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Wastewater Fund - Debt Service

	2015 <u>Actual</u>	2016 <u>Est Act</u>	2017 <u>Budget</u>	2018 <u>Projected</u>	2019 <u>Projected</u>	2020 <u>Projected</u>	2021 <u>Projected</u>	2022 <u>Projected</u>	2023 <u>Projected</u>
<b>2015 GO Notes (6%)</b>									
Principal	-	18,541	18,972	18,972	19,404	10,349	10760	10780	11211
Interest	765	1,920	1,803	1,637	1,416	1,212	1043	849	628
Total	765	20,461	20,775	20,609	20,820	11,561	11,803	11,629	11,839
<b>Clean Water (100%)</b>									
Principal	261,630	270,080							
Interest	12,949	4,362							
Total	274,578	274,442	-						
<b>Total Debt Service</b>	<b>275,343</b>	<b>294,903</b>	<b>20,775</b>	<b>20,609</b>	<b>20,820</b>	<b>11,561</b>	<b>11,803</b>	<b>11,629</b>	<b>11,839</b>
Total Principal	261,630	288,621	18,972	18,972	19,404	10,349	10,760	10,780	11,211
Total Interest	13,714	6,282	1,803	1,637	1,416	1,212	1,043	849	628
<b>Total Debt Service</b>	<b>275,343</b>	<b>294,903</b>	<b>20,775</b>	<b>20,609</b>	<b>20,820</b>	<b>11,561</b>	<b>11,803</b>	<b>11,629</b>	<b>11,839</b>

City of Lodi  
2017 Budget

Adopted Budget  
10/18/2016

Wastewater Fund - Cash Flow

	2015	2016	2017	2018	2019	2020	2021	2022
<b>Total Cash January 1</b>		<b>941,123</b>	<b>977,771</b>	<b>1,030,367</b>	<b>671,606</b>	<b>315,745</b>	<b>243,251</b>	<b>(413,784)</b>
Revenues (Includes \$5 Monthly Surcharge)		864,358	905,169	879,668	888,174	896,765	905,441	914,205
Less Expenses		(757,053)	(746,451)	(753,778)	(761,011)	(768,264)	(775,609)	(783,063)
<b>Net Income (Loss)</b>		<b>107,305</b>	<b>158,718</b>	<b>125,890</b>	<b>127,162</b>	<b>128,501</b>	<b>129,833</b>	<b>131,142</b>
Adjusted for Non-Cash Expense (Revenue)		177,973	174,923	176,963	179,023	181,104	183,206	185,329
Plus Debt Proceeds		141,000						
LT Debt Principal Payment		(288,621)	(18,972)	(18,972)	(19,404)	(10,349)	(10,760)	(10,780)
Capital Projects		(101,009)	(262,072)	(642,643)	(642,643)	(371,750)	(959,315)	(545,220)
<b>Total Cash December 31</b>	<b>941,123</b>	<b>977,771</b>	<b>1,030,367</b>	<b>671,606</b>	<b>315,745</b>	<b>243,251</b>	<b>(413,784)</b>	<b>(653,314)</b>
Depreciation Fund	27,735	0	0	0	0	0	0	0
Plant Replacement Fund	675,574	682,330	689,153	696,045	703,005	710,035	717,135	724,307
Debt Service Redemption	181,507	168,095	11,747	11,867	6,590	6,728	6,629	6,748
Cash Available for use	<b>56,307</b>	<b>127,346</b>	<b>329,467</b>	<b>(36,306)</b>	<b>(393,850)</b>	<b>(473,512)</b>	<b>(1,137,548)</b>	<b>(1,384,369)</b>

Last Rate Increase was in 2011

Includes Phosphorous Funding of  
\$200,000/year

Note: 2 months operating expenses = \$ 124,409  
3 months operating expenses = \$ 186,613

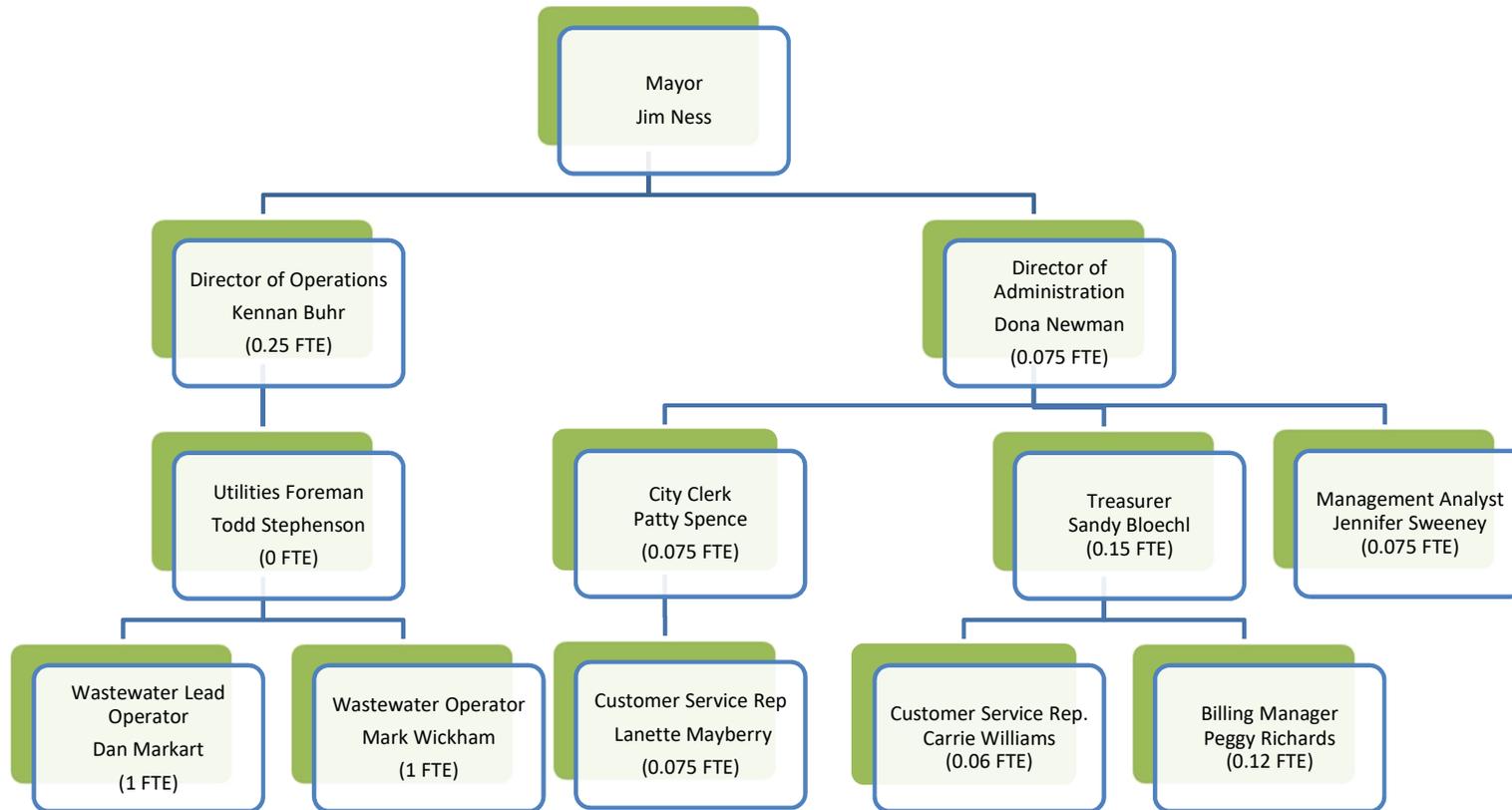
**City of Lodi  
2017 Budget**

**Adopted Budget  
10/18/2016**

**Lodi Utilities - Sewer Fund - Rate of Return**

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Plant in Service								
Beginning of year	6,981,081	7,147,369	7,248,378	7,510,450	7,953,093	8,124,842	8,884,157	9,229,377
End of year	7,147,369	7,248,378	7,510,450	7,953,093	8,124,842	8,884,157	9,229,377	9,392,615
Average	7,064,225	7,197,874	7,379,414	7,731,772	8,038,968	8,504,500	9,056,767	9,310,996
Accumulated Depreciation								
Beginning of year	(3,917,326)	(4,121,527)	(4,179,774)	(4,330,898)	(4,586,147)	(4,685,187)	(5,123,045)	(5,322,116)
End of year	(4,121,527)	(4,179,774)	(4,330,898)	(4,586,147)	(4,685,187)	(5,123,045)	(5,322,116)	(5,416,247)
Average	(4,019,427)	(4,150,650)	(4,255,336)	(4,458,522)	(4,635,667)	(4,904,116)	(5,222,580)	(5,369,182)
Average Net Rate Base	3,044,799	3,047,223	3,124,078	3,273,249	3,403,301	3,600,384	3,834,186	3,941,815
Net Operating Income	(5,146)	81,510	94,521	95,586	96,662	97,749	98,846	99,955
<b>Rate of Return</b>	<b>-0.17%</b>	<b>2.67%</b>	<b>3.03%</b>	<b>2.92%</b>	<b>2.84%</b>	<b>2.71%</b>	<b>2.58%</b>	<b>2.54%</b>

Wastewater Fund - Organization Chart



	2016 Budget	2017 Request
Total # FTEs	2.82	2.88
Total Salaries and Benefits	\$ 217,695	\$ 225,349

# Lodi Area Emergency Medical Service

## Approved 2017 Operating Budget

		2015	2016				2017	
		Actual	YTD	Estimated		Approved	Over (Under)	Proposed
		Jan - Dec	Jan - Jul	Aug - Dec	Total	Budget	Budget	Budget
<b>Ordinary Income/Expense</b>								
<b>Income</b>								
Assessments								
	City of Lodi	50,855.16	16,233.00	16,233.00	32,466.00	51,872.26	(19,406.26)	33,440.00
	Town of Lodi	50,855.16	25,936.13	25,936.13	51,872.26	51,872.26	-	33,440.00
	Town of West Point	25,427.58	12,968.06	12,968.07	25,936.13	25,936.13	-	16,720.00
	<b>Total Assessments</b>	<b>127,137.90</b>	<b>55,137.19</b>	<b>55,137.20</b>	<b>110,274.39</b>	<b>129,680.65</b>	<b>(19,406.26)</b>	<b>83,600.00</b>
	Call Revenue	242,647.14	153,746.40	105,679.65	259,426.05	227,100.00	32,326.05	280,964.00
	Community Education Income	1,894.11	2,850.00	-	2,850.00	6,500.00	(3,650.00)	2,454.00
	EMS-FAP (Grant)	5,138.37	-	5,000.00	5,000.00	-	5,000.00	5,138.00
	Interest Income	205.38	207.19	125.00	332.19	400.00	(67.81)	275.00
	<b>Total Income</b>	<b>377,022.90</b>	<b>211,940.78</b>	<b>165,941.85</b>	<b>377,882.63</b>	<b>363,680.65</b>	<b>14,201.98</b>	<b>372,431.00</b>
<b>Expense</b>								
Equipment Replacement								
	Ambulance	42,637.09	-	25,582.20	25,582.20	32,100.00	(6,517.80)	-
	Defibrillator	12,500.00	-	7,500.00	7,500.00	12,500.00	(5,000.00)	-
	Equity Accounts Replacement-4 Y	3,915.75	-	2,349.45	2,349.45	3,915.75	(1,566.30)	-
	<b>Total Equipment Replacement</b>	<b>59,052.84</b>	<b>-</b>	<b>35,431.65</b>	<b>35,431.65</b>	<b>48,515.75</b>	<b>(13,084.10)</b>	<b>-</b>
Operating Expenses								
	Advertising & Goodwill	1,380.54	250.69	521.00	771.69	450.00	321.69	700.00
	Benefits-Health Ins./Retirement	17,437.56	5,350.00	4,750.00	10,100.00	14,990.00	(4,890.00)	15,200.00
	Billings-Lifequest Cost	37,574.44	24,381.16	17,415.11	41,796.27	35,500.00	6,296.27	41,000.00
	Bldg. Maintenance	16,824.42	3,826.00	1,135.00	4,961.00	7,000.00	(2,039.00)	6,250.00
	Commission	2,000.00	-	2,000.00	2,000.00	2,000.00	-	2,000.00
	Copy/Fax Machine Rent	1,749.12	893.76	562.00	1,455.76	1,450.00	5.76	1,700.00
	CPR Training Expense	1,477.70	1,845.82	170.00	2,015.82	2,750.00	(734.18)	2,550.00
	Dues, Subscriptions & Licenses	2,977.69	1,925.25	1,050.00	2,975.25	3,000.00	(24.75)	3,100.00
	Education Continuing	4,662.88	2,457.35	2,210.00	4,667.35	8,500.00	(3,832.65)	9,500.00
	Employee Recognition	551.95	701.93	-	701.93	600.00	101.93	750.00
	Insurance-/WC,Property & Liab	18,488.00	-	18,500.00	18,500.00	19,800.00	(1,300.00)	22,000.00
	Legal Representation	-	768.75	-	768.75	500.00	268.75	500.00

## Lodi Area Emergency Medical Service Approved 2017 Operating Budget

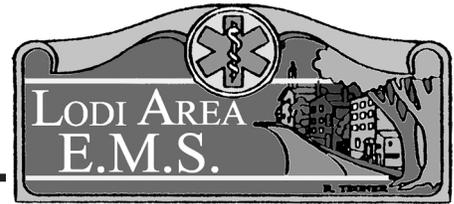
	Actual	YTD	Estimated		Approved	Over (Under)	Proposed
			Jan - Dec	Jan - Jul			
Med-Immunizations/Physicals	475.75	173.00	-	173.00	500.00	(327.00)	500.00
Medical Director	700.00	-	600.00	600.00	600.00	-	600.00
Medical Supplies	13,733.45	8,228.07	5,160.00	13,388.07	18,000.00	(4,611.93)	16,500.00
Natural Gas	1,355.38	828.73	160.00	988.73	1,450.00	(461.27)	1,200.00
Office supplies	1,204.16	2,264.27	850.00	3,114.27	1,000.00	2,114.27	1,950.00
Oxygen	1,067.67	784.43	520.00	1,304.43	950.00	354.43	1,850.00
Payroll Volunteer Crew	55,857.84	28,686.80	25,529.00	54,215.80	56,000.00	(1,784.20)	55,600.00
Payroll Director	53,362.24	30,041.62	20,833.31	50,874.93	51,500.00	(625.07)	53,050.00
Payroll Fulltime Crew	51,011.77	32,042.75	13,333.30	45,376.05	52,811.20	(7,435.15)	72,035.00
Payroll Parttime Crew	-	-	-	-	-	-	34,950.00
Payroll Taxes	12,711.60	7,724.22	22,100.00	29,824.22	12,539.00	17,285.22	17,000.00
Professional Development	40.00	30.00	-	30.00	200.00	(170.00)	200.00
Payroll Processing	1,152.00	581.00	406.25	987.25	1,180.00	(192.75)	1,100.00
Radio Supplies	571.40	-	-	-	650.00	(650.00)	3,500.00
Telephone & Cable	3,929.20	2,035.82	1,785.00	3,820.82	2,800.00	1,020.82	3,300.00
Treasurer	3,600.00	2,100.00	1,500.00	3,600.00	3,600.00	-	3,600.00
Unemployment Expense	69.70	653.66	-	653.66	250.00	403.66	500.00
Uniforms,coats	76.10	372.52	75.00	447.52	400.00	47.52	400.00
Vehicle Fuel	5,572.21	2,538.51	1,600.00	4,138.51	6,500.00	(2,361.49)	5,600.00
Vehicle Maintenance-2013	396.59	230.99	100.00	330.99	750.00	(419.01)	950.00
Vehicle Maintenance-Snowbulance	36.97	-	50.00	50.00	200.00	(150.00)	200.00
Vehicle Maintenance 2004 Ford	439.92	1,169.94	150.00	1,319.94	1,500.00	(180.06)	500.00
Vehicle Maintenance 2009 Ford	1,202.95	1,726.62	315.00	2,041.62	2,400.00	(358.38)	2,400.00
Water, Sewer, Electric	2,526.10	1,714.84	1,150.00	2,864.84	2,400.00	464.84	2,850.00
<b>Total Operating Expenses</b>	<b>316,217.30</b>	<b>166,328.50</b>	<b>144,529.97</b>	<b>310,858.47</b>	<b>314,720.20</b>	<b>(3,861.73)</b>	<b>385,585.00</b>
<b>Total Expense</b>	<b>375,270.14</b>	<b>166,328.50</b>	<b>179,961.62</b>	<b>346,290.12</b>	<b>363,235.95</b>	<b>-16,945.83</b>	<b>385,585.00</b>
<b>Net Operating Income before Transfer of Reserves</b>	<b>1,752.76</b>	<b>45,612.28</b>	<b>-14,019.77</b>	<b>31,592.51</b>	<b>444.70</b>		<b>(13,154.00)</b>
<b>Operating Reserve Balance Applied to Budget</b>							<b>13,154.00</b>
<b>Net Operating Income</b>							<b>-</b>

Lodi Area Emergency Medical Services  
Capital Budget

	<u>Ambulance</u>	<u>Defibs</u>	<u>Cots</u>	<u>Equipment</u>	
2017	\$ -	\$ -	\$ -	\$ -	
2018	\$ 175,000	\$ -	\$ 20,000	\$ -	
2019	\$ -	\$ -	\$ -	\$ 20,000	Radios
2020	\$ -	\$ -	\$ -	\$ -	
2021	\$ -	\$ -	\$ -	\$ -	
2022	\$ -	\$ -	\$ -	\$ -	
2023	\$ 200,000	\$ -	\$ 20,000	\$ -	
2024	\$ -	\$ -	\$ -	\$ -	
2025	\$ -	\$ -	\$ -	\$ -	
2026	\$ -	\$ 75,000	\$ -	\$ -	Turnout Gear

# Lodi Area Emergency Medical Service

715 N. Main Street • Lodi, WI 53555 • 1-608-592-7123



To: Mayor Jim Ness, City of Lodi  
 Chairman Tom Marx, Town of Lodi  
 Chairman Dean Schwarz, Town of Westpoint

August 17, 2016

From: The Lodi Area Emergency Medical Service Commission  
 Alan Treinen (*Town of Westpoint*); Patsy Baebler & Karen Essex (*City of Lodi*);  
 Jon Plumer & Jim Tooley (*Town of Lodi*)

**WE ARE HEREBY SUBMITTING OUR TENTATIVE 2017 BUDGET.**

## PROPOSED 2017 BUDGET SUMMARY

	<u>Approved 2016 Budget</u>	<u>2017 Budget Requested 3% Increase</u>
<b>Assessments</b>		
City of Lodi *	41,660.58	<b>42,910.39</b>
Town of Lodi	51,872.26	<b>53,428.43</b>
Town of West Point	25,936.13	<b>26,714.22</b>
<b>Total Municipality Assessments</b>	<b>129,680.66</b>	<b>123,053.04</b>
<b>Call Revenue</b>	<b>227,100.00</b>	<b>280,963.78</b>
<b>Community Education Income</b>	<b>6,500.00</b>	<b>2,454.11</b>
<b>EMS-FAP Grant</b>	<b>0.00</b>	<b>5,138.37</b>
<b>Interest Income</b>	<b>400.00</b>	<b>275.00</b>
<b>Total Income</b>	<b>363,680.66</b>	<b>411,884.30</b>
<b>Total Equipment Replacement Costs</b>	<b>48,515.75</b>	<b>48,841.16</b>
<b>Operating Expenses</b>	<b>314,720.40</b>	<b>385,585.00</b>
<b>Total Operating &amp; Replacement Expenses</b>	<b>363,236.15</b>	<b>434,426.16</b>
<b>Net Profit/Loss</b>	<b>444.51</b>	<b>-22,541.86</b>

# PROPOSED 2017 BUDGET DETAIL

	Balance Sht	Approved	Actual vs	Used	Proposed
	July 1 2015 to	2016 Budget	Budget	% of Budget	2017 Budget
	June 30 2016				
<b>Assessments</b>					
City of Lodi	41,660.58	51,872.26	-10,211.68	80.31%	42,910.39
Town of Lodi	51,363.71	51,872.26	-508.55	99.02%	53,428.43
Town of West Point	25,681.85	25,936.13	-254.28	99.02%	26,714.22
<b>Total Assessments</b>	<b>118,706.14</b>	<b>129,680.66</b>	<b>-10,974.52</b>		<b>123,053.04</b>
Call Revenue	260,013.78	227,100.00	32,913.78	114.49%	280,963.78
Community Education Income	2,454.11	6,500.00	-4,045.89	37.76%	2,454.11
EMS-FAP Grant	5,138.37	0.00	5,138.37	0.00%	5,138.37
Interest Income	275.96	400.00	-124.04	68.99%	275.00
<b>Total Income</b>	<b>386,588.36</b>	<b>363,680.66</b>	<b>22,907.70</b>	<b>106.30%</b>	<b>411,884.30</b>
<b>Equipment Replacement Expenses</b>					
Ambulance	42,637.09	32,100.00	10,537.09	132.83%	32,425.41
Defibrillator	12,500.00	12,500.00	0.00	100.00%	12,500.00
Equity Accounts Replacement - 4yr	3,915.75	3,915.75	0.00	100.00%	3,915.75
<b>Total Equipment Replacement Costs</b>	<b>59,052.84</b>	<b>48,515.75</b>	<b>10,537.09</b>	<b>121.72%</b>	<b>48,841.16</b>
<b>Operating Expenses</b>					
Advertising & Goodwill	796.15	450.00	346.15	176.92%	700.00
Benefits-Health Ins./Retirement	12,280.06	14,990.00	-2,709.94	81.92%	15,200.00
Billings-Lifequest Cost	40,881.62	35,500.00	5,381.62	115.16%	41,000.00
Building Maintenance	4,265.02	7,000.00	-2,734.98	60.93%	6,250.00
Commission	2,000.00	2,000.00	0.00	100.00%	2,000.00
Copy/Fax Machine Rent	1,660.24	1,450.00	210.24	114.50%	1,700.00
CPR Training Expense	2,015.82	2,750.00	-734.18	73.30%	2,550.00
Dues, Subscriptions & Licenses	2,972.94	3,000.00	-27.06	99.10%	3,100.00
Education Continuing	4,977.98	8,500.00	-3,522.02	58.56%	9,500.00
Employee Recognition	701.93	600.00	101.93	116.99%	750.00
Insurance-/WC,Property & Liab	18,488.00	19,800.00	-1,312.00	93.37%	22,000.00
Legal Representation	768.75	500.00	268.75	153.75%	500.00
Med-Immunizations/Physicals	173.00	500.00	-327.00	34.60%	500.00
Medical Director	100.00	600.00	-500.00	600.00%	600.00
Medical Supplies	13,660.63	18,000.00	-4,339.37	75.89%	16,500.00
Natural Gas - Heating	989.55	1,450.00	-460.45	68.24%	1,200.00
Office supplies	2,127.17	1,000.00	1,127.17	212.72%	1,950.00
Oxygen	1,404.00	950.00	454.00	147.79%	1,850.00
Payroll Crew	55,423.64	56,000.00	-576.36	98.97%	55,600.00
Payroll Director	50,624.94	51,500.00	-875.06	98.30%	53,050.00
Payroll Fulltime Crew	53,876.55	52,811.20	1,065.35	102.02%	72,035.00
Payroll Parttime Crew	0.00	0.00	0.00	0.00%	34,950.00
Payroll Taxes	17,159.70	12,539.20	4,620.50	136.85%	17,000.00
Professional Development	0.00	200.00	-200.00	0.00%	200.00
Payroll Processing - Brokish CPA	1,083.00	1,180.00	-97.00	91.78%	1,100.00
Radio Supplies	0.00	650.00	-650.00	0.00%	3,500.00
Telephone & Cable	3,425.12	2,800.00	625.12	122.33%	3,300.00
Treasurer	3,600.00	3,600.00	0.00	100.00%	3,600.00
Unemployment Expense	566.10	250.00	316.10	226.44%	500.00
Uniforms & coats	448.62	400.00	48.62	112.16%	400.00
Vehicle Fuel	5,217.96	6,500.00	-1,282.04	80.28%	5,600.00
Vehicle Maint. 2013 Ford	328.39	750.00	-421.61	43.79%	950.00
Vehicle Maint.-Snowbalance	36.97	200.00	-163.03	18.49%	200.00
Vehicle Maint. 2004 Ford	1,321.67	1,500.00	-178.33	88.11%	500.00
Vehicle Maint. 2009 Ford	1,709.95	2,400.00	-690.05	71.25%	2,400.00
Water, Sewer, Electric	2,747.42	2,400.00	347.42	114.48%	2,850.00
<b>Total Operating Expenses</b>	<b>307,832.89</b>	<b>314,720.40</b>	<b>-6,887.51</b>	<b>97.81%</b>	<b>385,585.00</b>
<b>Total Operating &amp; Replacement Expense</b>	<b>366,885.73</b>	<b>363,236.15</b>	<b>3,649.58</b>	<b>101.00%</b>	<b>434,426.16</b>
<b>Net Profit/Loss</b>	<b>19,702.63</b>	<b>444.51</b>	<b>19,258.12</b>	<b>4432.46%</b>	<b>-22,541.86</b>

# Lodi Area Emergency Medical Service

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## CHECKING / CASH POSITIONS - JULY 31, 2016

<b>BMO / Harris Bank</b>	Undesignated Rental Income .....\$32,549.94 <i>(Lodi Shell)</i>
<b>Associated Bank Checking</b>	Operating Checking Account .....\$25,673.81
<b>Local Gov. Investement Pool</b>	Operating Cash, Interest bearing.....\$35,057.19
<b>Associated Bank</b>	WI Funding Assistance Program.....\$247.00
<b>Associated Bank</b>	Money Market.....\$65,446.51
<b>Associated Bank</b>	Crew Fundraising Account.....\$37,275.46
<b>WI River Bank</b>	3 yr. CD .....\$50,000.00
	<b>Total Cash Assets.....\$246,249.01</b>

# Lodi Area Emergency Medical Service

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## HISTORICAL ASSESSMENT NUMBER OF EMS SERVICE CALLS

Year	Total Yearly EMS Municipality Assessment/Income	Change % From Previous Year	Number of EMS Calls
1994	\$76,500		
1995	\$86,000	12%	
1996	\$91,230	6%	
1997	\$90,855	0%	
1998	\$90,855	0%	
1999	\$90,855	0%	310
2000	\$90,855	0%	379
2001	\$99,085	9%	345
2002	\$108,347	9%	344
2003	\$115,200	6%	362
2004	\$115,200	0%	360
2005	\$115,200	0%	418
2006	\$115,200	0%	243
2007	\$115,200	0%	421
2008	\$115,200	0%	517
2009	\$117,500	2%	393
2010	\$121,700	4%	458
2011	\$124,645	2%	478
2012	\$124,645	0%	453
2013	\$124,645	0%	493
2014	\$125,892	2%	517
2015	\$125,892	0%	503
2016	\$129,680*	2%	Estimated at: 517

\* City of Lodi reduced their yearly assessment by holding back the portion relating to replacement costs. The \$129,680 of income, shown above for 2016, was the actual assessment but monies received was actually less \$10,211.68. (The portion withheld by the city.)

# Lodi Area Emergency Medical Service

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## MAJOR ACCOMPLISHMENTS FALL 2015 - SUMMER 2016:

**EMS Turnout Pants** – The crew was measured and is going to be outfitted with EMS Turnout Pants. This type of outer wear will provide the crew member with the proper protection on an accident scene, calls during harsh weather conditions or other hazardous situations. Each pant is made-to-fit the Crew member, providing not only proper protection but also comfort. Several Generic sizes have been purchased and will be kept on hand for new members.

**Hot Spots** – WIFI has been placed on Rigs 1 and 3. This allows for faster and more reliable transmission of ECG's to the area Hospitals. The Zoll Monitors have a WIFI function and has been enabled. This function allows for the information collected by the monitor to be imported to Fieldbridge, thereby collecting the most accurate information in real time. WIFI capability has improved the accuracy of report documentation by allowing the EMT to perform skills and record the time and skill performed with the touch of a button and then simply importing the information to the patient record.

**Office Space** – Improving work flow and maintaining organization of records and equipment has been a priority. Replacement of office furniture was important to complete this task. Relocating the Commission Treasurer to a separate office and purchasing 2 new desks has improved the working environment in both the Director's office space as well as the Treasurer's. The old desks which were used by the director and treasurer have been repurposed for the use of the paid staff. The desks used by the paid staff in the past were broken and no longer met their needs. The repurposing of the desks allowed for the purchase of only 2 new desks to be accomplished. Establishing a place for records and equipment has created a productive workflow. With a bit more painting, cleaning and reorganizing; we will be able to more easily maintain this improved environment.

**iPADS** – The membership purchased 2 iPADS for the purpose of improving mapping capabilities and to be ahead of the game when it comes to future technological upgrades. Some of the new crew members are from out of town or just moved to the area. A need to ensure they can get to the address of the emergency became apparent. The IPAD will run 'I AM RESPONDING' which uses Google Maps to locate the call. Call information can be saved to 'I AM RESPONDING' for future use in case of multiple calls to one location or the need for additional resources such as Lodi Fire for lift assist.

## ANTICIPATED MAJOR TASKS FOR 2016 - 2017:

In 2016-2017 Lodi Area EMS will look to improve our patient care delivery model. We are joining forces with Dane County EMS, arguably one of the top counties in the state in terms of patient care protocols, and EMS administrative support. This will allow us to utilize their policies and procedures and patient care protocols, developed by their staff physicians, and countless paramedics and EMT's who sit on the multiple sub committees. Columbia County has nothing like this support system in place, and partnering with Dane County will open up communication with our partners to the south, enabling more streamlined, comprehensive care to our patients.

In terms of our facilities, we are beginning talks with Lodi Fire Department on the feasibility of a joint Fire and EMS station to be constructed in the future. Housing both entities in one location would be a great benefit to both our services, as well as the community, would ease space constraints, develop a sense of teamwork, and allow us to move forward over the coming years.

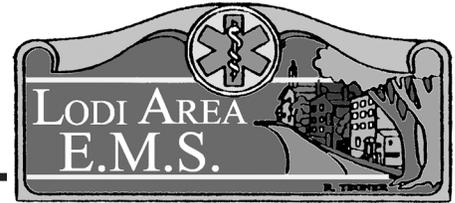
In the meantime, Lodi Area EMS will continue to make our building as effective and suitable as possible. We will seek to repair carpet and flooring that is original, and over 20 years old. Landscaping out front will be completed, with labor donated by our dedicated staff members. Other items such as painting and reorganizing will continue to take place as well.

**New Hires:** In late 2016, Lodi Area EMS looks to hire 2 additional Part Time Employees to help combat the decline in volunteerism that not only Lodi Area EMS faces, but EMS agencies across our state and county. A testing process of practical abilities, as well as a panel interview with not only the Lodi EMS Chief, but surrounding agency chiefs will aim to hire the most qualified, well rounded candidates we have in our process.

In 2016, after an extensive yearlong study, it was recommended that Lodi Area EMS decommission our third ambulance and sell off the assets. This was a task that was not taken lightly, however call volumes and staffing did not justify a 3rd ambulance. Over the last 2 years, the ambulance was only utilized 2 times.

# Lodi Area Emergency Medical Service

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## INTERACTION WITH OUR COMMUNITIES

### EMS INVOLVMENT WITH OUR COMMUNITY:

- Lodi Health, Wellness, and Safety Fair - November
- Taught CPR to 150 students at Lodi High School - Spring & Fall
- Taught Compression only CPR to the entire Lodi Middle School - 2 days in May
- Taught CPR to the Lodi Area Fire and Police Departments - March & April
- Taught Compression only CPR to the Lodi Library when they purchased an AED in October
- Attended Career Days at Lodi Middle School - April
- National Night Out - First Tuesday of August each year - Two crews were committed

### AMBULANCE CALLS AND STAND-BY EVENTS:

- **Lodi Football games** - Four regular games and playoff games from August to October. The WIAA mandates an ambulance on scene at all times. Therefore we send two ambulances so the game is not held up if the primary crew is paged.
- **Mother's Day run** - In May we send a crew to the Mother's Day run. If the crew is called, the EMS Director calls someone to respond for the run.
- **Fun Run** - In June we stand by at the Mammoth Fun Run for the Ice Age Trail. We send the on duty crew.
- **Lodi Fair Demo Derby (July)** - We have two ambulances scheduled at the demo derby on Friday and Saturday nights. Two ambulances are scheduled as it is mandated that an ambulance be on location at all times.
- **Susie the Duck Days** - During Susie the Duck Days in August we send the primary crew to stand by at the Library Run. If the primary crew is called for an emergency, a standby crew is available to respond at the run. We also take ambulances to the parade.
- **Lodi Duck-a-thon** - At the Lodi Duckathon in October we send the on duty crew. This is with the understanding that we may not be there if the crew is called for an emergency.
- **FFA Demo Derby Standby**

# Lodi Area Emergency Medical Service

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## OTHER FACTS ABOUT OUR SERVICE

### CREW FUND RAISING EVENTS:

Corn Boil - 2015	\$ 6100.00
Spaghetti Dinner - 2016	\$ 8456.79
Bingo *	\$ 0.00
<b>Total Crew Fundraising:</b>	<b>\$ 14, 556, 79</b>

\*Bingo 2015 – A deposit was not made to Crew Funds from Bingo this year. The money was used to purchase new Bingo equipment as the current equipment could no longer be maintained or repaired.

**PRIVATE DONATIONS RECEIVED :** \$ 6564.34

### MAJOR CREW FUNDED PURCHASES 2015-2016:

Turnout Pants .....	\$13000.00
Blue Dress Shirts .....	\$3575.83
Vacu Splints .....	\$518.43
Zoll AEDs .....	\$3000.00
Pagers Purchased .....	\$4004.02
iPADs and Mounting brackets .....	\$1451.39
<b>2016 Total Crew Funded Expenses .....</b>	<b>\$25549.67</b>

# Lodi Area Emergency Medical Service

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## EMS VOLUNTEER EDUCATION & TRAINING

In 2014, the State of Wisconsin EMS Division elected to forgo the "old" Wi IV Technician class, and adopt the National Registry of Emergency Medical Technician- Advanced EMT curriculum. Initially, services only concern was funding and the cost of training. After a few years of this program, cost seems to be a minimal effect. This class is very much involved, and takes a great deal of time to complete. Asking volunteers to advance to this level of training is difficult as it is 180 hours of class work, nightly homework and reading, then on top of that, students are expected to do 40-60 hours of clinical time. All of this in addition to individuals running on an ambulance service are still expected to take on call ours to serve their community. This is part of the reason services such as us are moving to hiring more paid staff, and using the volunteer as a supplement. The time and knowledge required to become, and maintain an AEMT license in this day and age is not conducive to volunteer services.

AEMT Refresher: Lodi Area EMS will host an AEMT refresher taught by Madison College in the fall of 2016. This is a 42 hour course all AEMT's must complete every 2 years to maintain state licensure.

### **CLASSES AND MEETINGS ATTENDED BY DIRECTOR OR CREW MEMBERS:**

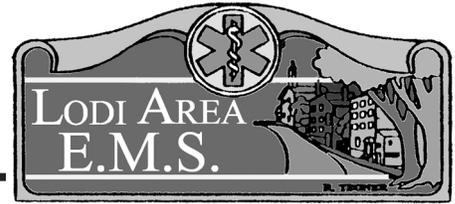
- Lodi School Safety
- LifeQuest Conference/Hot Topics in EMS
- ICS/NIMS training courses
- SafeTec Solutions/UW Madison Office of Rural Health • Leadership Classes
- Columbia County EMS Association
- MABAS Wisconsin

### **AFFILIATIONS WITH PROFESSIONAL ORGANIZATIONS:**

- WEMSA (Wisconsin EMS Association)
- Wisconsin Regional Trauma Advisory Council
- NCEMSC (North Central EMS Cooperative)
- Columbia County EMS Association
- PAAW (Professional Ambulance Association of Wisconsin)
- National Registry of EMT
- American Heart Instructor Association
- RTAC (Regional Trauma Advisory Council)
- Dane County EMS

# Lodi Area Emergency Medical Service

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## EMS Vehicle Status

July 2016

We maintained a fleet of 1 Snowbulance and 3 ambulances. In the period from July 1, 2015 through June 30, 2016, we had expended \$3,396.98 on vehicle maintenance, traveling approximately **19,818** miles.

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### **Vehicle: 2004 E350** - Rescue 2

Maintenance Costs to June 30, 2016 @ Bushnell Ford \$1321.67

Vehicle miles driven July 1, 2015 - June 31, 2016 - 3038 - total vehicle mileage of 61,068

This vehicle has been decommissioned and is advertised for sale.

### **Vehicle: 2009 E350** - Rescue 3

Maintenance Costs to June 30, 2016 @ Bushnell Ford \$1709.95

Vehicle miles driven July 1, 2015 - June 30, 2016 - 6194 - total vehicle mileage of 63,552

Costs are from routine maintenance and installation of studded tires.

### **Vehicle: 2013** - Rescue 1 - New September 2013

Maintenance Costs July 1, 2015 - June 30, 2016 @ Bushnell Ford \$328.39

Vehicle miles driven July 11, 2015 - June 1, 2016 - 10,586 - total vehicle mileage of 23,400

### **Snowbulance: 2014** - New September 2013

2016 Purchase of a Trailer Hitch \$36.97



08/22/2016

City of Lodi/Town of Lodi/Town of Westpoint:

Enclosed is a copy of the 2017 Lodi Area Fire Department proposed budget. As you will see we are requesting a 2.22% increase in our operating budget. The requested increase is to address shortcomings in the following budget areas.

- **Personal Protective Equipment** – Prices of protective equipment continue to rise. In order to continue purchasing 3-4 sets of turnout gear each year, along with all of the other protective equipment needs, we need to increase this part of our budget.
- **Vehicle & Equipment Maintenance** – As our apparatus fleet and equipment continue to age they require more maintenance, hence the need to increase this part of our budget.
- **Radio Communications Expense** – Prices of alerting pagers and radios also continues to increase. Our stock of pagers and radios continues to get older, while we purchase 2-3 pagers per year, this is often not enough to satisfy our needs. Not too mention, our portable radios are aging as well, we have had to replace two (2) over the last year at an average cost of \$2500.00.

Along with the requested increase in our operating budget, there are several major repairs/replacements that need to be done on the Fire Station. Quotes for these repairs can be found in your packet of information. A plan for these major repairs needs to be constructed, some of these repairs are immediate needs.

Also enclosed in your packet you will find a detailed breakdown of vehicle maintenance reports for each of our apparatus, and a detailed budget breakdown.

Additionally, I have drafted a five (5) year strategic plan for the Lodi Area Fire Department. This plan will lay out the most significant issues that our department will face over the next five years, and our plans to address those issues. A major part of the plan is the construction of a joint Fire/EMS building. Another major component of the plan is the purchase of self contained breathing apparatus (SCBA). This plan is also attached in your packet for your review. Discussions regarding this plan need to happen immediately.

The Lodi Area Fire Department understands the economic constraints of the respective municipalities that we proudly serve. However, it is our belief that protective services should be on the forefront of priorities, actions on our proposed plan can't be postponed. Thank you for your time & consideration.

Respectfully,

Bobby Annen – Fire Chief  
Lodi Area Fire Department



## **2016 Vehicle Maintenance**

- **Engine 10 - \$9,528.83**
- **Engine 12 - \$3,173.49**
- **Squad 13 - \$763.03**
- **Tender 14 - \$2,768.10**
- **Tender 15 - \$977.48**
- **Brush 16 - \$517.40**

**Total Maintenance Cost - \$17,727.83**

**(Breakdowns For Each Vehicle Enclosed)**



## **ENGINE 10**



**1998 Pierce Quantum – Current Odometer 11,143 Miles/1377 Hours**

### **2016 Maintenance Cost Breakdown**

- 09/02/15 – Rennerts (Yearly Maintenance/Pump Test) \$1,951.09
- 02/17/16 – Polk Diesel (Repairs) \$5,000.00
- 02/17/16 – Reliant Apparatus (Repairs) \$1,062.00
- 03/08/16 – Rennerts (Repairs) \$1,515.74

**Total - \$9,528.83**



## **ENGINE 12**



**2005 Custom Spartan – Current Odometer 12,203 Miles/1000 Hours**

### **2016 Maintenance Cost Breakdown**

- **09/10/15 – Rennerts (Yearly Maintenance/Pump Test) \$1,132.18**
- **10/08/15 – Fire/Rescue (Yearly Hydraulic System Maintenance) \$527.00**
- **04/01/16 – Rennerts (Valve Replacement/Foam Calibration) \$463.75**
- **06/08/16 – Rennerts (Pump Control Module Repair) \$1050.56**

**Total - \$ 3,173.49**



## **SQUAD 13**



**1990 Ford – Current Odometer 14,737 Miles**

### **2016 Maintenance Cost Breakdown**

- 05/09/16 – Rennerts (Yearly Maintenance) \$595.67
- 05/18/16 – Rennerts (Solenoid Replacement/Repair) \$167.36

**Total - \$ 763.03**



## **TENDER 14**



**1997 Ford – Current Odometer 7,821 miles**

### **2016 Maintenance Cost Breakdown**

- 05/09/16 – Rennerts (Yearly Maintenance) \$597.36
- 07/11/16 – Poms Tires (Tire Replacement) \$2,170.74

**Total - \$ 2,768.10**



## TENDER 15



**1995 Ford – Current Odometer 6,756 Miles**

### 2016 Maintenance Cost Breakdown

- 05/09/16 – Rennerts (Yearly Maintenance) \$828.62
- 05/27/16 – Rennerts (Emergency Lighting Repairs) \$148.86

**Total - \$ 977.48**



## Brush 16



**2001 Ford – Current Odometer 10,659 Miles**

### 2016 Maintenance Cost Breakdown

- 04/12/16 – Lodi Shell (Yearly Maintenance) \$416.13
- 05/11/16 – Repair to Electronic Hose Reel \$101.27

**Total - \$ 517.40**

2015 Budget

Account Number		2013 Budget	2014 Budget	2015 Budget	2016 Budget	2017 Budget	Budget Difference	Percent Change
8901	Assessment - City of Lodi	\$ 54,288	\$ 55,828	\$ 57,224	\$ 58,941	\$ 60,182	\$ 1,241	2.22%
8902	Assessment - Town of Lodi	\$ 54,288	\$ 55,828	\$ 57,224	\$ 58,941	\$ 60,182	\$ 1,241	2.22%
8903	Assessment - Town of West Point	\$ 27,145	\$ 27,915	\$ 28,614	\$ 29,472	\$ 30,092	\$ 620	2.22%
	<b>Total Assessment Income</b>	<b>\$ 135,721</b>	<b>\$ 139,571</b>	<b>\$ 143,062</b>	<b>\$ 147,354</b>	<b>\$ 150,456</b>	<b>\$ 3,102</b>	<b>2.22%</b>
8911	Fire Runs - City of Lodi	\$ 11,050	\$ 11,050	\$ 11,050	\$ 11,050	\$ 11,050	\$ -	0.00%
8912	Fire Runs - Town of Lodi	\$ 17,850	\$ 17,850	\$ 17,850	\$ 17,850	\$ 17,850	\$ -	0.00%
8913	Fire Runs - Town of West Point	\$ 5,950	\$ 5,950	\$ 5,950	\$ 5,950	\$ 5,950	\$ -	0.00%
	<b>Total Fire Runs</b>	<b>\$ 34,850</b>	<b>\$ -</b>	<b>0.00%</b>				
	<b>Total Tax Based Revenue</b>	<b>\$ 170,571</b>	<b>\$ 174,421</b>	<b>\$ 177,912</b>	<b>\$ 182,204</b>	<b>\$ 185,306</b>	<b>\$ 3,102</b>	<b>1.78%</b>
8914	2% Insurance Fund	\$ 23,792	\$ 24,292	\$ 29,335	\$ 30,000	\$ 30,000	\$ -	0.00%
	Transfer from savings	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
New	Grant Income	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
8915	Interest Income	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	0.00%
8916	Other Income	\$ 448	\$ 448	\$ 448	\$ 448	\$ 448	\$ -	0.00%
	<b>Total Non-Tax Based Revenue</b>	<b>\$ 24,250</b>	<b>\$ 24,750</b>	<b>\$ 29,793</b>	<b>\$ 30,458</b>	<b>\$ 30,458</b>	<b>\$ -</b>	<b>0.00%</b>
	<b>Total Income</b>	<b>\$ 194,821</b>	<b>\$ 199,171</b>	<b>\$ 207,705</b>	<b>\$ 212,662</b>	<b>\$ 215,764</b>	<b>\$ 3,102</b>	<b>1.56%</b>
8921	2% Fund Equipment Purchases	\$ 12,792	\$ 12,792	\$ 13,835	\$ 13,835	\$ 13,835	\$ -	0.00%
8922	2% Fund Fire Prevention	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.00%
8952	2% Fire Inspection	\$ 6,800	\$ 6,800	\$ 6,800	\$ 6,800	\$ 6,800	\$ -	0.00%
8923	2% Fund Training	\$ 3,000	\$ 3,500	\$ 7,500	\$ 9,500	\$ 9,500	\$ -	0.00%
	<b>Total 2% Fund</b>	<b>\$ 23,792</b>	<b>\$ 24,292</b>	<b>\$ 29,335</b>	<b>\$ 31,335</b>	<b>\$ 31,335</b>	<b>\$ -</b>	<b>0.00%</b>
8931	Building Maintenance	\$ 7,969	\$ 7,969	\$ 7,969	\$ 7,969	\$ 7,969	\$ -	0.00%
8932	Cell Phones/I-Pads (New 2017)	\$ 1,600	\$ 1,600	\$ 1,600	\$ 2,107	\$ 2,200	\$ 93	5.81%
8933	Utilities - Natural Gas	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.00%
8934	Water, Sewer, and Electric	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ -	0.00%
8935	Office Expense	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.00%
8936	Station Phone/Internet (New 2017)	\$ 0	\$ 0	\$ 0	\$ -	\$ 1,800	\$ 1,800	#####
8937	Software Expense	\$ 1,000	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
	<b>Total Building Expenses</b>	<b>\$ 18,569</b>	<b>\$ 18,569</b>	<b>\$ 18,569</b>	<b>\$ 19,076</b>	<b>\$ 20,969</b>	<b>\$ 1,893</b>	<b>10.19%</b>
8941	Vehicle Fuel	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ -	0.00%
8942	Vehicle & Equipment Maintenance	\$ 16,200	\$ 16,200	\$ 19,691	\$ 20,691	\$ 21,000	\$ 309	1.91%
8943	Radio Communications Expense	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,200	\$ 200	6.67%
8944	Vehicle Replacement	\$ 46,700	\$ 46,700	\$ 46,700	\$ 46,700	\$ 46,700	\$ -	0.00%
	<b>Total Vehicle &amp; Expense</b>	<b>\$ 69,900</b>	<b>\$ 69,900</b>	<b>\$ 73,391</b>	<b>\$ 74,391</b>	<b>\$ 74,900</b>	<b>\$ 509</b>	<b>0.73%</b>
8953	Insurance Expense	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500	\$ -	0.00%
8954	Medical Expense	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ -	0.00%
8955	Personal Protection Equipment	\$ 5,000	\$ 8,850	\$ 8,850	\$ 10,300	\$ 11,000	\$ 700	7.91%
New	Safety Program	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
8956	Other Supplies - Air	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
8957	Other Expense	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
8958	Grant Expense	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
8959	Finance Administration	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.00%
	<b>Total Miscellaneous Expenses</b>	<b>\$ 22,400</b>	<b>\$ 26,250</b>	<b>\$ 26,250</b>	<b>\$ 27,700</b>	<b>\$ 28,400</b>	<b>\$ 700</b>	<b>3.12%</b>
8961	Fire Commission	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ -	0.00%
8962	Firefighters Expenses	\$ 32,400	\$ 32,400	\$ 32,400	\$ 32,400	\$ 32,400	\$ -	0.00%
8963	Fire Chief	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300	\$ -	0.00%
	Fire Department Administrator	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
New	Administrative Services Contingency	\$ 0	\$ 0	\$ 0	\$ -	\$ -	\$ -	0.00%
8964	Assistant Fire Chiefs (2)	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,200	\$ -	0.00%
8965	Captains (4)	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ -	0.00%
	Unemployment Compensation Tax	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
8966	FICA	\$ 3,260	\$ 3,260	\$ 3,260	\$ 3,260	\$ 3,260	\$ -	0.00%
8967	Medicare	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ -	0.00%
8968	Firefighter Appreciation	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
8969	Uniform Expense	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.00%
	<b>Total Firefighter Expense</b>	<b>\$ 60,160</b>	<b>\$ -</b>	<b>0.00%</b>				
	<b>Total Expenses</b>	<b>\$ 194,821</b>	<b>\$ 199,171</b>	<b>\$ 207,705</b>	<b>\$ 212,662</b>	<b>\$ 215,764</b>	<b>\$ 3,102</b>	<b>1.56%</b>



# Five Year Strategic Plan (2017 – 2022)



## A Message from Chief Annen - August 2016

As you are aware, I was afforded the opportunity to lead the Lodi Area Fire Department after a candidate search that culminated with the start of my employment in April of 2015. One of the goals that I set during my first year of employment was to conduct straightforward and realistic internal (policies, personnel, operations) and external (customer service) evaluations of the department. My intent was to provide us with a baseline template from which we could continuously improve our operations and maintain the exceptional standards of service that our residents and visitors have come to expect from us, and I feel we accomplished that goal.

In order to fulfill and provide comprehensive emergency services to the residents and visitors of the Lodi area, the Lodi Area Fire Department must be proactive, rather than reactive. The LAFD must continuously assess community needs, acknowledge and respond to the ever-changing needs of the community, collaborate on issues, problem solve, and develop viable solutions to whatever challenges arise. To accomplish this goal I have developed the following Strategic Planning Report. This document is designed to provide the department, the citizens of the community, and the municipality policy makers with a five year planning document capable of being evaluated, reviewed, and refined on an annual basis depending on our ability to meet the objectives listed in the plan.

The fire service always has, and always will, continue to evolve on a daily basis. The dynamic natures of emergent and non-emergent environments, constant community demands and needs, department staffing issues, and unstable economic conditions facing local municipalities has made it necessary for departments to assume a proactive stance in planning short, medium, and long term organizational goals. While we acknowledge our department may not fully achieve all of the stated goals within a five year period, we believe it is important to take the initiative to design a framework that will help guide our efforts in achieving these goals and ongoing challenges.

In closing, I would like to thank the members of the LAFD, the community, and the government officials for allowing me the opportunity to facilitate the development of a strategic plan that will guide the future of the Lodi Area Fire Department. As a department, we stand committed to accepting the challenge of cultivating these strategic goals into reality, enhancing the services we offer our residents, and reaching the vision we see for the future of the Lodi Area Fire Department.

Robert Annen, Fire Chief

Lodi Area Fire Department



The Lodi Area Fire Department has provided services to the community utilizing the same method since 1883. As the Fire Chief, I have identified the obvious fact that we have now come to a defining moment in our existence as a Volunteer Fire Department. This is an imperative moment that requires a fundamental review of our present status, and the formulation of a plan designed to assist us in reaching our future goals and to meet the service demands of our community.

The core questions that we are attempting to answer through the development of the strategic plan is, "How can we improve the Lodi Area Fire Department, and in what direction are we going as a department?" In order to compile the information required to answer these questions, we had to take a comprehensive look at all aspects of the department, including the services we offer to the community.

Based upon this thorough assessment, the strategic plan detailed on the following pages will set short, medium, and long term organizational goals and identify the objectives that will be required to meet them. As with any plan, we must recognize that the capacity to effectively achieve the identified goals significantly hinges on the ability of the department personnel to identify, acknowledge, and embrace the future vision of the department. I am hopeful our members are ready and willing to meet this challenge and support the goals and objectives identified in the plan.



## Executive Summary

As with any type of future planning, certain opinions have been identified and positively exploited in the development of this strategic plan. These assumptions identify the continued growth of the Lodi Area population, additional visitors to the community, a continued increase in requests for fire department services, and the evolution of State and National standards as concerns that may impact the future of our organization.

Current and future operations, plans, and goals cannot be met without proper staffing levels. Current and future staffing needs are projected in the staffing section of this plan. Goals to sustain the current level of personnel and the hiring of additional volunteers have been identified and documented. A proactive and positive approach to the future of our department in the areas of customer service, fire safety education, and enforcement of the State Fire Code have been developed and will remain at the forefront of our organizations future activities.

It is impossible for the members of our department to satisfactorily perform their required tasks without proper equipment, facilities, and apparatus. Therefore, our capital budget schedule needs to be designed to satisfy these obligations in a proactive and budget conscious manner. Replacement of our congested and inadequate fire station has been identified and is addressed in the plan as a high priority item.

The Lodi Area Fire Department has a reputation of utilizing a high quality internal training program developed and taught by our own personnel to cultivate the highest quality group of firefighters. This hard earned and well deserved standing highlights the quality of our training committee and the instructors within our department.

Going forward, it is our intention to expand and enhance the departments training program through a back-to-basics approach to fire operations that includes employing the latest methods and tools available in our service, in a manner that supports the enhancement of the delivery of our services and the safety of our personnel. We are focused on remaining at the cutting edge of evolving technology and operational competence through our well-developed, diversified training program.

Technology in the fire service continues to change at an extremely rapid pace. Our organization has been exceedingly proactive in identifying and adapting to these changes. Staying ahead of the technological curve to ensure we maintain and enhance our levels of productivity and efficiency will be a leading component of our future activities.

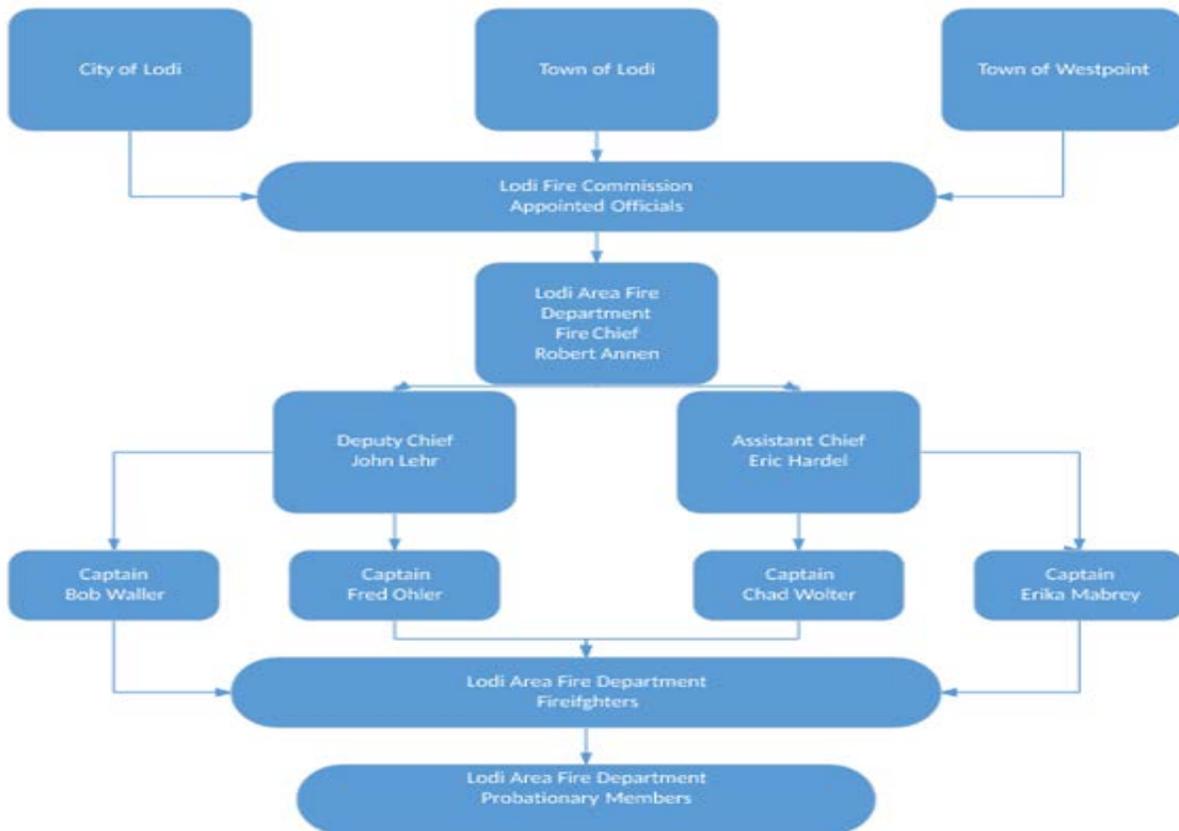
Our department provides a high level of quality fire suppression and technical rescue services to the Lodi community. The fire service profession has undergone a considerable change in the type of services it offers and the methods utilized to deliver them over the past several years. We have become a virtual one stop shop encompassing all types of emergency response needs. In reply to these realities our future emergency response strategy will be to develop and implement an action plan that provides for the continual upgrade of internal response capabilities, the frequent review and enhancement of mutual aid and automatic aid agreements with our neighboring municipalities, along with an enhanced effort to increase to exploit regional based programs and projects.



## Organizational Background

The Lodi Area Fire Department is a volunteer fire department that provides fire, technical rescue, and fire prevention and educational services to a population of approximately 8,000 year round residents residing in an area of 64 square miles. These services are provided from one fire station centrally located within the City of Lodi. The department consists of 29 volunteer firefighters which include: One (1) Chief of Department, one (1) Deputy Chief, one (1) Assistant Chief, four (4) Captains and 22 firefighters.

**LODI AREA FIRE DEPARTMENT ORGANIZATIONAL CHART 2016**





## Core Values

The members of the Lodi Area Fire Department are:

**Prepared for Duty**  
**Serving with Integrity**  
**Responding with Compassion**  
**Committed to Professional Excellence**

These statements of core values mean the following to the Lodi Area Fire Department:

**Prepared for Duty-** Our members will do everything possible to ensure that our department is at an optimum state of readiness when called upon to respond at a moments notice. Our members will be properly trained, equipped, supported, and focused on safe immediate response and customer service.

**Serving with Integrity-** This relates to how we conduct business. We acknowledge that truth, trust, and respect are the foundations of relationship building and delivery. Our members will work hard every day to maintain the highest professional standards and to earn the public trust through their actions.

**Responding with Compassion-** Our department is a people oriented organization focused on helping those in need. Our members will provide the highest level of fire and emergency services with utmost compassion and care to anyone in need.

**Committed to Professional Excellence-** The Lodi Area Fire Department will provide its members with the means, skills, and education to provide outstanding professional services. The organization will also achieve this excellence through a commitment to quality, respect for each person, and a workplace that is free of harassment, discrimination, and retaliation.



## Core Functions

### Administration:

The Fire Chief is responsible for the overall management of the Department, which includes delegating various functions, duties and tasks to the Deputy Chief, Assistant Chief, and Captains, working groups, and other individual personnel. This Fire Chief provides administrative control of the department, supervises the daily operations and activities of our members, directs personnel management activities, and coordinates all training events in a system designed to achieve our primary goal of protecting the lives and property of the residents and visitors to the Lodi Area.

### Fire Suppression:

Our personnel provide fire protection, public assistance, hazardous material mitigation, and technical rescue services to the Lodi Area and the surrounding communities as requested.

### Fire Prevention:

Lodi Area Fire Department is responsible for providing fire prevention/fire inspection services, fire safety education, plan reviews, and fire investigations under the mandate of local, state, and federal laws, regulations, and standards.



## Presumptions

To initiate our baseline strategic planning, certain assumptions regarding the department were made. We assumed the following:

- We will provide prompt, reliable service to our customers during any emergency and will train appropriately, respond rapidly, and adequately equip ourselves to mitigate all incidents.
- Our strategic plan will require periodic updates as events that shape the service demands of our community occur.
- We cannot meet the various demands and needs of the community alone.
- We need to network and communicate with other community agencies to ensure an effective, team oriented work environment and delivery of services.
- Changes of all types to the services we offer will continue to occur. It is our responsibility to identify, project, and plan to meet the challenges presented by these changes.
- We must ensure that we take every advantage to interact with the public and serve them in a manner that exceeds all expectations.
- We must ensure full cooperation with our mutual aid/MABAS division and take every opportunity to initiate regional partnerships and opportunities.
- We must be flexible enough to anticipate the needs of our community and appropriately adjust our services accordingly.
- We must prepare the next generation of department leaders through proper mentoring and succession planning.
- Training is a critical aspect of safe and effective operations. It is our duty to ensure our members are trained and certified to the highest possible levels.
- We shall assume elected officials support the efforts of our organization to provide world-class fire suppression, and fire inspection services.
- The level of services we offer is directly linked to the training, experience, and readiness of our personnel. It is our obligation to ensure we meet the expectations of the community and our personnel.
- We must ensure that department members support and maintain a work environment that promotes equality, equity, and integrity.



## Strategic Planning Topics

### Strategic Planning Topic #1 - Personnel

The Lodi Area Fire Department is comprised of an outstanding group of dedicated, well trained individuals who are without question the departments most valuable resource. Managing these personnel requires the finite balancing of the needs of the membership. When managing in this environment it is important to remember that the achievements of any department ultimately hinge upon the success and development of the employees within. In order to ensure the future solvency of our department, the continued development of our personnel, and the sustained delivery of professional, cost effective services to the community, we have developed the following objectives to enhance our capabilities within this strategic planning category.

#### Objective 1: Timeline – 12-36 months

Develop an organizational environment that promotes member commitment, loyalty, respect, and cooperation.

#### Related Tasks:

- Create committee of department personnel to develop a member recognition program.
- Strive to improve recruitment & retention of members
- Continue to support social functions.
- Foster teambuilding through training and social events.

#### Objective 2: Timeline – 6-24 months

Improve organizational communications.

#### Related Tasks:

- Look into possibly establishing a department newsletter.
- Clarify and enforce proper use of the chain of command.
- Create and utilize a department website for relaying information to personnel.
- Identify and establish official forum for the submission and consideration of new ideas.
- Evaluate and implement a variety of communication avenues to encourage open discussion of concerns, issues, and suggestions.
- Utilize improved communication practices to maintain high morale
- Ensure confidentiality of personal information.



## Strategic Planning Topics

### Strategic Planning Topic #2 - Staffing

The Lodi Area Fire Department provides prompt, high quality, cost efficient fire services to the residents of our community. The volunteer type system that we have utilized to deliver these services has performed adequately for many years. However, at this time a decline in the availability of our volunteers coupled with increasing requests for services has adversely impacted the ability of our department to meet the demands of the community and maintain the incident scene safety of our personnel at certain times. Currently, in order to maintain the comprehensive programs of public education, emergency response, facility maintenance, training, and apparatus maintenance, we have developed committees to attend to the aforementioned needs. All members of the department are assigned to at least one (1) committee, and are expected to actively participate in their respective committees. Due to the demand and workload, there are multiple volunteers that are on numerous committees, thus creating more of a time constraint for those individuals. This is a less than adequate situation that reduces our ability to complete tasks in a timely manner, limits overall productivity of our members, and promotes ineffective operations. The National Fire Protection Association (NFPA) sets national fire service response and staffing standards. While these standards are not law, they are generally considered as compliance documents for fire departments and are often adopted by OSHA and other State safety and health authorities. NFPA 1710 (Standard for the Organization and Deployment of Fire Suppression Operations), is a guiding document that specifies the minimum requirements for the operation and deployment of fire suppression, emergency medical services, and special operation responses. The fire response directive requires the minimum response of one engine company staffed by four (4) firefighters for the “first in” engine. On almost all calls, the Lodi Area Fire Department meets this standard, however, daytime staffing continues to be a logistical nightmare when it comes to staffing. We have implemented an “affiliate membership” program that allows firefighters that reside in other towns, and are members of their hometown department to volunteer at the Lodi Area Fire Department if their employers allow them to leave for calls during the day. This is one of many things that we are doing to try and increase daytime staffing. As the Lodi Area population continues to expand, and tourism continues to increase, it is leading to more demands for service from the Lodi Area Fire Department. Since 2013, our requests for response have increased by approximately 12%, with the continued growth of the Lodi Area, I believe that this number will continue to increase in the years to come. In the coming years, creating a full-time Fire Chief position will need to be explored, increased demand & workload are at an all time high, and it is too much for a volunteer Fire Chief to handle. The following objectives will be used and explored to address staffing.

#### Objective 1: Timeline – 6-24 months

Recruit and train call personnel as necessary.

#### Related Tasks:

- Refine and optimize the departments recruiting process.
- Utilize media outlets such as social media and newspapers to announce volunteer recruitment efforts.
- Increase benefits (LOSAP/Rate Increases) for volunteers.
- Evaluate response and training participation levels of volunteers and establish specific criteria. Require personnel to meet the criteria.
- Develop a target call member recruit profile, with a focus on availability and commitment
- Facilitate the ability of personnel to meet the required participation levels.
- Continue to train new members to FF I/II and EMT or EMR certification levels to assure the department is able to deliver effective core services.



**Objective 2:** Timeline – 6-60 months

Develop a staffing/response program designed to meet National standards and community needs.

**Related Tasks:**

- Utilize statistical data to review current response deficits.
- Evaluate current staffing and response protocols to identify methods to meet fire based minimum staffing and response requirements.
- Investigate the enhanced use of mutual aid/MABAS resources to improve fire based minimum staffing requirements.
- Strive to meet NFPA Standards

**Objective 3:** Timeline – 12-60 months

Upgrade current volunteer (part-time) Fire Chief position to full time..

**Related Tasks:**

- Provide statistical, research based, and budgetary documentation to the joint municipalities and Fire Commission to substantiate the creation and filling of this position.
- Provide substantiation for the creation and filling of this position to the residents of the community through the effective dissemination of accurate information.



## **Strategic Planning Topics**

### **Strategic Planning Topic #3 - Training**

The Lodi Area Fire Department has consistently provided high quality training with a system that supports a cooperative and interactive learning environment conducive to the needs of all members of our department. Consistent and unified instruction of this type unites our members in a constructive training atmosphere, and is a critical component of the overall safety and operational efficiency of our department. In keeping with our core training values of professionalism, excellence, and teamwork we have developed the following objectives to assist with enhancing the content and delivery methods of our training programs while ensuring the continued professional growth of our members.

#### **Objective 1:** Timeline – 6-60 months

Maximize use of external fire and ems instructors to deliver training programs.

##### **Related Tasks:**

- Evaluate the type of training programs requiring external instructors.
- Contact expert instructors and request proposals.
- Review and evaluate course proposals.
- Contract with instructors for program presentation.
- Schedule, facilitate, and support the training sessions.

#### **Objective 2:** Timeline - 0-12 months

Increase staff attendance at training sessions.

##### **Related Tasks:**

- Emphasize hands-on training as often as possible.
- Ensure training is specific to department mission.
- Utilize external expert instructors to ensure stimulating training sessions.
- Continue to improve the quality of training facilities, props, and resources.
- Implement a training program that allows for individualized, flexible training opportunities.

#### **Objective 3:** Timeline – 0-12 months

Facilitate the ability of the training committee to develop, conduct, and maintain department training programs.

##### **Related Tasks:**

- Provide adequate resources and funding to ensure program support.
- Establish a computer based training/record management system.



## **Strategic Planning Topics**

### **Strategic Planning Topic #4 – Fire Prevention/Inspection**

The Lodi Area Fire Department currently contracts out fire inspection duties and code enforcement to the company Fire Inspection Services. The assigned Inspector is responsible for conducting all fire inspections within the Lodi Area Fire District, in conjunction with direct partnership with the Chief of Department. We currently have an “in house” fire prevention program. Each year the Lodi Area Fire Department holds a “fire prevention day” at the fire station. On this day children ages K-5 come to the fire station and they are shown interactive demonstrations on whatever the theme is for that year. We also have several other events that we attend to promote fire safety & prevention. This proactive and customer service oriented approach and our commitment to ensure the daily life safety of our residents and visitors to the Lodi Area will be at the forefront of our future endeavors and goals.

#### **Objective 1:** Timeline – 12-60 months

Review operational effectiveness of outsourcing fire inspections, and fire prevention program to ensure all required tasks are completed in a cost-effective, efficient manner.

#### **Related Tasks:**

- Assess inspection requirements within the community to develop a definitive list of required inspections and accurate inspection cycles.
- Ensure Fire Inspection Services provides high quality, professional services to the community.
- Evaluate and ensure compliance with all State required inspections and mandates.
- Create the capability to move stored records and all future fire prevention inspection and related documents into a computer based system.
- Assess the possibility of creating an “in house” fire inspection program.
- Evaluate the benefits of having an “in house” fire inspection program.
- Support the continuing education of assigned members and provide adequate resources for task completion.
- Provide proactive support and guidance to current and future business owners in relation to fire safety compliance.

#### **Objective 2:** Timeline – 12-60 months

Re-evaluate our existing pre-plans, and how having an “in house” fire inspection program will enhance our ability to update pre-plans.

#### **Related Tasks:**

- Assess existing pre-plans and investigate the necessity of updating.
- Investigate purchasing and implementing fire inspection and fire pre-plan software system.
- Purchase additional laptops for exclusive use of fire inspection programs.
- Ensure successful implementation and continued review and assessment of system application.



## Strategic Planning Topics

### Strategic Planning Topic #5 – Fire Station

The Lodi Area Fire Department needs a new fire station. The existing fire station doesn't meet District needs and it hasn't for a long time. It severely lacks adequate apparatus space, offices, sleeping rooms, training facilities, and storage space. There is little to no potential for expansion. It doesn't have enough room for maneuvering trucks. It creates a hazard for emergency personnel and it puts emergency traffic into downtown Lodi creating a potential hazard instead of potentially onto a main artery which could reduce response times.

Our current fire station is extremely cluttered, leaving us with no space for storage of equipment or other necessary items. Our Model A fire truck is currently pinned up against a wall in a backside bay. Because of this current situation we are unable to store any apparatus in this bay. Up until 11/2014, the Model A truck was stored in a large, offsite storage shed. However, in 11/2014 the owner of the shed wanted the Model A removed so he could utilize the space again, leaving us no choice but to bring it back to the fire station, despite having virtually no room to store it or work on it. This truck is a significant part of the Lodi Area Fire Department's history, and disposing of it is not an option.

Our overall space in the apparatus bays is significantly inadequate. The bays are far too small for today's modernized apparatus, and are also non-compliant with current NFPA standards. In fact, when purchasing apparatus, we have to have the apparatus custom-made and downsized from the original size because "normal" sized apparatus will not fit in our bays. Having to do this costs us extra money every time we purchase a vehicle. There is very little space between the apparatus themselves, and the apparatus are extremely close to our personnel lockers. This creates numerous safety issues and hazards, thankfully, up to this point there have been no major issues, however, the potential is there for accident or injury. Additionally, the fire station is located on Main St. in downtown Lodi. We continuously experience hazards when trying to back our apparatus into their respective bays. We have had, and continue to have near accidents while attempting to back our apparatus in, despite the fact we have firefighters conducting traffic control and the apparatus have emergency lights flashing, vehicles continue to disregard their presence, or try and maneuver around our trucks while preparing to back in. Overall, the limited bay space we have creates numerous problems when it comes to buying apparatus, and raises significant potential safety hazards to our members. Additionally, the electrical system is not up to code, we have constant problems with blowing breakers.

We currently have one office. This office houses all fire inspection records, computers, personnel files among various other types of office equipment. The office is very small and cluttered, which creates problems when multiple people are trying to use the facilities, and record storage is a nightmare. It is now to the point where it is difficult to navigate through the office because of the size and the amount of office equipment that is required to have on premise. We need to have multiple offices available for use, and the Fire Chief should have his/her own office to conduct interviews, and ensure the integrity of confidential information. Our current situation does not allow us adequate space for any of the aforementioned issues.

The kitchen and meeting room are also smaller than needed. While the kitchen does have a stove, sink, and refrigerator, the overall size is far too small. The shortcomings in the kitchen make it difficult for us to prepare our membership meal on business meeting nights, and impossible to use to prepare for our holiday party and other special occasions. Currently, our meeting room barely seats the membership for business meetings and trainings. Any increases in membership will cause an inability to seat everyone adequately, not to mention seating is impossible for any special events that we host. The meeting room is also too small to conduct any



constructive training in. Given the fact there are no other rooms in the building that can hold trainings, it puts a constraint on the types of training we can conduct, especially during the winter months when we can't train outdoors.

The bathroom facilities are also outdated and inadequate, not to mention the fact that they are not ADA compliant. The sinks in each bathroom are very old and in need of replacement. There is shower in the men's bathroom, however it does not function properly and is most likely in need of complete replacement. There are times when showers are needed almost immediately after calls depending on what we encounter out in the field. Unfortunately, this is not currently available to us. Should there be a situation in which members had to be housed at the station, there would not be adequate showering facilities available to them.

As previously mentioned, our lack of space inhibits our ability to build and store training props, and limits our ability to train in house as a whole. The inability to build and store training props makes it very challenging to continue to conduct thorough and informative trainings on a nightly basis. Our lack of space also limits the maximum number of firefighters we can have on staff at one time, this being due to lack of locker space, as things sit right now, we are already hampering available locker space for storage of extra gear and equipment.

The exterior of the fire station is very aged, and it shows. The metal siding on all sides of the building is fading severely and is in need of replacement. The roof is over thirty five (35) years old, and is in need of almost immediate replacement. The section of blacktop in front of the station/apparatus bays is sinking badly from all of the wear and tear, and is now to the point where we have to accelerate just to back the apparatus into the bay. This is a safety hazard, not only for the person driving the apparatus, but for the firefighters in the vicinity. This section of blacktop in front of the apparatus bays needs to be replaced with concrete so it will withstand the weight of the trucks and not sink. The side parking lot (Marathon side) is in even worse shape, and is also in almost immediate need of significant repair or replacement. This side of the lot slopes down towards the fire station to a drain. Even after previous repairs, the parking lot continues to erode away, causing a hazard to anyone walking in that area. Parking for members is also a nightmare, as our parking lot is very small and doesn't have anywhere near the capacity to hold enough cars if every member shows up for a call. Currently, members have to try and find parking on Main St. which is often troublesome, or parking on the sidewalk on the 1<sup>st</sup> St. side of the Fire Station. Needless to say, this is not an ideal situation, and can create delays in response times. Quotations for the repairs needed have been obtained, and will be attached as a supplemental report to this plan.

Each year we budget roughly \$7,000 dollars in building maintenance funding. This money is used for general maintenance that is needed around the building. Items can range from apparatus bay door repairs or replacement, to light bulb replacements. In a nutshell, we use building maintenance monies to make every effort to keep the fire station in the best working condition possible. Despite having building maintenance funding, there are required repairs that go above and beyond what is in our budget. As we strive to keep the fire station in the best possible condition, the mere growth of the fire service as a whole has made our current facility too small and inadequate for operations.

As you can see from all of the aforementioned issues, the Lodi Area Fire Department is in dire need of a new fire station. As the fire service as a whole continues to modernize and change, we need to be able to evolve with it, and our current situation with our current fire station does not allow us to modernize and change. We are handcuffed due to lack of space and inadequate facilities to keep up with modernization and progression.

It is time that the Lodi Area Fire Department and Lodi Area EMS are housed in the same building, to clarify, being housed in the same building does not mean combining the organizations, but merely sharing the same building. Combining the organizations could be a possibility in the future, but this is not the right time for that to occur. Lodi Area EMS is experiencing a lot of the same issues we are facing at the Lodi Area Fire Department,



they are suffering from lack of space issues, along with inadequate office space, training facilities, sleeping quarters, and parking shortcomings.

Fiscally speaking, housing the Lodi Fire Department and Lodi Area EMS in the same building is the most fiscally responsible solution at this time. By doing this, the municipalities are only paying utilities for one (1) building rather than two (2) buildings. Not to mention, a new modernized building will be far more energy efficient, thus lowering monthly utility bills. These savings may not be realized initially, however years down the road the monies saved will be evidentially obvious. Repairs will be needed for only one (1) building rather than two (2) buildings, and with a newer building, maintenance costs will decrease for several years by not having to continue to repair aged facilities. The list goes on and on as to why this scenario makes the most sense fiscally. It is my hope that this vision is recognized and shared by the municipalities.

Fiscal reasons aside, it is most feasible to put both organizations in one building just for the mere fact of working conditions and relationships. The Lodi Area Fire Department and Lodi Area EMS have more cross trained members than ever before. If they were both in one (1) building, it would dramatically improve working relationships, and would allow for smoother tactical decisions and operations to occur. Currently, all of our cross trained members must make a decision, should I go to the fire department for this call, or should I go to EMS? Having both agencies in one (1) building would allow for a “one stop shop” for all Fire and EMS members to respond. With everyone under one roof, we can make an informed decision as to whether a cross trained member is needed to respond with Fire or EMS on that particular call. Currently, when responding to one place or the other for a call, neither agency has any idea what staffing levels are like at the other, which makes for a less than ideal situation for both agencies. At the end of the day, we are both there to achieve the same goal, so why not work hand in hand to achieve that goal? Having a shared facility will also promote and enhance the concept of cross training. With both agencies being under one roof working together will bring awareness to the need of having cross trained members. Currently, only cross trained members know how both departments work and operate, which is not an efficient way to run things. Another benefit to having both agencies under one roof is training. Being housed together will promote more efficient training with one another, thus creating a stronger bond and better working conditions.

All in all, it is time build a new combined Fire/EMS station. In order for both entities to continue to provide services that the community expects of them, this needs to happen. If we remain in our aged facilities, it will hamper our respective departments from keeping up with modernization, and our ability to strive to improve. It is fully realized by both departments that a new facility would be a significant expense, however we view this as a “need”, not a “want”. I look forward to discussing this topic, and hope that we can agree to move forward with this massive undertaking. There are several financing options, we just need to figure out which direction we want to go. The following objectives will be used to move forward with this project.

### **Objective 1:** Timeline – 0-60 months

Facilitate the planning & construction of a new joint Fire/EMS facility.

#### **Related Tasks:**

- Revise internal building committee working group to review current needs.
- Meet with design firm for project creation & review.
- If required revise design to fit current department needs.
- Present plan to Fire Commission, EMS Commission, Joint Municipalities.
- Lobby for required funding.



**Objective 2:** Timeline – 0-60 months

Creation of a substation in the Town of Lodi or Town of Dekorra.

**Related Tasks:**

- Organize a joint meeting with the Town of Lodi and Town of Dekorra.
- Create workgroup to review benefits of a substation in this area.
- Review financial impacts of the Town of Lodi and Town of Dekorra.
- Meet with design firm for project creation & review.
- Lobby for required funding

**Strategic Planning Topic #6 – Operating Budget**

Budget development, implementation, and management are some of the most challenging tasks facing today's fire service leaders. The economic difficulties that are afflicting communities across the nation have highlighted the critical responsibility placed on department administrators to ensure their organizations are capable of delivering effective emergency response services to their communities in a setting that endorses reduced funding and support. The Lodi Area Fire Department fully understands this issue and is particularly aware of our obligation to develop and implement a fiscally responsive financial plan that is respectful to the future needs of the department and to the municipalities ability to provide adequate funding.

In order to meet our commitment to future financial prudence in today's challenging budget environment we have developed the following objectives for inclusion within this planning topic.

**Objective 1:** Timeline – 0-60 months

Examine all department operations for efficiency and cost effectiveness.

**Related Tasks:**

- Review all department functions on a cost-benefit, efficiency based platform.
- Identify areas open to revision and redistribution of resources.
- Identify components available for implemented cost saving strategies.
- If available, revise department functions for increased efficiencies.
- Conduct monthly reviews of the department budget to maintain a high level of fiscal responsibility.

**Objective 2:** Timeline – 0-60 months

Continually explore revenue enhancement opportunities.

**Related Tasks:**

- Identify and apply for all appropriate individual and regional based grant opportunities.
- Utilize State contract pricing and purchasing groups as presented.
- Research, and apply for Federal grant funding.



## Strategic Planning Topics

### Strategic Planning Topic #7 – Capital Budget

The Lodi Area Fire Department needs to establish and maintain a capital budget plan that will help offset the costs of significant future purchases, such as, but not limited to:

- **Self Contained Breathing Apparatus (SCBA) Replacement. (Every 15 Years)**
- **Engine Replacement. (Per NFPA Standard Engines Can No Longer Be Front Line After 25 years)**
- **Other Apparatus Replacements As Needed.**
- **New Joint Fire/EMS Station.**
- **Emergency Building Repairs.**

The Lodi Area Fire Department needs a capital budget plan that identifies our short, medium, and long term needs, the method through which these purchases are completed gives our organization the opportunity to remain fluid in the scheduling of equipment acquisitions. Each year we will evaluate our capital budget to reflect our immediate fiscal year needs and available funding.

### Strategic Planning Topic #8 - Administration

The Fire Chief has the overall responsibility of managing all functions of Lodi Area Fire Department. To assist the Chief in accomplishing this task, line officers are assigned duties that they are required to complete. The Deputy Chief, Assistant Chief, and Captains main roles and responsibilities include: apparatus and equipment maintenance, responding to emergency incidents as required and directing personnel to ensure the organization continues to deliver excellent services to the Lodi Area.

The complexity of today's fire department operations, coupled with the administrative activities required to effectively manage the personnel and budget of a fire department, requires a multifaceted manager who has the ability to delegate tasks to staff members while at the same time creating and supporting a vision of future organizational excellence. The role of the Fire Chief includes the ability to research and evaluate new service delivery methods and standards, review and revise department operational needs.

This support includes the ability to research and evaluate new service delivery methods and standards, review and revise department operational needs, implement and sustain new technological enhancements, acquire new equipment and resources for required service upgrades, and develop and support new policies and procedures. To meet these new challenges we have developed the following objectives within this strategic planning category.

#### Objective 1: Timeline – 6-60 months

Revise Bi-Laws & SOG's to establish baseline documents detailing the requisite efficient and orderly operation of the department.

#### Related Tasks:

- Continue to revise & update department bi-laws & SOG's
- Provide revisions to department members.
- Enforce Rules & Regulations as required.



**Objective 2:** Timeline – 0-60 months

Ensure the department is provided adequate resources, equipment, and apparatus to maintain and enhance service delivery levels as required.

**Related Tasks:**

- Continually evaluate department equipment and apparatus in order to assure the availability of resources to meet response needs.
- Evaluate operational budget purchases against available funding in a priority based system.
- Evaluate and revise capital budget as necessary to meet current demands

**Objective 3:** Timeline – 6-60 months

Review and revise department involvement in community outreach activities based upon effectiveness and cost efficiency.

**Related Tasks:**

- Evaluate the relativity of all outreach programs as they relate to the mission of the department.
- Revise program delivery to increase efficiency and effectiveness.
- Create new programs to match community needs and priorities.
- Continue to deliver current menu of services/programs that meet community needs and priorities

## 8. Policy

City of Lodi  
2017 Budget  
Policy

Council Adopted Budget  
11/15/2016

- 8.1 Wisconsin State Statutes 65.90 Municipal Budgets
- 8.2 City of Lodi Ordinance 57-4 Budget Preparation and Adoption
- 8.3 City of Lodi Charter Ordinance No. 3 A Charter Ordinance Authorizing Partial Veto of Annual Budget
- 8.4 Resolution 13-08 A Resolution Regarding Use of the Tax Levy and Donated Funds to Pay Debt Service on Bonds for Construction of Pool
- 8.5 Resolution 12-02 A Resolution Assigning Funds, Sufficient to Fully Fund Liability for Post Employment Benefits
- 8.6 Resolution 12-91 A Resolution Adopting the Fund Balance Policy
- 8.7 Resolution 10-08 A Resolution Approving the Financial Policy and Procedure for the General Fund Contingency Fund Account
- 8.8 Resolution 16-94 A Resolution Setting Goals for the City of Lodi
- 8.9 Resolution 14-62 A Resolution Adopting the Budget Policy
- 8.10 Ordinance A-499 Amend Chapter 57 Entitled Finance to Add Motor Vehicle Registration Fee
- 8.11 Resolution 16-117 A Resolution Amending 2017 Goals for the City of Lodi

**65.90 Municipal budgets.**

(1) Unless otherwise provided, in this section, "municipality" means each county other than counties having a population of 500,000 or more, each city, excepting cities of the 1st class, village, town, school district, technical college district and all other public bodies that have the power to levy or certify a general property tax or budget. Every municipality shall annually, prior to the determination of the sum to be financed in whole or in part by a general property tax, funds on hand or estimated revenues from any source, formulate a budget and hold public hearings thereon.

(2) Such budget shall list all existing indebtedness and all anticipated revenue from all sources during the ensuing year and shall likewise list all proposed appropriations for each department, activity and reserve account during the said ensuing year. Such budget shall also show actual revenues and expenditures for the preceding year, actual revenues and expenditures for not less than the first 6 months of the current year and estimated revenues and expenditures for the balance of the current year. Such budget shall also show for informational purposes by fund all anticipated unexpended or unappropriated balances, and surpluses.

**(3)**

(a) A summary of the budget required under sub. (1) and notice of the place where the budget in detail is available for public inspection and notice of the time and place for holding the public hearing thereon shall be published as a class 1 notice, under ch. 985, in the municipality at least 15 days prior to the time of the public hearing except that:

1. In towns a summary of the budget required under sub. (1) and notice of the time and place of the public hearing thereon shall be posted in 3 public places at least 15 days prior to the time of the public hearing.

2. Any school district reproducing and providing general distribution within the district of an annual report incorporating a budget summary at least 15 days prior to the annual meeting is exempt from the notice requirements of this paragraph.

3. A common school district, as defined under s. 115.01 (3), shall publish a class 1 notice, under ch. 985, as required under this paragraph, at least 10 days prior to the time of the public hearing thereon.

(b) Any budget summary required under par. (a) shall include all of the following for the proposed budget and the budget in effect, and shall also include the percentage change between the budget of the current year and the proposed budget:

1. For the general fund, all expenditures in the following categories:

- a. General government.
- b. Public safety.
- c. Public works.
- d. Health and human services.
- e. Culture, recreation and education.
- f. Conservation and development.
- g. Capital outlay.
- h. Debt service.
- i. Other financing uses.

2. For the general fund, all revenues from the following sources:

- a. Taxes.
- b. Special assessments.
- c. Intergovernmental revenues.
- d. Licenses and permits.
- e. Fines, forfeitures and penalties.

- f. Public charges for services.
- g. Intergovernmental charges.
- h. Miscellaneous revenue.
- i. Other financing sources.

3. Revenue and expenditure totals for each impact fee that is imposed by a municipality.

4. All beginning and year-end governmental and proprietary fund balances.

5. The contribution of the property tax to each governmental fund and to each proprietary fund that receives property tax revenue and the totals for all funds.

6. Revenue and expenditure totals, by fund, for each governmental fund, and for each proprietary fund and the revenue and expenditure totals for all funds combined.

**(bm)** Any budget summary created under par. (a) shall include an itemization of proposed increases and decreases to the current year budget due to new or discontinued activities and functions.

**(c)** The department of public instruction under s. 115.28, the department of revenue under s. 73.10 and the technical college system board under s. 38.04 shall encourage and consult with interested public and private organizations regarding the budget summary information required under pars. (a) and (b). The department of public instruction and the technical college system board shall specify the revenue and expenditure detail that is required under par. (b) 1. and 2. for school districts and for technical college districts.

**(d)** A municipality may publish any additional budget summary information that its governing body considers necessary, but the additional information shall be reported separately from the information required under pars. (a), (b) and (bm).

**(4)** Not less than 15 days or, in the case of common school districts as defined under s. 115.01 (3), not less than 10 days, after the publication of the proposed budget and the notice of hearing thereon a public hearing shall be held at the time and place stipulated at which any resident or taxpayer of the governmental unit shall have an opportunity to be heard on the proposed budget. The budget hearing may be adjourned from time to time. In school districts holding an annual meeting the time and place of the budget hearing shall be the time and place of the annual meeting.

**(5)**

**(a)** Except as provided in par. (b) and except for alterations made pursuant to a hearing under sub. (4), the amount of tax to be levied or certified, the amounts of the various appropriations and the purposes for such appropriations stated in a budget required under sub. (1) may not be changed unless authorized by a vote of two-thirds of the entire membership of the governing body of the municipality. Any municipality, except a town, which makes changes under this paragraph shall publish a class 1 notice thereof, under ch. 985, within 10 days after any change is made. Failure to give notice shall preclude any changes in the proposed budget and alterations thereto made under sub. (4).

**(b)** A county board may authorize its standing finance committee to transfer funds between budgeted items of an individual county office or department, if such budgeted items have been separately appropriated, and to supplement the appropriations for a particular office, department, or activity by transfers from the contingent fund. Such committee transfers shall not exceed the amount set up in the contingent fund as adopted in the annual budget, nor aggregate in the case of an individual office, department, or activity in excess of 10 percent of the funds originally provided for such office, department, or activity in such annual budget. The publication provisions of par. (a) shall apply to all committee transfers from the contingent fund.

**(6)** As part of the annual budget required under sub. (1), the governing body of any municipality and of any county having a population of 500,000 or more may establish and maintain, and levy a tax for, a liability reserve fund for the purpose of paying liability claims against the municipality or premiums on insurance to pay such claims. The governing body may allow amounts appropriated to the fund to accumulate from year to year. The annual taxes levied for this purpose may not exceed the level necessary

to collect the amount recommended by an actuary, in accordance with generally accepted actuarial principles, that will be sufficient to pay any insurance premiums and the uninsured portion of claims that are anticipated to be made based on occurrences during the year in which the tax is collected. Payment of claims and premiums may either be made directly from the reserve account or appropriations may be made from the reserve account to an operating account for such payments. No other transfers may be made from the fund except in accordance with the procedure specified in sub. (5) (a) and unless:

(a) If the fund is to be dissolved, an actuary has determined that all claims that are to be paid from the fund have been paid or a sufficient reserve has been created from the fund to pay such claims; or

(b) If the fund is to be continued and the types of claims or the amount of coverage of claims by the fund is to be reduced, an actuary has determined, under generally accepted actuarial principles, that the balance in the fund exceeds the amount necessary to pay claims and premiums and the amount transferred is not more than the excess amount.

**History:** 1971 c. 40, 154; 1971 c. 211 ss. 77, 124; 1973 c. 224; 1975 c. 224; 1977 c. 418; 1981 c. 203; 1985 a. 225; 1987 a. 314, 377; 1989 a. 31; 1991 a. 39, 189; 1993 a. 399; 1995 a. 27, s. 9145 (1); 1997 a. 27; 2005 a. 477; 2009 a. 177.

Under sub. (5), the vote of two-thirds of a board's entire membership is needed to transfer funds from a contingency fund to use for a purpose not anticipated in the budget. 76 Atty. Gen. 145.

**§ 57-4. Budget preparation and adoption.**

**A.** Information to be filed by department heads.

**[Amended 10-10-2006 by Ord. No. A-361]**

**(1)** On or before November 1 of each year, each officer, department, or board shall file with the City of Lodi Director of Finance and Human Resources:

**(a)** An itemized statement of disbursements made to carry out the powers and duties of the office, department or board during the preceding fiscal year and a detailed statement of the receipts and disbursements on account of any special fund under the supervision of the office, department or board during the year and the condition and management of those funds; and

**(b)** Detailed estimates of the same matters for the current fiscal year and for the ensuing fiscal year.

**(2)** The statements shall be presented in the form prescribed by the Director of Finance and Human Resources.

**B.** Finance Committee consideration. The Finance Committee shall consider the departmental estimates in consultation with the department head and shall then determine the total amount to be recommended in the budget for the department or activity.

**C.** Preparation and submission of proposed budget. On or before the third Tuesday in November of each year, the Finance Committee shall prepare and submit to the Council a proposed budget of the City for the ensuing fiscal year. The proposed budget shall include:

**(1)** The expense of conducting each department and activity of the City for the ensuing fiscal year and corresponding items for the current year and last preceding fiscal year, with reasons for increases and decreases recommended as compared with appropriations for the current year.

**(2)** An itemization of all anticipated income of the City from sources other than general property taxes and bond issues, with a comparative statement of the amounts received by the City from each of the same or similar sources for the last preceding and current fiscal years.

**(3)** An estimate of the amount of money to be raised from general property taxes which, with income from other sources, will be necessary to meet the proposed expenditures.

**(4)** Other information as may be required by the Council and by state law.

- D.** Draft of appropriation resolution. The Finance Committee shall submit to the Council, at the time the annual budget is submitted, the draft of an appropriation resolution providing for the expenditures proposed for the ensuing fiscal year.
- E.** Publication of budget; hearing on budget. The Clerk shall publish as a Class 1 notice, under Ch. 985, Wis. Stats., a budget summary in the form prescribed by the Finance Committee and by § 65.90(3)(b), Wis. Stats. The notice shall also indicate where the proposed budget in detail is available for public inspection and the time and place at which a public hearing on the proposed budget is to be conducted. The Council shall, not less than 15 days after publication of the budget summary, hold a public hearing on the proposed budget. The public hearing will be held on or before the first Tuesday in December. Following the public hearing, the proposed budget may not be changed without the requirement of a two-thirds vote as provided under § 65.90(5)(a), Wis. Stats.
- F.** Transfer of an unencumbered balance of an appropriation. Upon recommendation of the Finance Committee, the Council may at any time by a two-thirds vote of the entire membership transfer any portion of an unencumbered balance of an appropriation to any other purpose or object. Notice of the transfer shall be given by publication within 10 days thereafter in accord with § 65.90(5)(a), Wis. Stats.
- G.** Expenditures limited by appropriation resolution. No money shall be drawn from the treasury of the City, nor shall any obligation for the expenditure of money be incurred, except in pursuance of the annual appropriation resolution or that resolution when changed as authorized by Subsections **E** and **F** of this section. At the close of each fiscal year, any unencumbered balance of a general fund appropriation shall revert to the general fund and shall be subject to reappropriation.

**CHARTER ORDINANCE NO. 3**

**A CHARTER ORDINANCE AUTHORIZING PARTIAL VETO OF ANNUAL BUDGET**

A charter ordinance (being subject to home rule provisions of sec. 66.0101 of the Wisconsin statutes) to supplement the power of veto of the mayor of the City of Lodi by enabling such officer to disapprove any item or items of the annual budget.

**WHEREAS**, no specific authorization in the Wisconsin statutes or local ordinances enables the mayor to make partial veto of the annual budget, and

**WHEREAS**, the "all of none" nature of the present veto power precludes the exercise of judgment and criticism as to individual items without endangering the whole budget and threatening the fiscal management of the municipality, and

**WHEREAS**, the details of enacting an annual budget for a municipality are in addition peculiarly of local concern,

**NOW, THEREFORE**, the Common Council of the City of Lodi do ordain as follows:

SECTION 1.A The mayor may veto any item or items in the annual budget under the control of the common council, and upon vetoing any item the mayor shall return the budget to the clerk with his or her objections to the items in writing and his or her reasons therefore. Immediately on filing any item veto with the clerk, the mayor shall issue a call for a special meeting to be held within two days of the filing for purposes of considering and acting on the items vetoed.

B. The common council shall vote on each item vetoed by the mayor separately. If the mayor's veto is not overridden by a 2/3 vote of the council, it shall affect only the items so vetoed. The council may thereupon proceed, upon an affirmative vote of a majority of the alderpersons, to adopt a substitute for the item vetoed which shall be separately submitted to the mayor subject to his or her veto. All items not vetoed by the mayor and all items vetoed by the mayor but overridden by the council shall constitute the budget and be in full force.

SECTION 2. The power of partial veto shall be in addition to the authority granted the mayor under sec. 62.09(8) of the Wisconsin statutes and shall supplement the budget procedures for cities set forth in ch. 65 of the statutes. Insofar as Sec. 62.09(8)(c), Stats., or any other section of the Wisconsin statutes grants any limitation on the power of partial veto by the mayor of items in the budget, election is hereby made that this limitation shall not apply to the City of Lodi. However, this ordinance shall not repeal any of the powers granted by sec. 62.09(8)(c). Stats.

SECTION 3. All ordinances or parts of ordinances contravening the provisions of this ordinance are hereby repealed.

SECTION 4. Subject to the petition provisions of sec. 66.0101(5), Stats., this ordinance shall be in full force and effect 60 days after its passage and publication.

Adopted the 3<sup>rd</sup> day of February, 2004

  
Paul F. Fisk, Mayor

Attest:   
Adele M. Van Ness, City Clerk

CHARTER ORDINANCE NO. 3 – A CHARTER ORDINANCE AUTHORIZING PARTIAL VETO  
OF ANNUAL BUDGET

Record of February 3, 2004 Common Council Vote:

Philip Baebler - aye

Judy Brownrigg - aye

Martin Maier - aye

James Mitchell - aye

Roger Severson - aye

Kim J. Slezak - aye

Published in The Lodi Enterprise

Date: 2/12/04

Certified copy filed with the Secretary of State

Date: 4/1/04

CHARTER ORDINANCE NO. 3

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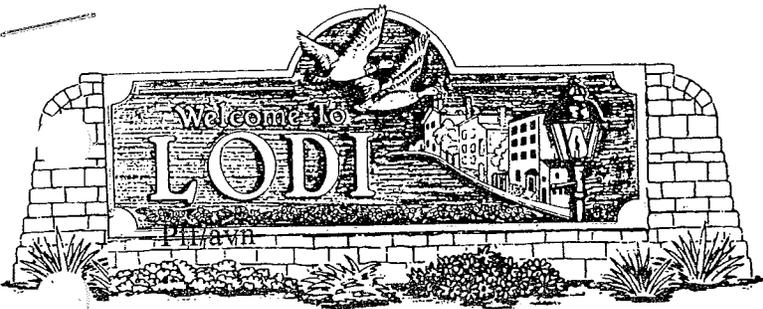
SECTION 4. Subject to the petition provisions of sec. 66.0101(5), Stats., this ordinance shall be in full force and effect 60 days after its passage and publication.

Adopted the 3<sup>rd</sup> day of February, 2004 on a roll call vote of 6 ayes and 0 nays.

Paul F. Fisk, Mayor

Attest: Adele M. Van Ness, City Clerk

CITY OF LODI FOR PUBLICATION Date Submitted: 2/9/04 Date(s) for Publication: 2/12/04 Reviewed By: [Signature] Approved By: [Signature]



CITY OF LODI  
130 S. Main St.  
Lodi, Wisconsin 53555-1120

Tel (608) 592-3247  
Fax (608) 592-3271

April 1, 2004

Office of the Secretary of State  
30 W. Mifflin St.  
Madison WI 53703

I have enclosed for filing with you as required by Section 66.0101 (3), Wisconsin Statutes a certified copy of Charter Ordinance Number 3 enacted by the City of Lodi on February 3, 2004.

Sincerely,

A handwritten signature in cursive script that reads "Adele M. Van Ness".

Adele M. Van Ness  
Clerk, City of Lodi

/avn  
encl:

CC: Michael W. Smith, City Attorney ✓  
Paul F. Fisk, Mayor

**FILE COPY**

**CERTIFICATION**

The attached CHARTER ORDINANCE No. 3 is a full, true and correct copy of the original of file and of record in this office and has been compared by me.

Attest: 4/1/04

Adele M. Van Ness  
Adele M. Van Ness, City Clerk

**FILE COPY**

**City of Lodi**

2/12

**CITY OF LODI  
PUBLIC NOTICE  
CHARTER ORDINANCE NO. 3  
A CHARTER ORDINANCE AUTHORIZING PARTIAL VETO OF ANNUAL BUDGET**

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WHEREAS, the "all or none" nature of the present veto power precludes the exercise of judgment and criticism as to individual items without endangering the whole budget and threatening the fiscal management of the municipality, and

WHEREAS, the details of enacting an annual budget for a municipality are in the hands of the governing body of the municipality;

The following is a sample of the official ballots:

leave a mark in the space provided for the elector to declare to the presiding official that he or she is unable to read, has difficulty reading, writing, or understanding English, or that due to disability is unable to cast his or her ballot. The selected individual rendering assistance may not be the elector's employer or an agent of that employer or an officer or agent of a labor organization which represents the elector.

An elector may select an individual to assist in casting his or her vote if the elector declares to the presiding official that he or she is unable to read, has difficulty reading, writing, or understanding English, or that due to disability is unable to cast his or her ballot. The elector shall leave the sleeve, insert the ballot in the ballot box and discard the sleeve, or deliver the ballot to an inspector for deposit. The elector shall leave the polling place promptly.

After an official marksense ballot is marked, it shall be inserted in the security sleeve so the marks do not show. After casting his or her vote, the elector shall leave the booth, insert the ballot in the ballot box and discard the sleeve, or deliver the ballot to an inspector for deposit. The elector shall leave the polling place promptly.

State of Wisconsin, Columbia County - SS

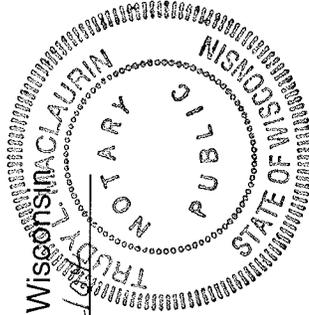
Wayne P. Toske, being duly sworn, deposeseth and says that he is the General Manager of **The Lodi Enterprise**, a weekly newspaper printed and published in the City of Lodi, in said county, and that a notice, a copy of which is hereunto annexed, was published in said newspaper for ONE successive weeks, commencing on the 12TH day of FEBRUARY, 2004, and ending on the \_\_\_\_\_ day of \_\_\_\_\_,

*Wayne P. Toske*

Subscribed and sworn to before me on the 24th day of Feb., 2004.

*Ludy L. MacLaurin*

Notary Public, Jefferson County, Wisconsin  
My commission expires 9/13/12



**RESOLUTION 13-08**

**A Resolution Regarding Use of the Tax Levy and Donated Funds to Pay  
Debt Service on Bonds for Construction of Pool**

**WHEREAS**, the City of Lodi is in the design and fund raising phase of replacing the swimming pool in Goeres Park since the current pool no longer meets the standards set by the State of Wisconsin; and

**WHEREAS**, the City Council has appointed both a Design Committee and a Fund Raising Committee and approved contracts with MSA Professional Services (for the design work) and Boris Frank Associates (for the development of a fund raising plan and other services); and

**WHEREAS** the City of Lodi has received donations in excess of \$525,000 for this project; and

**WHEREAS**, the City of Lodi adopted Resolution 12-11 declaring official intent to reimburse expenditures from proceeds of borrowing for this project. The Resolution authorizes reimbursements up to \$2,000,000; and

**WHEREAS**, Ehlers & Associates, Inc, the City's financial advisor, has developed a debt schedule (see Attachment A) which shows estimated principal and interest. The assumptions used in development of the schedule are

1. General Obligation Bonds in the amount of \$2,100,000
2. No payments in 2013
3. Flat payments for term of bonds
4. 20-year bonds; and

**WHEREAS**, The City currently has general obligation debt with debt service that will significantly drop off in 2023, and

**WHEREAS**, contributions from the Pool Donation Fund in the amount of \$930,000 will allow the City to maintain a debt tax rate of 1.00 or less for the life of the existing and proposed bonds (see Attachment A).

**NOW, THEREFORE BE IT RESOLVED**, the City of Lodi will use the tax levy to pay a portion of the principal and interest on any bonds issued for the construction of a new swimming pool to be located in Goeres Park.

**AND BE IT FURTHER RESOLVED**, The fund raising committee is charged with raising \$930,000 to contribute to the debt service for the first nine years of the bonds used to construct a new swimming pool in Goeres Park, according to the following schedule:

2014	\$115,000
2015	\$116,000
2016	\$112,000
2017	\$110,000

2018	\$108,000
2019	\$106,000
2020	\$100,000
2021	\$ 90,000
2022	\$ 73,000

Adopted this 5th day of February, 2013 by the Common Council of the City of Lodi, Wisconsin.

  
Paul F. Fisk, Mayor

Attest:   
Adele M. Van Ness, Clerk

**Attachment A to Resolution 13-08  
City of Lodi  
General Debt Service**

Year	Current			Share of Pool P&I					Projected			
	Total Current	Equalized Valuation	Tax Rate for Debt Service	\$2.1 Million Pool Bonds*			Donated Funds	City Portion	Additional Tax Rate for Debt Service	Projected Tax Levy	Portion of Tax Levy Due to New Debt	Total Tax Rate for Debt Service
	P&I	Projection*		Principal	Interest	Total P&I						
2013	209,127	231,918,500	0.90									
2014	201,457	233,078,093	0.86	55,000	90,839	145,839	115,000	30,839	0.13	1,621,523	2%	1.00
2015	200,052	234,243,483	0.85	90,000	59,685	149,685	116,000	33,685	0.14	1,629,631	2%	1.00
2016	198,296	235,414,700	0.84	90,000	58,560	148,560	112,000	36,560	0.16	1,637,779	2%	1.00
2017	200,870	237,768,847	0.84	90,000	57,233	147,233	110,000	37,233	0.16	1,654,157	2%	1.00
2018	203,116	240,146,536	0.85	90,000	55,685	145,685	108,000	37,685	0.16	1,670,698	2%	1.00
2019	200,343	242,548,001	0.83	95,000	53,902	148,902	106,000	42,902	0.18	1,687,405	3%	1.00
2020	197,109	244,973,481	0.80	95,000	51,864	146,864	100,000	46,864	0.19	1,704,279	3%	1.00
2021	188,839	247,423,216	0.76	100,000	49,526	149,526	90,000	59,526	0.24	1,721,322	3%	1.00
2022	175,739	249,897,448	0.70	100,000	46,901	146,901	73,000	73,901	0.30	1,738,535	4%	1.00
2023	52,928	252,396,423	0.21	105,000	43,997	148,997		148,997	0.59	1,755,921	8%	0.80
2024	51,530	254,920,387	0.20	105,000	40,853	145,853		145,853	0.57	1,773,480	8%	0.77
2025		257,469,591	0.00	110,000	37,508	147,508		147,508	0.57	1,791,215	8%	0.57
2026		260,044,287	0.00	115,000	33,901	148,901		148,901	0.57	1,809,127	8%	0.57
2027		262,644,730	0.00	120,000	30,041	150,041		150,041	0.57	1,827,218	8%	0.57
2028		265,271,177	0.00	120,000	26,021	146,021		146,021	0.55	1,845,490	8%	0.55
2029		267,923,889	0.00	125,000	21,849	146,849		146,849	0.55	1,863,945	8%	0.55
2030		270,603,128	0.00	130,000	17,437	147,437		147,437	0.54	1,882,585	8%	0.54
2031		273,309,159	0.00	135,000	12,772	147,772		147,772	0.54	1,901,411	8%	0.54
2032		276,042,250	0.00	140,000	7,849	147,849		147,849	0.54	1,920,425	8%	0.54
2033		278,802,673	0.00	145,000	2,661	147,661		147,661	0.53	1,939,629	8%	0.53
2034		281,590,700	0.00						0.00			0.00
	<u>2,079,407</u>			<u>2,155,000</u>	<u>799,084</u>	<u>2,954,084</u>	<u>930,000</u>	<u>2,024,084</u>		<u>36,989,233</u>	5%	

\* Data from Ehlers & Associates, Inc.

**RESOLUTION 12-02**

**A Resolution Assigning Funds Sufficient to Fully Fund Liability for Post  
Employment Benefits**

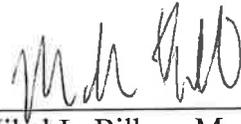
**WHEREAS** the Governmental Accounting Standards Board (GASB) has adopted a new standard (GASB 54) requiring new classifications of fund balance; and

**WHEREAS** the City adopted a Fund Balance Policy requiring funding of its post employment benefit of sick leave conversion to insurance premiums; and

**WHEREAS** the amount of the liability at year-end cannot be accurately estimated until the final payroll in December;

**BE IT RESOLVED** by the Common Council of the City of Lodi, Columbia County, Wisconsin that the assignment of funds in the General Fund sufficient to fully fund the post employment benefit for General Fund employees is hereby adopted.

Adopted by the Common Council of the City of Lodi, Wisconsin on this 3<sup>rd</sup> day of January, 2012.



\_\_\_\_\_  
Mikel L. Bilkey, Mayor

Attest:

  
Adele M. Van Ness, City Clerk

**RESOLUTION 12-91**

**A Resolution Amending the Fund Balance Policy**

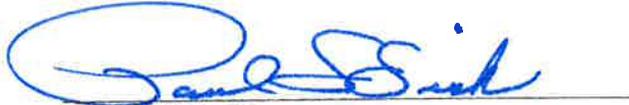
**WHEREAS** the City strives to maintain fund balances at appropriate levels; and

**WHEREAS** the current policy establishes a minimum amount of fund balance;  
and

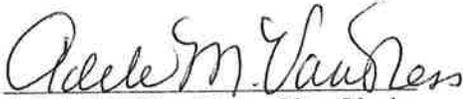
**WHEREAS** it is desirable to have a cap on unassigned fund balance;

**NOW THEREFORE BE IT RESOLVED** by the Common Council of the City of Lodi, Columbia County, Wisconsin that the attached fund balance policy is hereby amended as shown in Attachment A

Adopted by the Common Council of the City of Lodi, Wisconsin on this 4<sup>th</sup> day of December, 2012.



Paul F. Fisk, Mayor

Attest:   
Adele M. Van Ness, City Clerk

City of Lodi  
Fund Balance Policy

**1. Purpose**

- 1.1 The City of Lodi finds that it is essential to maintain an adequate level of fund balance in order to:
- 1.1.1 Adapt to revenue shortfalls and/or unanticipated expenditures
  - 1.1.2 Help ensure stable tax rates, and
  - 1.1.3 Provide a measure of liquidity for normal operations while at the same time keeping the City's long range investments intact

**2. Policy**

- 2.1 The City will implement Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Fund Balance Type Definitions*, for year ending December 31, 2011.
- 2.2 Unassigned fund balance (one time resources) will not be used to cover ongoing costs
- 2.3 A fund will be set aside to cover sick leave conversion obligations
- 2.4 A working capital fund shall be maintained to help cover revenue shortfalls, unanticipated expenditures, stabilize the tax rate, and provide liquidity.

**3. Unassigned Fund Balance**

- 3.1 At year-end, unused appropriations will lapse to unassigned fund balance unless otherwise designated by Council to carry forward to the next budget year.
- 3.1.1 During the preparation of the budget for the subsequent year, a plan shall be approved by Council for the usage of this unassigned fund balance
  - 3.1.2 This usage shall be limited to:
    - 3.1.2.1 Funding of capital outlay, being specific on purpose and timing of said outlay
    - 3.1.2.2 Repayment of debt
    - 3.1.2.3 Reduction of tax levy
    - 3.1.2.4 One-time, or very infrequently recurring, expenditures
- 3.2 Capital project appropriations will automatically carry forward from year to year until the project is completed or discontinued

**4. Sick Leave Conversion Obligations**

- 4.1 The City specifically intends that future obligations related to sick leave conversion be, at a minimum, funded at 50% of the estimated liability to be accumulated at 10% or more per year starting with the year-ending December 31, 2011. These funds will be considered assigned fund balances as defined under GASB Statement No. 54.

**5. Working Capital**

- 5.1 The City shall maintain a minimum of three (3) months of budgeted expenditures within the General Fund for working capital.
- 5.1.1 Budgeted expenditures shall be defined as
    - 5.1.1.1 Total budgeted operating and debt expenditures for all governmental funds in the most recently adopted budget
    - 5.1.1.2 Total budgeted expenditures for capital purchases shall be excluded
    - 5.1.1.3 Any budgeted debt expenses funded through bond proceeds shall be excluded
- 5.2 Use of the working capital shall only be allowed by a majority vote of the Common Council and for the following purposes:

Res. 12-91, Attachment A

City of Lodi  
Fund Balance Policy

- 5.2.1.1 To prevent the use of short-term borrowing due to timing of cash flows
- 5.2.1.2 To take advantage of a significant benefit to the City that there would otherwise be no funding for
- 5.2.1.3 To continue City operations in the case of shortfalls caused by deficient revenues or unforeseen expenses
- 5.2.1.4 To cover the cost of an unfunded item or service essential for the public good
- 5.3 Should the working capital fall below the three (3) months of budgeted expenditures level, the City shall approve a plan to restore the fund to the three (3) months level and the timeframe anticipated to do so
- 5.4 The working capital assignment shall be approved by Council

**6. Maximum Unassigned Fund Balance**

- 6.1 The City shall maintain a maximum of three (3) months of budgeted expenditures within the unassigned General Fund balance.
  - 6.1.1 Budgeted expenditures shall be defined as
    - 6.1.1.1 Total budgeted operating and debt expenditures for all governmental funds in the most recently adopted budget
    - 6.1.1.2 Total budgeted expenditures for capital purchases shall be excluded
    - 6.1.1.3 Any budgeted debt expenses funded through bond proceeds shall be excluded
- 6.2 Any amount at year-end in excess of this amount will be transferred without further authorization to the Capital Projects Fund.

**7. Coverage**

- 7.1 GASB Statement No. 54 and this policy pertain only to governmental funds.  
Governmental Funds include the General Fund, Special Revenue Funds (such as the Library Fund), Capital Projects Fund, Debt Service Funds, and Permanent Funds (such as Trust Funds)

**8. Reporting**

- 8.1 Fund balance will be displayed in the following classifications depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:
  - 8.1.1 Nonspendable fund balance – amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund)
  - 8.1.2 Restricted fund balance – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation
  - 8.1.3 Committed fund balance – amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint

Res. 12-91, Attachment A

City of Lodi  
Fund Balance Policy

- 8.1.4 Assigned fund balance – amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority
- 8.1.5 Unassigned fund balance – amounts that are available for any purpose; these amounts are reported only in the General Fund

**RESOLUTION 10-08**

**A Resolution Approving the Financial Policy and Procedure for the  
General Fund Contingency Fund Account**

**WHEREAS**, each year the City of Lodi prepares an annual operating budget;

**WHEREAS**, there is the possibility of circumstances changing during the year that require funding for expense items that were not included in the approved budget for that year.

**NOW, THEREFORE BE IT RESOLVED**, that the Common Council of the City of Lodi, Columbia County, Wisconsin approves the financial policy and procedure that defines the requirements for establishing and using contingency account funds stated in the City of Lodi Financial Policy and Procedure #3.

Adopted this 19<sup>th</sup> day of January 2010 by the Common Council of the City of Lodi, Wisconsin.



\_\_\_\_\_  
Mikel L. Bilkey, Mayor

Attest:   
Adele M. Van Ness, City Clerk

City of Lodi  
Financial Policy/Procedure #3

**Subject:** General Fund Contingency Fund Account Handling

**General:** Each year during the annual budgeting process a certain dollar amount is established in a contingency account that is to cover non budgeted emergency type expenditures

**Procedures:** In order to achieve the objectives of this policy, the following guidelines shall be adhered to:

1. The director of Finance will recommend the dollar amount to be budgeted in the contingency account.
2. The amount recommended is either approved or adjusted by the Finance committee during the budget review process.
3. Approval of the General Fund Budget by the Common council indicates approval of the contingency fund account.
4. Request to use the funds in this account must be submitted to the Finance committee and be placed on the agenda of the next scheduled meeting.
5. The responsibility of the Finance Committee is to either approve or reject the request. If the Committee approves the request it will recommend that the Common Council approve the use of contingency funds for the request. If the request is denied the request does not get recommended for passage by the Common Council. For the Common Council to approve the request 2/3 of the entire council members must vote to approve.
6. If the request is approved the Director of Finance will adjust the budget to reflect the approve request.
7. This policy will be reviewed by the Finance Committee every three years following adoption or sooner at the direction of the Common Council.

**Date Approved:** 1-19-2010

**Review Date:** 1-1-2013

## RESOLUTION 16-94

### A Resolution Setting Goals for the City of Lodi

**WHEREAS**, in 2015, the Alders of the City of Lodi discussed various ideas for the City; and,

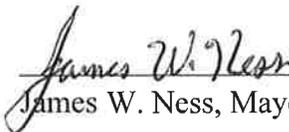
**WHEREAS**, in 2016, the Alders of the City of Lodi reviewed previously established goals; and,

**WHEREAS**, with consideration, the Alders amended the list of shared goals to add additional goals.

**NOW, THEREFORE BE IT RESOLVED**, the City of Lodi has set the following goals to pursue in the 2017 budget and future budgets:

1. Be fiscally responsible
  - a. Limit tax increases
  - b. Seek non-traditional funding sources
  - c. Use available resources in an effective and efficient manner
2. Maintain infrastructure
  - a. Adhere to public works five-year plan
3. Enhance public health through recreational and cultural amenities
  - a. Create bike paths and walking trails
  - b. Create spaces conducive for cultural and community events
  - c. Improve and expand City park system
4. Protect the environment
  - a. Seek and support energy efficiency
  - b. Reduce carbon footprint
  - c. Preserve and improve water quality through phosphorous management
  - d. Consider environmental impacts when doing road work
5. Work collaboratively with others
  - a. Encourage citizen involvement and awareness
  - b. Cooperate with adjoining and overlapping jurisdictions
  - c. Work in partnership with the business community to stimulate economic growth
  - d. Cooperate with adjoining and overlapping jurisdictions
6. Continue to support Public Safety
  - a. Create activity opportunities for the 12 to 20 year old age group.

Adopted this 18<sup>th</sup> day of October, 2016 by the Common Council of the City of Lodi, Wisconsin.

  
James W. Ness, Mayor

Attest:



Patricia Spence, City Clerk

**RESOLUTION 14-62**

**A Resolution Adopting a Budget Policy**

**WHEREAS**, complies with State Statutes in preparing an annual budget; and

**WHEREAS**, the City uses its budget to establish financial and operating goals; and

**WHEREAS**, the City adopted a budget policy in 2004 (Resolution 04-05); and

**WHEREAS**, the Finance Committee recommends approval of an updated budget policy as it appears in Exhibit A;

**NOW THEREFORE BE IT RESOLVED** that the Budget Policy as it appears in Exhibit A of this Resolution is hereby adopted.

**AND BE IT FURTHER RESOLVED** that the Budget Policy in Exhibit A of this Resolution supersedes the budget policy adopted in Resolution 04-05.

Adopted this 16<sup>th</sup> day of September, 2014, by the Common Council of the City of Lodi, Wisconsin.



Paul F. Fisk, Mayor

Attest: Kathleen L. Clark  
Kathleen L. Clark, City Clerk

Resolution 14-62  
Exhibit A

**City of Lodi**  
**Budget Policy**

PURPOSE

1. To assist the Mayor and Common Council in making informed choices for the provision of services and capital assets
2. To establish financial and operating goals for the City
3. To promote stakeholder participation in the decision process
4. To ensure compliance with State Statutes
5. To ensure compliance with program rules for obtaining State Aid

POLICY STATEMENT

1. The City shall comply with relevant State Statutes and City Ordinance in developing its annual budget
2. The City shall adopt a balanced budget where use of resources for operating purposes does not exceed available resources for the calendar year in which the budget is prepared
3. The City shall adopt a budget that qualifies for the Municipal Expenditure Restraint Program or document the reason it does not
4. The City shall adopt a tax levy within the State imposed levy limits or document the reason it does not
5. The Council shall review a five year forecast before adopting an annual budget.
6. The City shall budget all major funds, as identified in the annual audited financial statements. In addition, the City will budget any special revenue and capital project funds directly related to services or current projects (e.g. Pool Operations Fund and Strangeway Fund)
7. When the budget for the succeeding year is adopted, the current year budget will be amended to equal the estimated actual for the current year.

PROCESS

1. By June 1, the Finance Committee shall recommend and Council shall approve a budget development timeline

Resolution 14-62

Exhibit A

2. Utilizing information provided by department heads, the Mayor shall prepare an Executive Budget for the Council to review in September
3. Utility budgets shall be adopted by October 31 of each year as long as the requiring bond covenant is in effect
4. All tax-funded budgets must be adopted by November 30 of each year

## ORDINANCE A-499

### AN ORDINANCE TO AMEND THE CODE OF THE CITY OF LODI, CHAPTER 57 THEREOF ENTITLED, FINANCE, TO ADD A NEW SECTION PROVIDING A MOTOR VEHICLE REGISTRATION FEE.

Therefore the Common Council of the City of Lodi, Columbia County Wisconsin, do Ordain as follows:

#### Section 1.

Chapter 57 of the Code of the City of Lodi is hereby amended to add a new section following Section 57-10 to be known as Section 57-10.1 as follows:

#### **Section 57-10.1 Motor Vehicle Registration Fee**

- A. **Authority.** This ordinance is adopted pursuant to the authority granted by Wisconsin Statutes Section 341.35, as from time to time amended.
- B. **Purpose.** The purpose of this ordinance is to provide the City of Lodi a source of revenue to fund transportation purposes.
- C. **Definitions.**  
Motor Vehicle – an automobile or motor truck registered under Section 341.25(1)(c) at a gross weight of not more than 8,000 lbs.
- D. **Imposition of motor vehicle registration fee.**
  - 1. Pursuant to Section 341.35 of the Wisconsin Statutes, an annual flat fee as set forth herein, in the amount of twenty dollars (\$20.00) is hereby imposed on all motor vehicles registered in the state of Wisconsin that are customarily kept in the City of Lodi.
  - 2. This fee shall be paid by the registration applicant at the time that a motor vehicle is first registered and at each time of registration renewal.
  - 3. The City registration fee shall be paid as provided in Wisconsin Statutes Section 341.35(5).
  - 4. The City registration fee shall be in addition to State registration fees.
- E. **Administrative costs.** The Wisconsin Department of Transportation shall retain a portion of monies collected equal to the actual administrative costs

related to the collection of these fees. The method for computing the administrative costs shall be reviewed annually by the Wisconsin Department of Transportation, as provided in Wisconsin Statutes Section 341.35.

**F. Exemptions.**

The following motor vehicles are exempt from the annual City of Lodi vehicle registration fee:

1. All vehicles exempted by Wisconsin Statutes Chapter 341 from payment of a state vehicle registration fee.
2. All vehicles registered by the State of Wisconsin under Section 341.26 for a fee of five dollars (\$5.00).
3. No City vehicle registration fee may be imposed on a motor vehicle which is a replacement for a motor vehicle for which a current City vehicle registration fee has been paid.

**G. Deposit of Fee Revenues.**

All monies under the applicable statute and this chapter remitted to the City by the Wisconsin Department of Transportation or other applicable agency shall be deposited into the City's Capital fund and used solely for assisting with transportation related purposes.

**H. Collection of Fees**

Collection of fees by the Wisconsin Department of Transportation shall commence on May 1, 2016.

Section 2. Effective Date. This Ordinance shall be effective the day after publication.

Adopted by the Common Council of the City of Lodi, Wisconsin on this 19<sup>th</sup> day of January, 2016 on a roll call vote of: Ness-aye, Stevenson-aye, Welch-aye, Tonn-aye.

Attest:   
Kathleen L. Clark, Clerk

  
Paul F. Fisk, Mayor

**RESOLUTION 16-117**

**A Resolution Amending 2017 Goals for the City of Lodi**

**WHEREAS**, in 2016, the Alders of the City of Lodi reviewed and approved City-wide goals #1 through #6 for 2017; and,

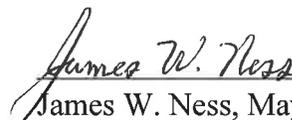
**WHEREAS**, the Human Resources Committee at the November 4, 2016 meeting recommended adding a new #7 goal of supporting diversity;

**NOW, THEREFORE BE IT RESOLVED**, the City of Lodi has set the following goals to pursue in the 2017 budget and future budgets:

1. Be fiscally responsible
  - a. Limit tax increases
  - b. Seek non-traditional funding sources
  - c. Use available resources in an effective and efficient manner
2. Maintain infrastructure
  - a. Adhere to public works five-year plan
3. Enhance public health through recreational and cultural amenities
  - a. Create bike paths and walking trails
  - b. Create spaces conducive for cultural and community events
  - c. Improve and expand City park system
4. Protect the environment
  - a. Seek and support energy efficiency
  - b. Reduce carbon footprint
  - c. Preserve and improve water quality through phosphorous management
  - d. Consider environmental impacts when doing road work
5. Work collaboratively with others
  - a. Encourage citizen involvement and awareness
  - b. Cooperate with adjoining and overlapping jurisdictions
  - c. Work in partnership with the business community to stimulate economic growth
  - d. Cooperate with adjoining and overlapping jurisdictions
6. Continue to support Public Safety
  - a. Create activity opportunities for the 12 to 20 year old age group.
7. Encourage diversity
  - a. Encourage diversity through inclusiveness

Adopted this 15<sup>th</sup> day of November, 2016 by the Common Council of the City of Lodi, Wisconsin.

Attest:   
Patricia Spence, City Clerk

  
James W. Ness, Mayor